

CIMPRESS LEADERS



Kees Arends
CEO, PrintBrothers
Background: Previously CEO of Albumprinter, which
was sold to Cimpress; returned to company in 2015;
entrepreneur having built 5 companies in past 25 years
Education: Nigenrode Business School in Breukelen,



Robert Keane
Founder, Chairman and CEO
Background: Cimpress 25 years; prior experience GM of
a small OEM electronics engineering company
Education: B.A. economics, Harvard College; M.B.A.,
INSEAD



President, International Business, Vistaprint
Background: 15 years in eCommerce at Amazon and
McKinsey & Company
Education: Dijdome Business Administration and
Management. Ecole de Management de Lyon; M.B.A.
and Ph.D., WHIL Otto Beishelm Graduate School of
Management.



Peter Kelly
CEO, National Pen
Background: Cimpress December 2016; previously CEO
of National Pen, CEO of National Pen's business in
Europe; prior experience in textiles and legal
Education: Undergraduate and Master's Degree in law
(B.C.1; LL.M.) and a Master's degree in corporate
leadership (MSc.) from universities in Ireland and
Scotland



EVP & Chief Financial Officer

Background: Cimpress 10 years increasing scope in finance roles; prior experience as a certified public accountant

Education: B.S. accounting, Saint Joseph's University



Ricky Engelberg
Chief Marketing Officer, Vistaprint
Background: 20 years in marketing, brand and customer
experience at Nike and Converse
Education: B.A., Marketing, New Media, University of
Georgia



Bryan Kranik
CEO, BuildASign
Background: 15 years at Dell (last role: GM, Consumer
& Small Business)
Education: B. S. accounting, Penn State; M.B.A., Kellogg
School of Management, Northwestern University



Background: Various technology Officer
Background: Various technology roles in Cimpress,
Albumprinter; started first company at age 25
Education: Hugo Grotius College



Sebastian Klapdor
Chief Data Officer, Vistaprint
Background: 12 years at McKinsey & Company
Education: M.S.c., Finance and Information
Management. The Hong Kong University of Science and
Technology; Ph.D. Digital Marketing / Quantitative
methods, Technische Universität München



Paolo Roatta

CEO, The Print Group, and CEO, Pixartprinting

Background: 20 years in the media industry at

Bertelsmann Music Group Entertainment, Ij net, and

Arkimedia, a nobile media start up he founded

Education: B.A. business/managerial economics,

Sapierza Universita di Roma, M.B.A. Harvard Business

School



President, North American Business, Vistaprint Background: 11 years at Climpress in customer experience, lechnology and organizational roles; 8 years consulting at Accenture and Palladium Education: B.B.A. computer information systems, James Madison University

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PRESENTERS AND PANELISTS TODAY



Nees Atenus
CEO, PrindBrothers
Background: Previously CEO of Albumprinter, which
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entrepreneur having buil 5 companies in past 25 years
Educ atlon: Nijenrode Business School in Breukelen,
The Netherlands.



Robert Keane
Founder, Chairman and CEO
Background: Cimpress 25 years; prior experience GM of a small OEM electronics engineering company
Education: B.A. economics, Harvard College; M.B.A.,
INSEAD



Florian Baumgartner
President, International Business, Vistaprint
Background: 15 years in eCommerce at Amazon and
McKinsey & Company
Education: Diplome Business Administration and
Management, Ecole de Management de Lyon; M.B.A.
and Ph.D., WHU Otto Beisheim Graduate School of



Peter Kally
CEO, National Pen
Background: Cimpress December 2016; previously CEO
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Education: Undergraduate and Master's Degree in law
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Sean Quinn

EVP & Chief Financial Officer

Background: Cimpress 10 years increasing scope in finance roles; prior experience as a certified public accountant

Education: S.S. accounting, Saint Joseph's University



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Chief Marketing Officer, Vistaprint
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Background: 15 years at Dell (last role: 6M, Consumer
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Education: 9.5. accounting, Penn State; M.B.A., Kelfog
School of M. anagement. Northwestern University



Maarten Wensveen
EVP & Chief Technology Officer
Background: Various technology roles in Cimpress,
Albumprinter, started first company at age 25
Education: Hugo Grotius College



Sebastian Klapdor
Chief Data Officer, Vistaprint
Background: 12 years at McKinsey & Company
Education: Ms. G., Finance and Information
Management: The Hong Kong University of Science and
Technology, Ph.D., Digital Marketing / Quantitative
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Paolo Roatta
CEO, The Print Group, and CEO, Pixartprinting
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Education. B.B.A. computer information systems, James
Madison University

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WHAT TO EXPECT FROM THIS VIRTUAL EVENT

- Our best effort to make the meeting engaging and informative
- Insights from leaders you have and haven't heard from before
- Video webinar participants can submit questions using the Q&A button in your zoom app; we will also
 cover a lot of ground on your pre-submitted questions during our three panel discussions
- · The audio and slides from this event are also being streamed live on ir.cimpress.com
 - o After the event, we will replace the audio stream with a video recording of the zoom webinar
 - o We'll also post the transcript as we typically do
- We will take quick 3-5 minute breaks between each session
- Non-GAAP reconciliations for any non-GAAP financials we discuss are posted on ir.cimpress.com
- We will provide our thoughts on the future...

SAFE HARBOR STATEMENT

The investor day presentations and accompanying commentary contain statements about our future expectations, plans, and prospects of our business that constitute forward-looking statements for purposes of the safe harbor provisions under the Private Securities Litigation Reform Act of 1995, including but not limited to our expectations for the growth and development of our businesses, revenues, cash flows, and competitive position during and after the pandemic, including our expectations for recovery; our expectations and the timeline for Vistaprint's technology platform; the anticipated benefits of our mass customization platform; our estimates and plans for costs, investments in our business, and capital allocation in fiscal year 2021; and our future cash and debt positions. Forward-looking projections and expectations are inherently uncertain, are based on assumptions and judgments by management, and may turn out to be wrong. Our actual results may differ materially from those indicated by these forward-looking statements as a result of various important factors, including but not limited to flaws in the assumptions and judgments upon which our forecasts and estimates are based; our failure to execute on our strategy; the development, duration, and severity of the COVID-19 pandemic; our failure to anticipate and react to the effects of the pandemic on our customers, supply chain, markets, team members, and business; our inability to make the investments that we plan to take or the failure of those investments to achieve the results we expect; loss or unavailability of key personnel; our failure to develop and deploy our mass customization platform or Vistaprint technology platform or the failure of either platform to drive the performance, efficiencies, and competitive advantage we expect; unanticipated changes in our markets, customers, or businesses; our failure to attract new customers and retain our current customers; our failure to manage the growth and complexity of our business; changes in the laws and regulations, or in the interpretation of laws and regulations, that affect our businesses; our ability to maintain compliance with our debt covenants and pay our debts when due; general economic conditions; and other factors described in our Form 10-K for the fiscal year ended June 30, 2019, Form 10-Q for the fiscal quarter ended March 31, 2020, and the other documents we periodically file with the U.S. Securities and Exchange Commission.

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AGEN	NDA	
	1	Welcome and Introductions
	2	Value Creation Before and After the Pandemic Robert Keane
	3	Capital Allocation Sean Quinn
	4	MCP and Technology Update Maarten Wensveen
	5	Panel Discussion: Managing Risk and Unknowns and Looking Ahead
	6	Panel Discussion: The Role of Data in Value Creation
	7	Panel Discussion: Innovation During and After the Pandemic
	8	Q&A

VALUE CREATION BEFORE AND AFTER THE PANDEMIC

ROBERT KEANE, FOUNDER, CHAIRMAN AND CEO

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SESSION AGENDA

- 1 State of Cimpress before the pandemic
- 2 Pandemic response and FY20 highlights by segment
- 3 Ability to win in FY21 and beyond

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THEME OF THIS PRESENTATION

RESILIENCE, STRATEGIC AND OPERATIONAL FOUNDATIONS AND FINANCIAL EXECUTION IN FY2020



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July 29, 2020

Dear Investor,

As you know, Yo COVID-19 was a black swan event that crashed into the global economy, hit Cimpress customers
hard and, in lam, hit Cimpress hard. But we cannot let the spectacularly negative short-term impact of the pandemic

The first is resilience. Following the deepest troyer of the panderine or have been recovering feedely. Revenue June relative to each month in the sealmenth of the panderine state of the panderine state of the sealmenth of the

hause. We have noturated and on-covariod a tearnote new executive team at visappers, our update and print businesses are executing well in their installeying new structure as two groups (Preficitioners and The First Group), and the Cimpress mass customization platform (MCP) is delivering value at consistently increasing scale. We are making major investments that we believe will allow us to return to top-line growth while maintaining improved prot and cash flow margins.

The third highlight is that in the eight months into fiscal year 2020 through February, we had significantly impro the key proxy by which we measure multi-year changes to IVPS. I will come back to that proxy and its calculat

a chow in lightlyte don't change that facul year (2000 was a traumatic year. The penderic drove our first facul or reversed deficire in the cloudest and estionarylly after or bothmic limit. The last sclumin in such of the charts on next page also show how poor the fall facul year 2000 was relative to our momentum in the trailing-elevenement produced producers (2000 was relative to our momentum in the trailing-elevenement produced producers) (2000 was relative to our momentum in the trailing-elevenement produced producers) (2000 was relative to our revenue seepers falling productiously for excited a low point read and factor during a week in which consolidated bookings were down more than 65% year-over-year, except they had be changed by 3% in the month of February.

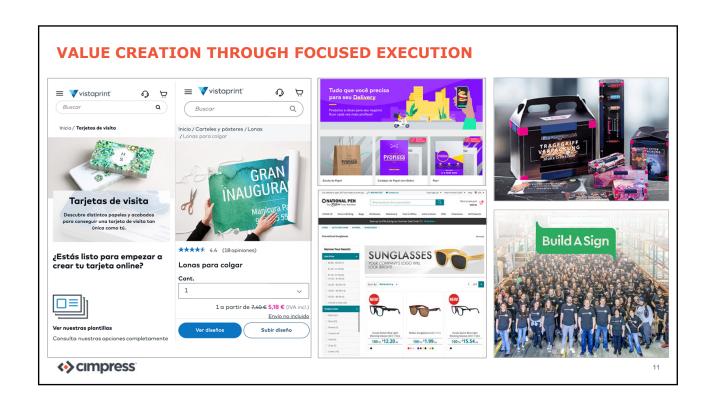
During this pandemic, the company and its stakeholders have benefited greatly from the dedication, innovation and fascibility of our team members around the world. It thank them on behalf of all long-term investors. Likewise, the perseverance of our customers around the world in the face of this crisis has been inspirational and educational to

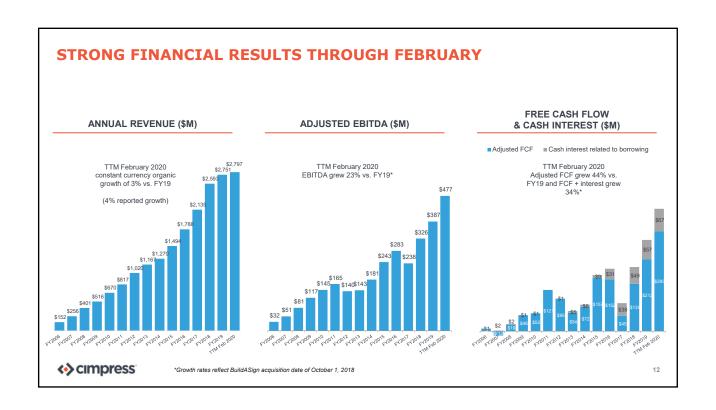
responded to the pandemic-orient occrease in demand by cutting costs early, developing pandemic-related ducts and preparing to ride out the storm. We were helped by the organizational work we had completed over past several years, our decentralized businesses reacted nimbly in response to their specific market condition still benefited from the select first strategic capabilities that we share across Cimpress. The interaction of these parks of our organization, decentralized and central, make the whole of Cimpress greater than the sum of its

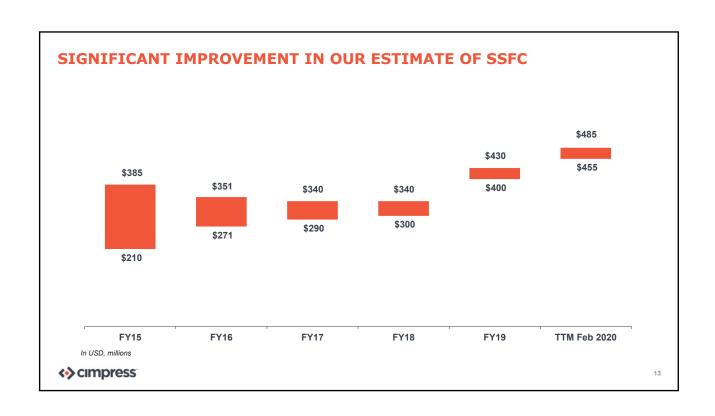
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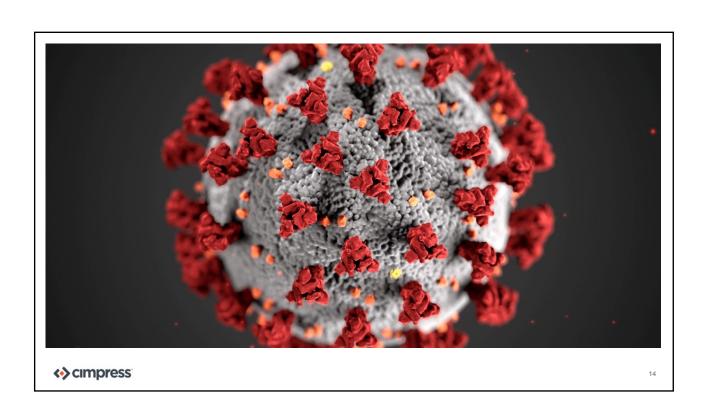
spectacularly negative shortterm impact of the pandemic obscure three important highlights of Cimpress' fiscal year 2020... resilience... laying foundations for the future... and we significantly improved the key proxy [for] multi-year changes to IVPS."

"We cannot let the









PANDEMIC RESPONSE: DEFENSE

TEAM MEMBER SAFETY AND BUSINESS CONTINUITY





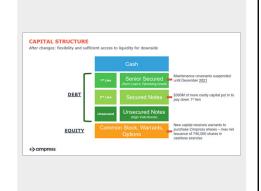
QUICK ACTION TO REDUCE COSTS

Significant reduction of fixed costs and reduction of variable costs in line with COVID-19 demand impact.

Ensure we save cash during a period of reduced demand.

Protecting most promising growth investments.

NEW CAPITAL STRUCTURE & CREDIT FACILITY AMENDMENT



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PANDEMIC RESPONSE: OFFENSE







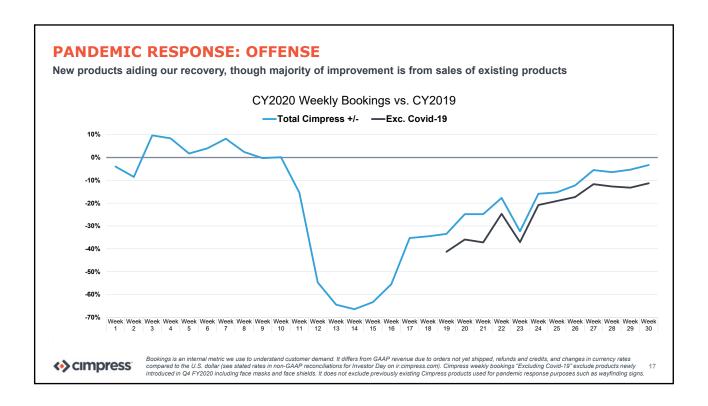




This is not a mask.



This is opportunity.



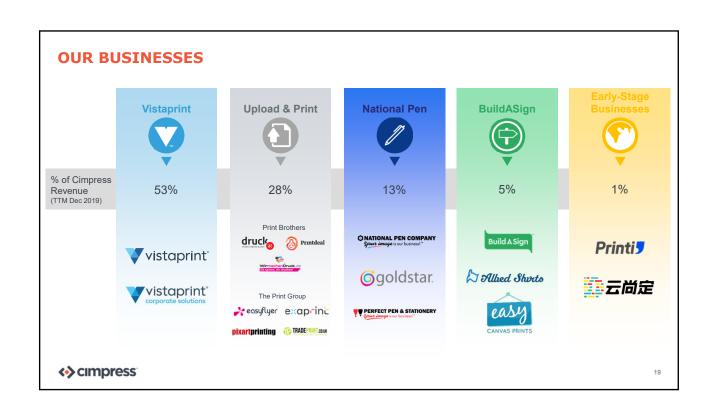
OUR STRATEGY

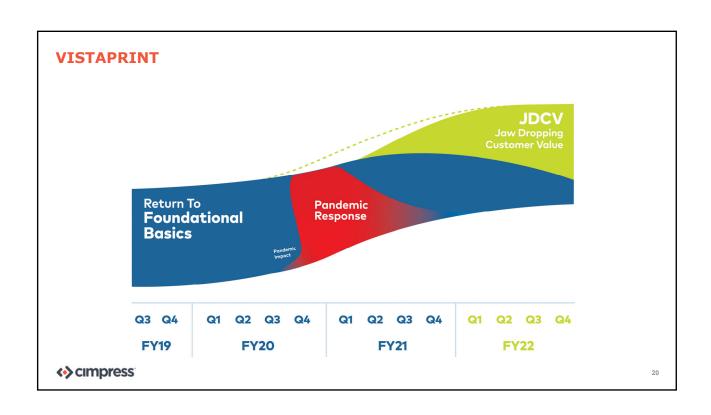
Decentralized structure with shared strategic capabilities enabled our nimble response

Cimpress invests in and builds customer-focused, entrepreneurial, mass customization businesses for the long term, which we manage in a decentralized, autonomous manner. We drive competitive advantage across Cimpress by investing in a select few shared strategic capabilities that have the greatest potential to create companywide value.

We limit all other central activities to only those which absolutely must be performed centrally.

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VISTAPRINT FOUNDATIONAL BASICS

Customer obsessed

Cost competitive

Data driven

Execution oriented

Financially rigorous

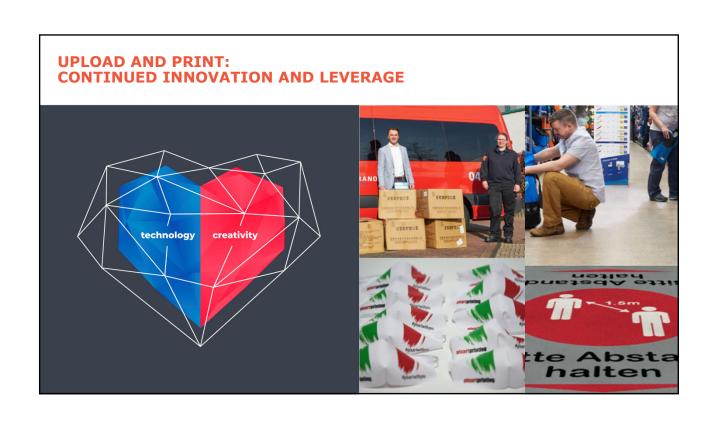
Magnetic to talent

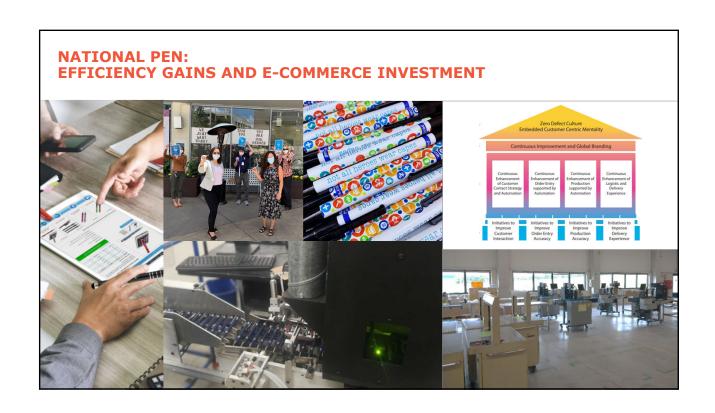
Technology supercharged

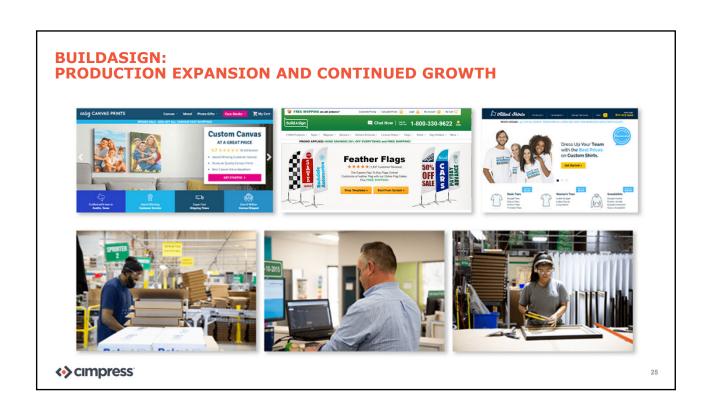


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VISTAPRINT CUMULATIVE GROSS PROFIT PER CUSTOMER BY CY COHORT CY 2019 (& Feb. TTM) show a reversal of the stagnation & decline of cohort value from CY15 to CY18 \$85 **2012** \$75 \$65 \$55 \$45 \$35 \$15 FO YR1 YR2 YR3 YR4 YR5 YR6 YR7 YR8 Years Following First Order Acquisition Cohorts: based on new customers acquired in each calendar year and their cumulative GP \$s of the cohort divided by the number of new customers following their first order. Does not include Digital, Webs, VCS, and Partner Revenue from Offers, Services, Products and Referrals. All amounts in USD translated at currency rates stated in the non-GAAP reconciliation for investor day at it cimpress.com. cimpress







EARLY-STAGE BUSINESSES: NARROWED SCOPE, REDUCED LOSSES & TRACTION IN CHINA





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CORPORATE SOCIAL RESPONSIBILITY



- Continued progress in converting paper to FSC across Cimpress
- New commitment to ensure use at 3rd party fulfillers
- New commitment to ensure packaging is FSC-certified or recycled content



 New commitments to use 100% recyclable plastics in products and packaging and reduce use of plastics while increasing recycled content



- Strong progress on reducing Scope 1 & 2 carbon footprint
- New commitment to extend to Scope 3
- New commitment to achieve carbon neutrality by 2040



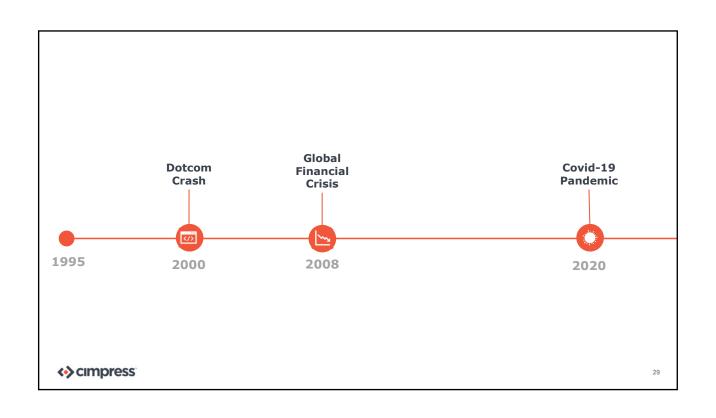
- Elevating diversity and inclusion to business-level initiative
- Increased team member education and awareness
- Executive sponsorship added to employee resource groups

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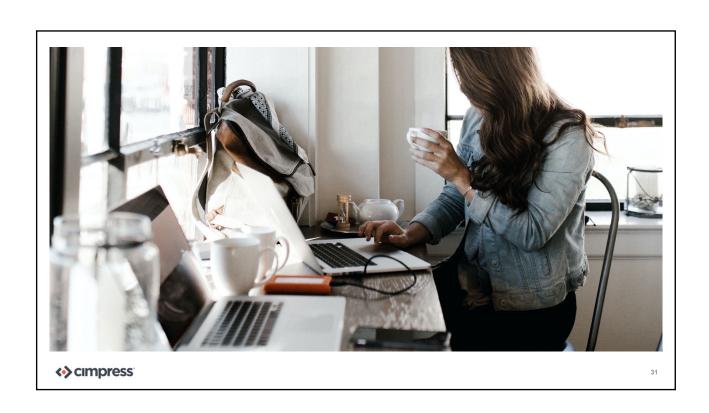
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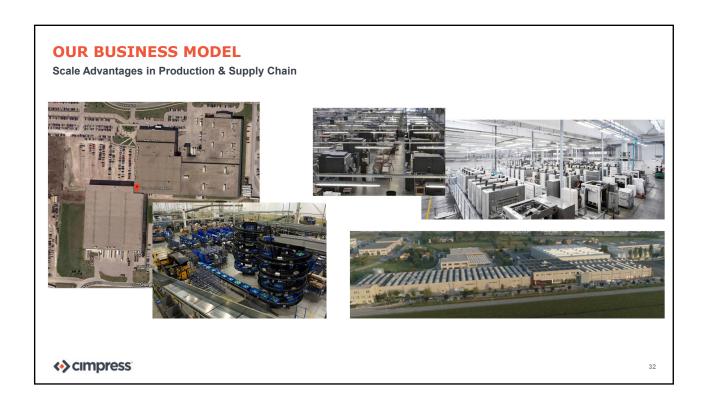
OUR ABILITY TO WIN IN FY21 AND BEYOND

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OUR BUSINESS MODEL

Scale Advantages from High Quality, Low Cost Service Operations

- Workflow software & CRM automation
- · High efficiency customer-support
- Talented, engaged team members
- 24 x 7 x 365 global operations
- Co-design with customers
- 5,000 service ops team members
- Major centers in Tunisia, Philippines, India, Jamaica, Ireland
- Smaller-scale facilities in Germany, Italy, Japan, Tennessee, Texas, and elsewhere











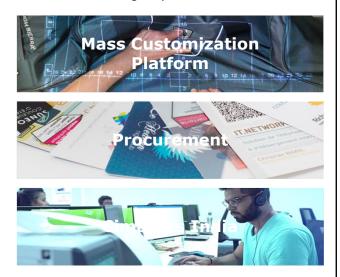


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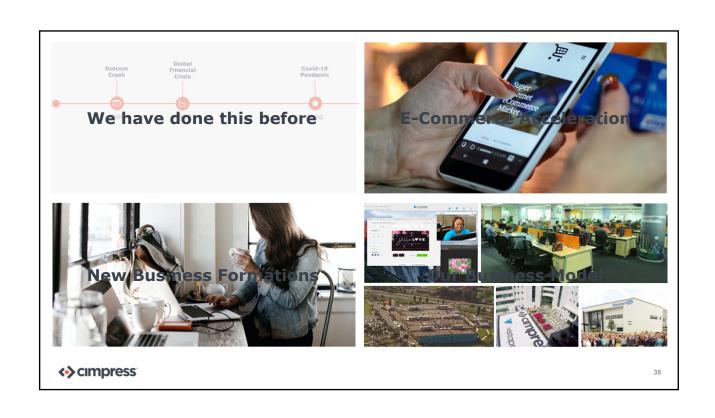
OUR BUSINESS MODEL

Autonomous & accountable businesses that leverage our select few shared strategic capabilities





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	8	Q&A
		37

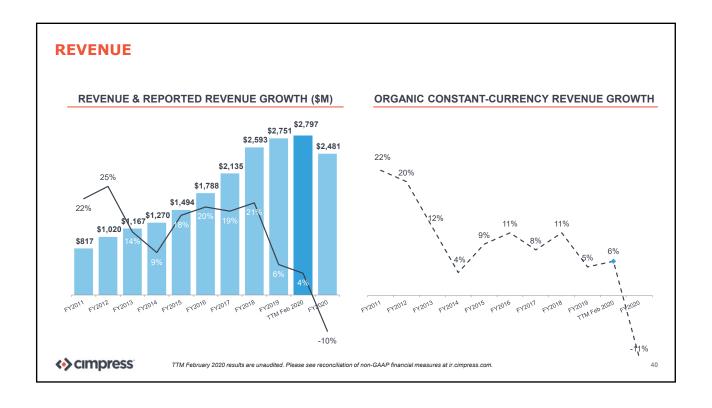
CAPITAL ALLOCATION SEAN QUINN, EVP AND CHIEF FINANCIAL OFFICER

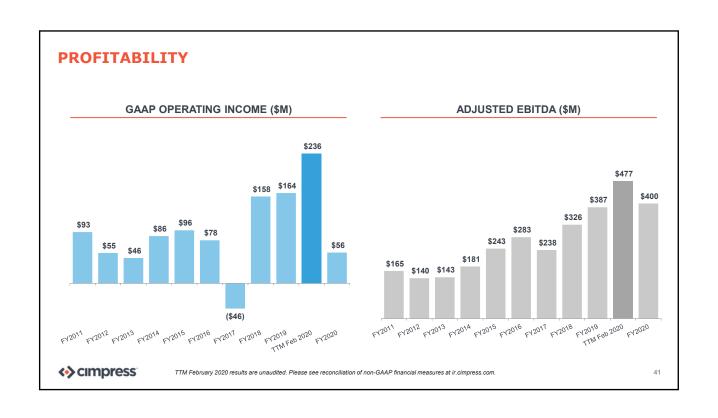
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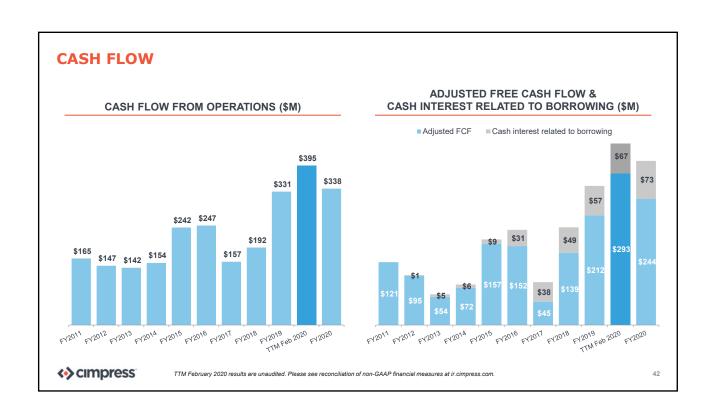
SESSION AGENDA

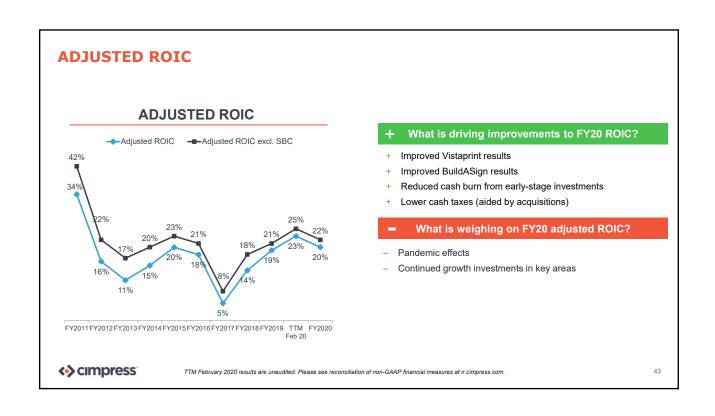
- Looking back: momentum as of February 2020 and FY2020 results
- 2 Capital allocation & capital structure
- 3 Sources of confidence for FY2021

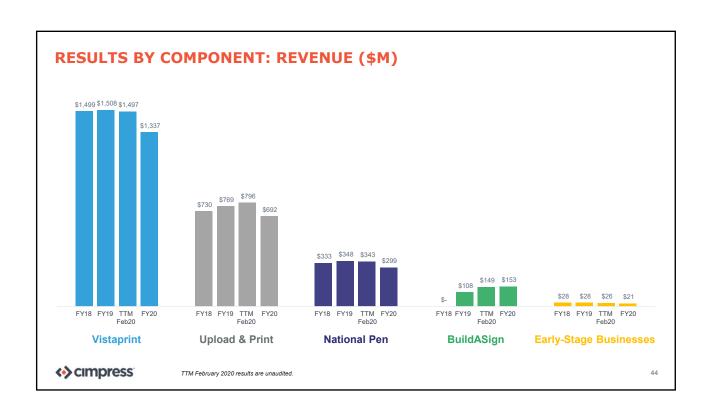
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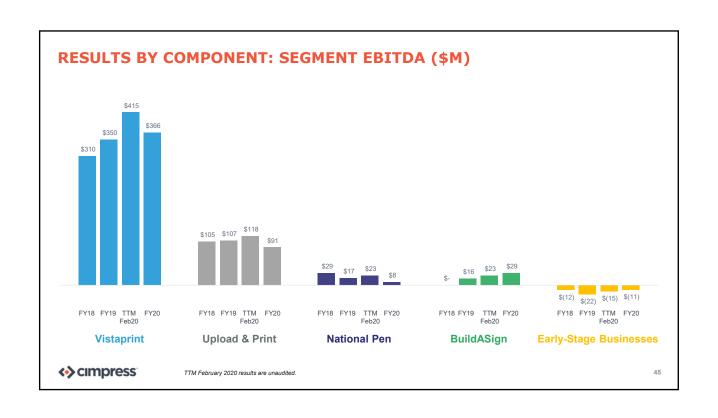


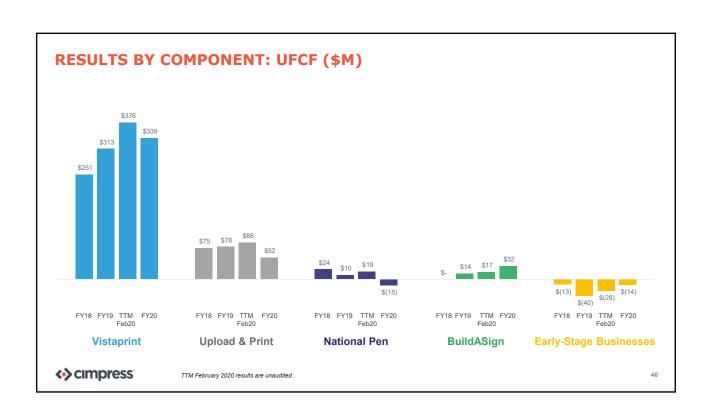


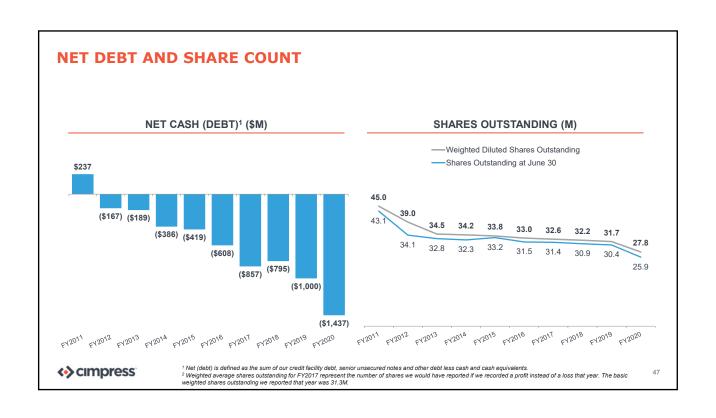


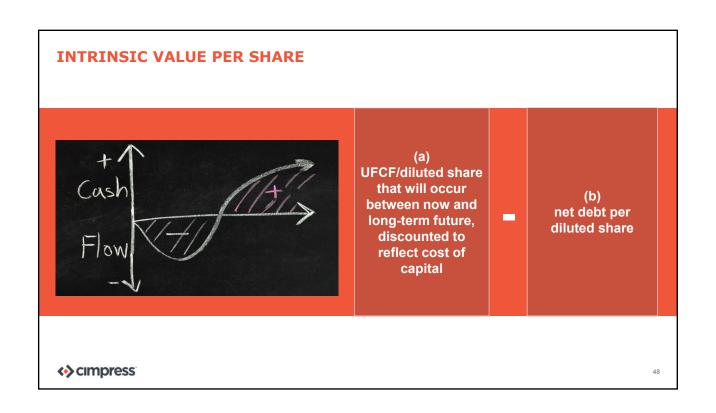


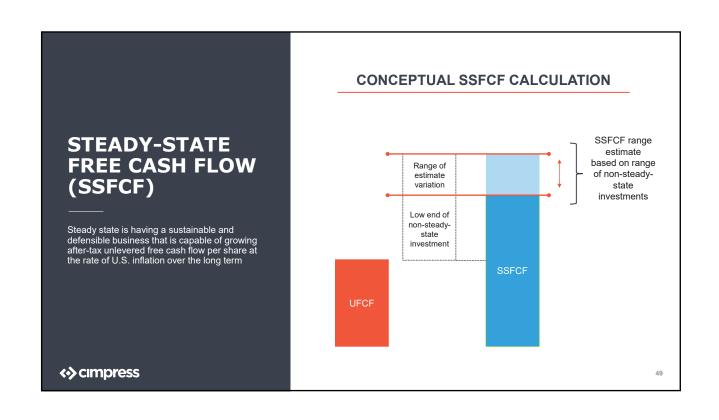


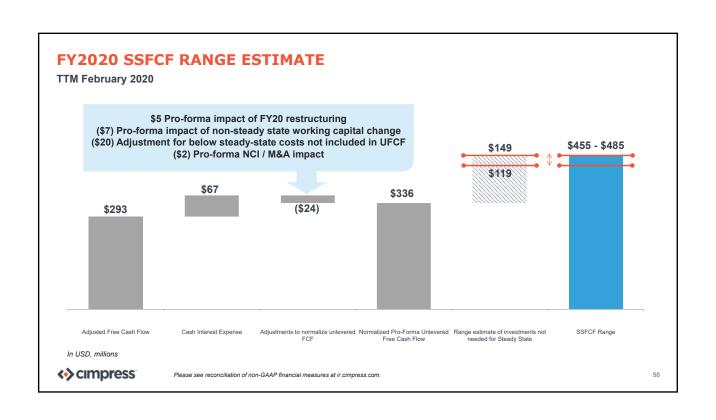


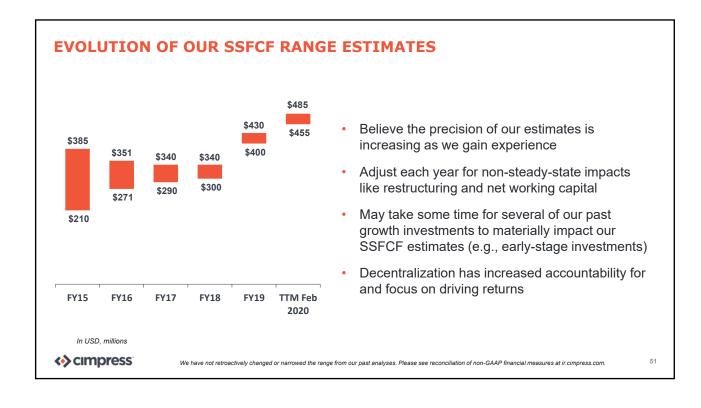


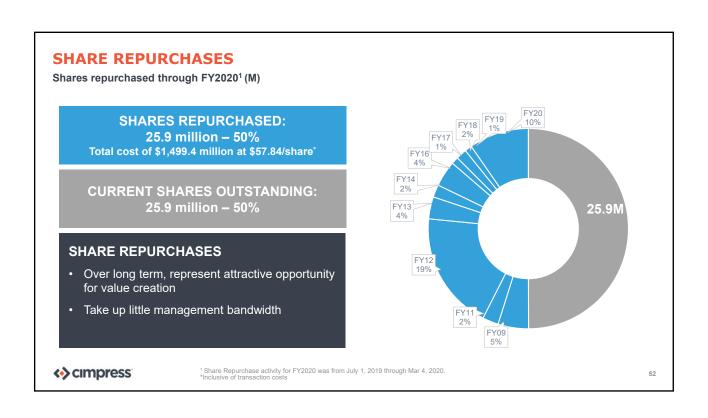




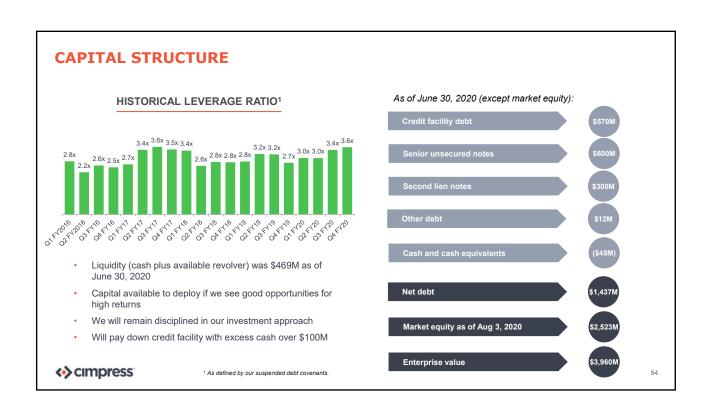






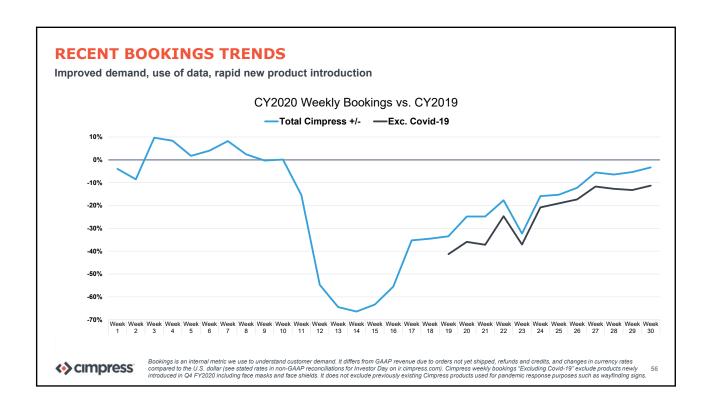


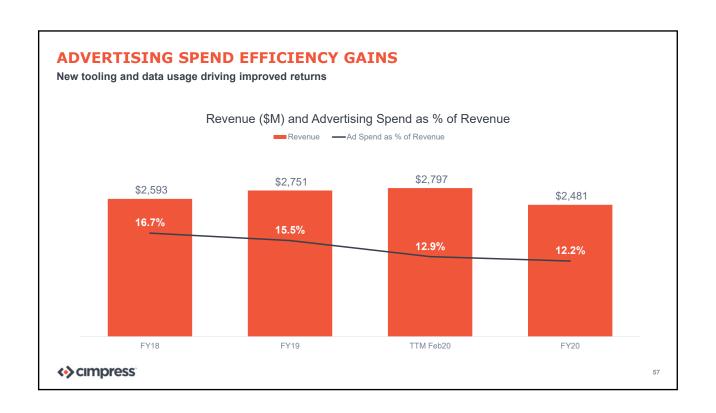


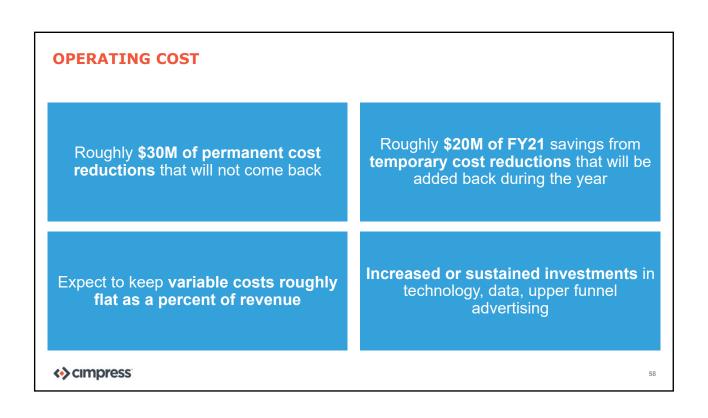


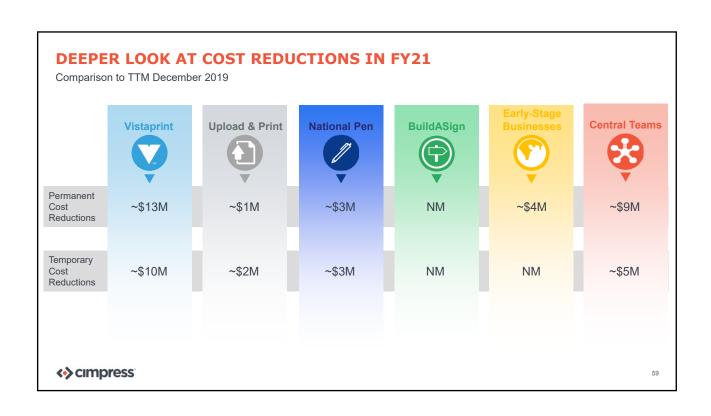
SOURCES OF CONFIDENCE FOR FY2021

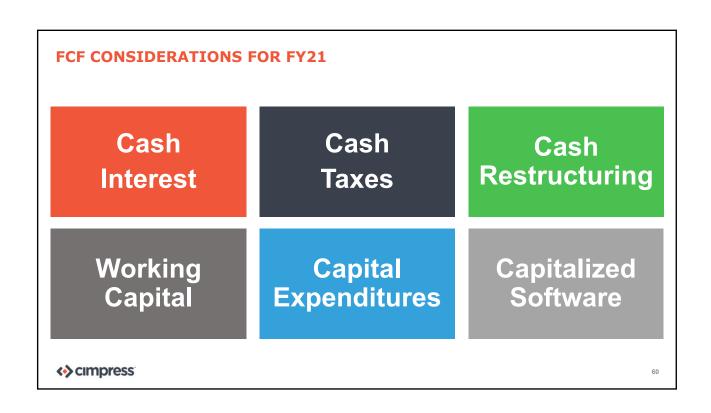
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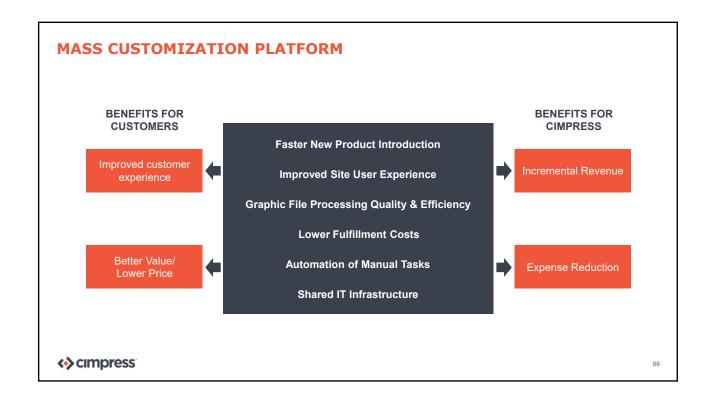


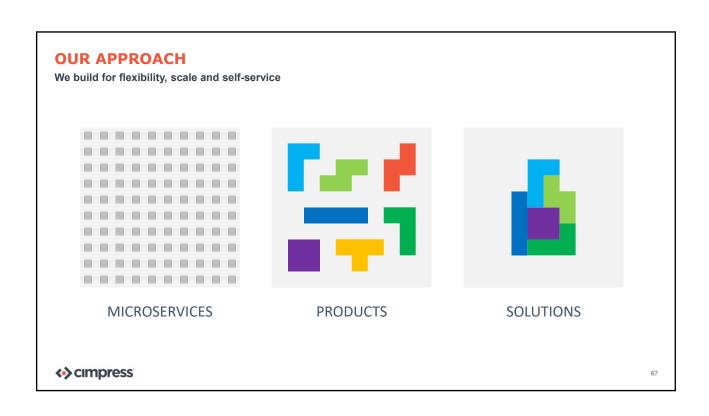
MCP AND CIMPRESS TECHNOLOGY UPDATE

MAARTEN WENSVEEN, CHIEF TECHNOLOGY OFFICER

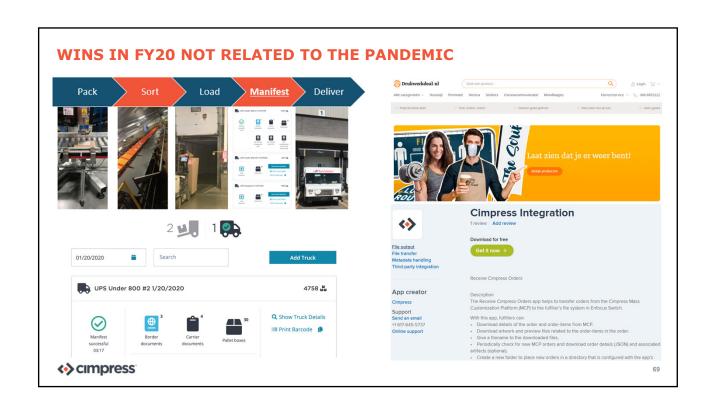
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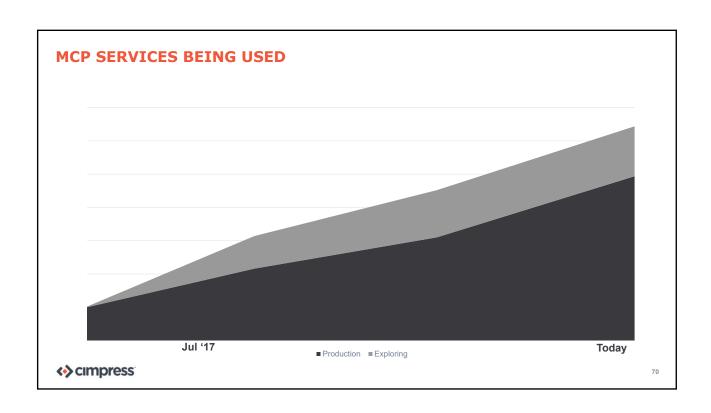
SESSION AGENDA 1 MCP overview and adoption in FY2020 2 What's coming in FY2021 3 E-commerce drill down ❖ cimpress*

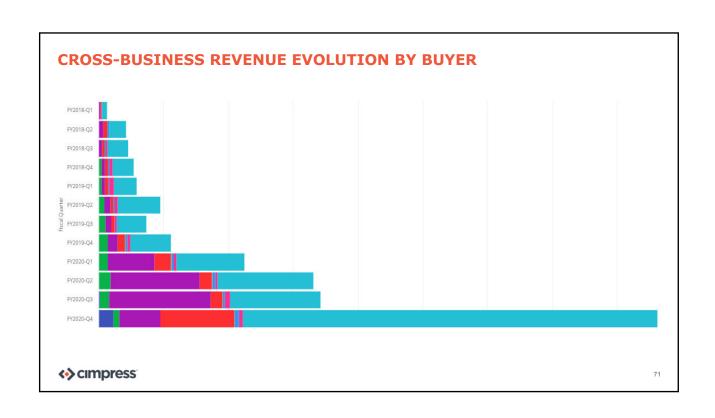


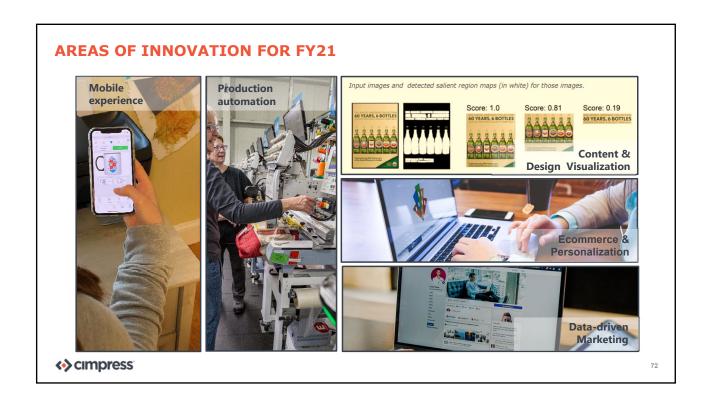


Artwork Pipeline	Marketplace	Logistics & Optimization	Ecommerce & Personalization	Data Platform
Artwork needs for fulfillment anywhere	Businesses can independently source and sell any product seamlessly, with trust and confidence	Best cost provider for production and shipping	Modern e-commerce solutions that give greatest reach with highest degree of personalization	Our frameworks allow data owners to publish trustworthy, understandable and accessible data
Mass customization for any product from any device, including new and unique decorating technologies	Diverse, highly configurable products can be modeled with speed and simplicity	Manufacturing solutions optimized for high volumes of small orders	Data-driven insights power personalized customer experiences	Data Science platform that empowers deep insights and analysis



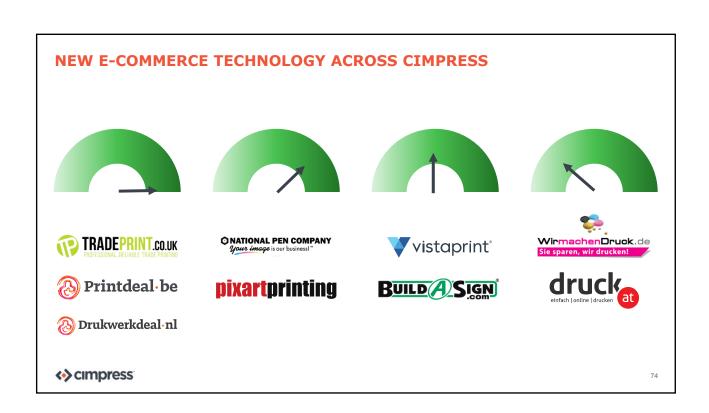






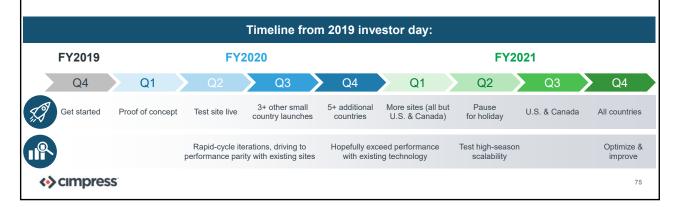
E-COMMERCE DRILL DOWN

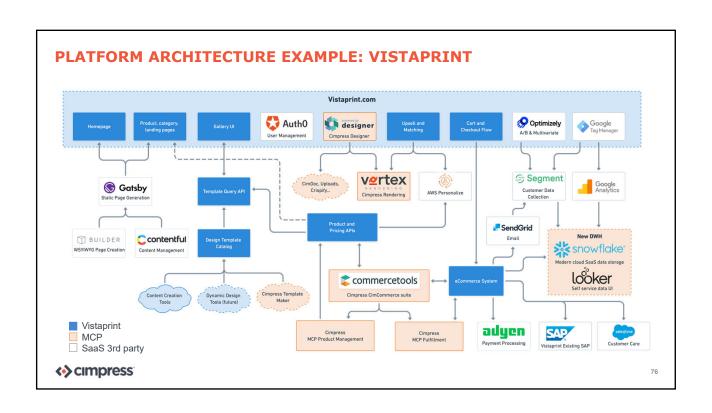
			Ecommerce & Personalization	
Artwork needs for fulfillment anywhere	Businesses can independently source and sell any product seamlessly, with trust and confidence	Best cost provider for production and shipping	Modern e-commerce solutions that give greatest reach with highest degree of personalization	Our frameworks allow data owners to publish trustworthy, understandable and accessible data
Mass customization for any product from any device, including new and unique decorating technologies	Diverse, highly configurable products can be modeled with speed and simplicity	Manufacturing solutions optimized for high volumes of small orders	Data-driven insights power personalized customer experiences	Data Science platform that empowers deep insights and analysis
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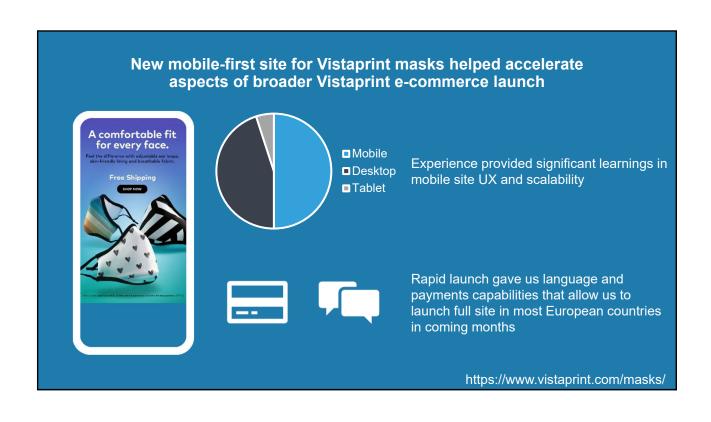


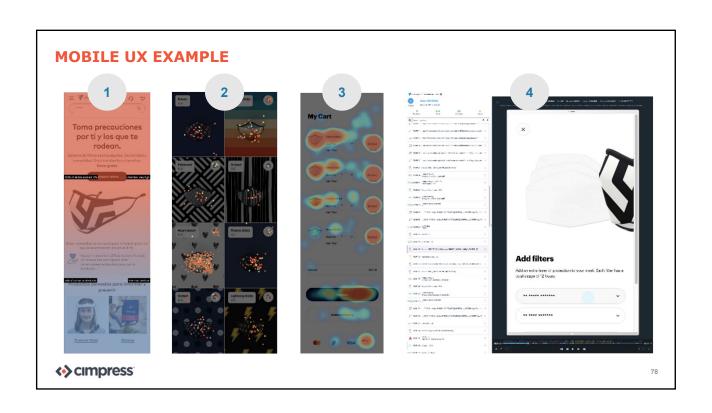
LARGELY ON TRACK WITH TIMELINE FOR NEW VISTAPRINT TECHNOLOGY PLATFORM

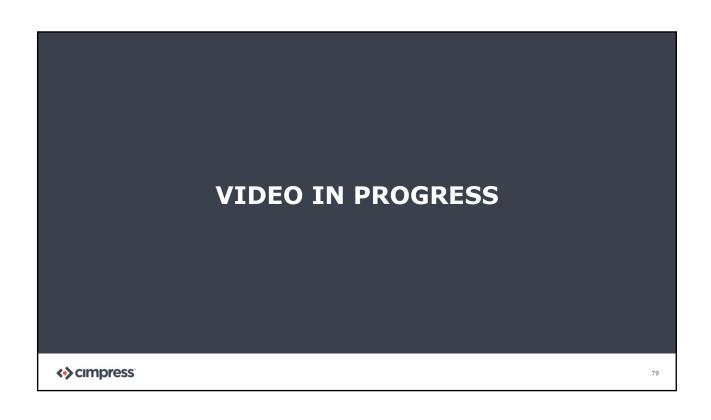
- Still aiming to complete all launches by end of FY21
- Few months behind on country rollout due to COVID-19, resetting our KPIs, and people allocation impacts.
- · Pandemic created disruption and also opportunity...



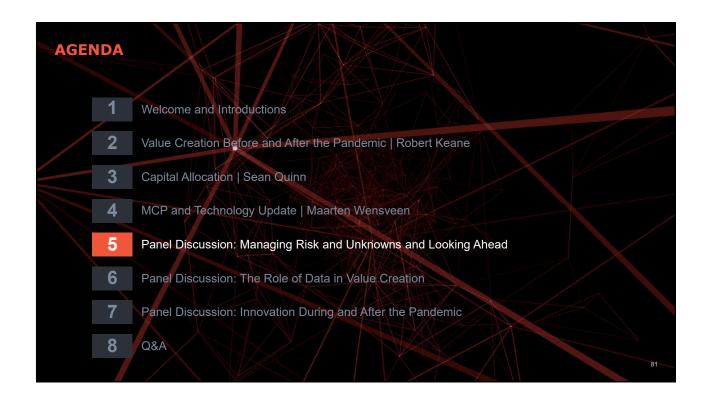


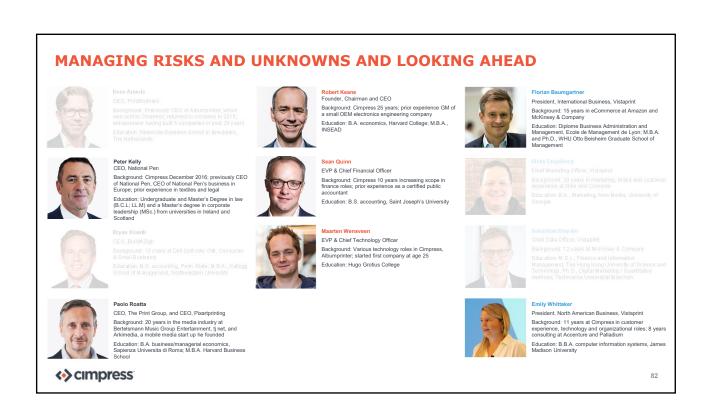
















THE ROLE OF DATA IN VALUE CREATION



Kees Arends
CEO, PrintBrothers
Background, Previously CEO of Albumpinter, which
was sold to Cimpress, refurmed to company in 2015,
entrepreneur having built 5 companies in past 25 year
Education: Nijenrode Business School in Breukelen,



Founder, Chairman and CEO
Background. Cimpress 75 years, prior esperience GM of a small OEM electronics engineering company
Education: BA: economics, Harvard Coteger, M.B.A., INSEAD.



President, International Business, Vistagrint Background: 15 years in eCommerce at Amazon and McKinsey & Company Education: Diplome Business Administration and Mariagement, Ecole de Management de Lyon, M.B.A.



Peter Kelly
CEO, National Pen
Background: Cimpress December 2016, previously CEO
of National Pen, CEO of National Pen's business in
Europe, prior experience in textiles and legal
Education: Undergraduate and Master's Degree in Isw
(B.C.; LL.M) and a Master's degree in corporate
leadership (MSc.) from universities in Ireland and
Scotland



Sean Utilini
EVP & Other Financial Officer
Background: Cimpress 10 years increasing scope in
finance roles; prior experience as a certified public
accountant
Education: B.S. accounting, Saint Joseph's Universit



Ricky Engelberg
Chief Marketing Officer, Vistazinit
Background, 20 years in marketing, brand and custome openionce at Nike and Converse
Education B.A., Marketing, New Media, University of Qeorgia



Bryan Kraiur.
CEO, Buildh Bign
Background: 15 years at Dell (last rote: GM, Consumer
8, 8 mail Business)
Education: B.S. accounting. Pern State; M.B.A., Kellog School of M. danagement, Northwestern University



Maarten Wensveen
EVP & Chef Technology Officer
Background. Various technology roles in Cimpress,
Albumprirter, started first company at age 25
Education: Hugo Grotius College



Sebastian Klapdor
Chief Data Officer, Vistaprint
Background: 12 years at McKinsey & Company
Education: M.S.C., Finance and Information
Management, The Hong Kong University of Science and
Technology, Ph. D., Digital Marketing / Quantitative
methods, Technische Universität München



CEO, The Print Group, and CEO, Phrartprinting
Background: 20 years in the media industry at
Bertelsmann Music Group Entertainment, ij net, and
Arthmedia, a mobile media start up he founded
Edus allom: B.A. business/managerial economics,
Sapienza Universita di Roma, M.B.A. Harvard Business
School



Entity windfaled President, Noth American Business, Vistaprint Background: 11 years at Cimpress in customer ecenteries, leshonology and organizational roles; 8 years consulting at Accenture and Palladium Education: 8.B.A. computer information systems, James Madson University.

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