# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

(Mark One)

	For the quarterly period ended September 30, 20	21			
or	TRANSITION REPORT PURSUANT TO SECTION 13 OF For the transition period from to	R 15(d) OF THE SECURITIES EXCHANG	E ACT OF 1934		
		Commission file number 000-51539			
		Cimpress plc			
	(Exact	Name of Registrant as Specified in Its Cha	arter)		
	Ireland (State or Other Jurisdiction of Incorporation or Organization)		98-0417483 (I.R.S. Employe Identification N	er o.)	
	Bui Registrant's te	ilding D, Xerox Technology Park A91 H9NS Dundalk, Co. Louth Ireland (Address of Principal Executive Offices) lephone number, including area code: 353 s Registered Pursuant to Section 12(b) of t	), 42 938 8500	,	
	Title of Each Class	Trading Symbol(s)	Name of Ex	change on Which Registered	
	Ordinary Shares, nominal value of €0.01 per share	CMPR	NASDAC	Q Global Select Market	
S	ecurities registered pursuant to Section 12(g) of the Ac	t: None			
	Indicate by check mark whether the registrant: (1) has ng the preceding 12 months (or for such shorter period that the past 90 days. Yes $\square$ No o				
	Indicate by check mark whether the registrant has sulpulation S-T ( $\S$ 232.405 of this chapter) during the preceding S). Yes $\square$ No o				of
	Indicate by check mark whether the registrant is a largerging growth company. See definitions of "large accelerated be Exchange Act.				
	Large accelerated filer ☑	Accelerated filer Smaller reporting company Emerging growth company		Non-accelerated filer	
revi	If an emerging growth company, indicate by check massed financial accounting standards provided pursuant to Se		ne extended transition per	iod for complying with any I	new or
	Indicate by check mark whether the registrant is a she	ell company (as defined in Exchange Act R	ule 12b-2). Yes 🗆 No	<b>7</b>	
	As of October 25, 2021, there were 26,094,869 Cimple	ress plc ordinary shares outstanding.			
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# CIMPRESS PLC QUARTERLY REPORT ON FORM 10-Q For the Three Months Ended September 30, 2021

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# PART I. FINANCIAL INFORMATION

# Item 1. Financial Statements

# CIMPRESS PLC CONSOLIDATED BALANCE SHEETS (unaudited in thousands, except share and per share data)

	September 30, 2021			June 30, 2021
Assets				
Current assets:				
Cash and cash equivalents	\$	193,231	\$	183,023
Marketable securities		152,028		152,248
Accounts receivable, net of allowances of \$9,222 and \$9,404, respectively		56,624		50,679
Inventory		90,737		70,044
Prepaid expenses and other current assets		81,431		72,504
Total current assets		574,051		528,498
Property, plant and equipment, net		321,773		328,679
Operating lease assets, net		82,271		87,626
Software and website development costs, net		88,432		87,690
Deferred tax assets		146,431		149,618
Goodwill		717,970		726,979
Intangible assets, net		171,944		186,744
Marketable securities, non-current		40,400		50,713
Other assets		41,416		35,951
Total assets	\$	2,184,688	\$	2,182,498
Liabilities, noncontrolling interests and shareholders' deficit				
Current liabilities:				
Accounts payable	\$	219,769	\$	199,831
Accrued expenses		261,161		247,513
Deferred revenue		49,071		50,868
Short-term debt		11,373		9,895
Operating lease liabilities, current		26,340		26,551
Other current liabilities		95,441		103,515
Total current liabilities		663,155		638,173
Deferred tax liabilities		24,707		27,433
Long-term debt		1,718,311		1,732,511
Operating lease liabilities, non-current		61,459		66,222
Other liabilities		88,279		96,410
Total liabilities		2,555,911		2,560,749
Commitments and contingencies (Note 12)		_,000,0		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Redeemable noncontrolling interests		79.593		71.120
Shareholders' deficit:		. 0,000		,
Preferred shares, nominal value €0.01 per share, 100,000,000 shares authorized; none issued and outstanding		_		_
Ordinary shares, nominal value €0.01 per share, 100,000,000 shares authorized; 44,080,627 shares issued; 26,090,016 and 26,035,910 shares outstanding, respectively		615		615
Deferred ordinary shares, nominal value €1.00 per share, 25,000 shares authorized, issued and outstanding		28		28
Treasury shares, at cost, 17,990,611 and 18,044,717 shares, respectively		(1,365,079)		(1,368,595)
Additional paid-in capital		464,938		459,904
Retained earnings		532,414		537,677
Accumulated other comprehensive loss		(83,732)		(79,000)
Total shareholders' deficit		(450,816)		(449,371)
	\$	2,184,688	\$	2,182,498
Total liabilities, noncontrolling interests and shareholders' deficit	Ψ	2,104,000	Ψ	2,102,430

# CIMPRESS PLC CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited in thousands, except share and per share data)

	 Three Months Ended September 30,			
	2021		2020	
Revenue	\$ 657,599	\$	586,500	
Cost of revenue (1)	338,989		298,844	
Technology and development expense (1)	67,277		58,489	
Marketing and selling expense (1)	174,697		138,150	
General and administrative expense (1)	46,548		41,812	
Amortization of acquired intangible assets	13,458		13,305	
Restructuring expense	 (309)		(86)	
Income from operations	16,939		35,986	
Other income (expense), net	22,197		(8,754)	
Interest expense, net	 (25,688)		(30,516)	
Income (loss) before income taxes	13,448		(3,284)	
Income tax expense	9,381		6,794	
Net income (loss)	4,067		(10,078)	
Add: Net (income) attributable to noncontrolling interest	(1,738)		(677)	
Net income (loss) attributable to Cimpress plc	\$ 2,329	\$	(10,755)	
Basic net income (loss) per share attributable to Cimpress plc	\$ 0.09	\$	(0.41)	
Diluted net income (loss) per share attributable to Cimpress plc	\$ 0.09	\$	(0.41)	
Weighted average shares outstanding — basic	 26,072,249		25,945,998	
Weighted average shares outstanding — diluted	26,583,813		25,945,998	

(1) Share-based compensation is allocated as follows:

	 Three Months Ended September 30,			
	2021		2020	
Cost of revenue	\$ 116	\$	100	
Technology and development expense	2,903		2,191	
Marketing and selling expense	2,677		1,685	
General and administrative expense	5,310		4,307	

# CIMPRESS PLC CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (unaudited in thousands)

	Three Months Ended September 30,			
		2021		2020
Net income (loss)	\$	4,067	\$	(10,078)
Other comprehensive income (loss), net of tax:				
Foreign currency translation (losses) gains, net of hedges		(9,210)		817
Net unrealized (losses) gains on derivative instruments designated and qualifying as cash flow hedges		(1,925)		3,836
Amounts reclassified from accumulated other comprehensive loss to net income (loss) on derivative instruments		5,546		(2,071)
Loss on pension benefit obligation, net		_		(336)
Comprehensive loss		(1,522)		(7,832)
Add: Comprehensive (income) attributable to noncontrolling interests		(881)		(2,103)
Total comprehensive loss attributable to Cimpress plc	\$	(2,403)	\$	(9,935)

# CIMPRESS PLC

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' DEFICIT (unaudited in thousands)

	Ordinary	y Shares	Deferred Sh	l Ord ares	linary	Treasury Shares											
	Number of Shares Issued	Amoun	Number of t Shares Issued	P	Amount	Number of Shares		Amount		Additional Paid-in Capital		Retained Earnings		cumulated Other comprehensive Loss	SI	Total hareholders' Deficit	
Balance at June 30, 2020	44,080	\$ 61	5 25	\$	28	(18,195)	\$	(1,376,496)	\$	438,616	\$	618,437	\$	(88,676)	\$	(407,476)	
Restricted share units vested, net of shares withheld for taxes	_	_			_	118		7,773		(13,366)		_		_		(5,593)	
Share-based compensation expense	_	_			_	_		_		8,577		_		_		8,577	
Net loss attributable to Cimpress plc	_	-			_	_		_		_		(10,755)		_		(10,755)	
Net unrealized gain on derivative instruments designated and qualifying as cash flow hedges	_	_			_	_		_		_		_		1,765		1,765	
Foreign currency translation, net of hedges	_	_			_	_		_		_		_		(609)		(609)	
Unrealized loss on pension benefit obligation, net of tax	_	_			_	_		_		_		_		(336)		(336)	
Balance at September 30, 2020	44,080	\$ 61	5 25	\$	28	(18,077)	\$	(1,368,723)	\$	433,827	\$	607,682	\$	(87,856)	\$	(414,427)	
Balance at June 30, 2021	44,080	\$ 61	5 25	\$	28	(18,045)	\$	(1,368,595)	\$	459,904	\$	537,677	\$	(79,000)	\$	(449,371)	
Restricted share units vested, net of shares withheld for taxes	_	-	- –		_	54		3,516		(6,095)		_		_		(2,579)	
Share-based compensation expense	_	-			_	_		_		11,129		_		_		11,129	
Net income attributable to Cimpress plc	_	-	- –		_	_		_		_		2,329		_		2,329	
Redeemable noncontrolling interest accretion to redemption value	_	_			_	_		_		_		(7,592)		_		(7,592)	
Net unrealized gain on derivative instruments designated and qualifying as cash flow hedges	_	_			_	_		_		_		_		3,621		3,621	
Foreign currency translation, net of hedges	_	_			_	_		_		_		_		(8,353)		(8,353)	
Balance at September 30, 2021	44,080	\$ 61	5 25	\$	28	(17,991)	\$	(1,365,079)	\$	464,938	\$	532,414	\$	(83,732)	\$	(450,816)	

# CIMPRESS PLC CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited in thousands)

Three Months Ended September 30,

	Three Months Ended Septembe			
		2021		2020
Operating activities				
Net income (loss)	\$	4,067	\$	(10,078)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:				
Depreciation and amortization		44,432		42,290
Share-based compensation expense		11,006		8,283
Deferred taxes		(1,138)		(32)
Unrealized (gain) loss on derivatives not designated as hedging instruments included in net income (loss)		(16,534)		14,628
Effect of exchange rate changes on monetary assets and liabilities denominated in non-functional currency		(8,853)		(4,958)
Other non-cash items		(471)		3,192
Changes in operating assets and liabilities:				
Accounts receivable		(7,149)		(12,448)
Inventory		(11,744)		(3,111)
Prepaid expenses and other assets		(4,832)		2,523
Accounts payable		10,290		38,684
Accrued expenses and other liabilities		17,493		26,708
Net cash provided by operating activities		36,567		105,681
Investing activities				
Purchases of property, plant and equipment		(8,624)		(8,383)
Capitalization of software and website development costs		(15,639)		(14,804)
Proceeds from the sale of assets		1,699		2,103
Proceeds from maturity of held-to-maturity investments		10,000		_
Other investing activities		(617)		_
Net cash used in investing activities		(13,181)		(21,084)
Financing activities		<u> </u>		
Proceeds from borrowings of debt		_		99,000
Payments of debt		(4,111)		(182,726)
Payments of debt issuance costs		(1,137)		(410)
Payments of purchase consideration included in acquisition-date fair value		_		(648)
Payments of withholding taxes in connection with equity awards		(2,579)		(5,592)
Payments of finance lease obligations		(2,526)		(1,592)
Other financing activities		2		(11)
Net cash used in financing activities		(10,351)		(91,979)
Effect of exchange rate changes on cash		(2,827)		2,590
Net increase (decrease) in cash and cash equivalents		10,208		(4,792)
Cash and cash equivalents at beginning of period		183,023		45,021
Cash and cash equivalents at end of period	\$	193,231	\$	40,229
Cash and cash equivalents at end of period	<b>=</b>	100,201	Ě	
Supplemental disclosures of cash flow information				
Cash paid during the period for:				
Interest	\$	14,358	\$	9,078
Income taxes		7,767		352
Non-cash investing and financing activities				
Property and equipment acquired under finance leases		865		76
Amounts accrued related to business acquisitions		44,852		1,676

# CIMPRESS PLC NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited in thousands, except share and per share data)

#### 1. Description of the Business

Cimpress is a strategically focused group of more than a dozen businesses that specialize in mass customization, via which we deliver large volumes of individually small-sized customized orders for a broad spectrum of print, signage, photo merchandise, invitations and announcements, writing instruments, packaging, apparel and other categories. We invest in and build customer-focused, entrepreneurial mass customization businesses for the long term, which we manage in a decentralized, autonomous manner. Mass customization is a core element of the business model of each Cimpress business. We drive competitive advantage across Cimpress through a select few shared strategic capabilities that have the greatest potential to create Cimpress-wide value. We limit all other central activities to only those which absolutely must be performed centrally.

Our Vistaprint business and reportable segment has begun evolving its brand architecture to "Vista". Brands like "VistaPrint" and "99designs by Vista" will operate within the "Vista" architecture. This move should help open customers' minds to allow us to serve a broader set of their needs across a wide range of products and solutions that includes design, social media and web presence as well as print. No changes were made to our internal organizational and reporting structure as a result of this rebranding, but we will refer to this reportable segment as "Vista" from here forward and throughout this document.

# 2. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The consolidated financial statements include the accounts of Cimpress plc, its wholly owned subsidiaries, entities in which we maintain a controlling financial interest, and those entities in which we have a variable interest and are the primary beneficiary. Intercompany balances and transactions have been eliminated. Investments in entities in which we cannot exercise significant influence, and the related equity securities do not have a readily determinable fair value, are accounted for using the cost method and are included in other assets on the consolidated balance sheets. Investments in entities in which we can either exercise significant influence or, in cases when the entity's structure is that of a limited liability company that maintains a specific ownership account and our investment is more than minor, are recognized as equity method investments. Our equity method investments are included in other assets on the consolidated balance sheets.

#### **Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. We believe our most significant estimates are associated with the ongoing evaluation of the recoverability of our long-lived assets and goodwill, estimated useful lives of assets, share-based compensation, accounting for business combinations, and income taxes and related valuation allowances, among others. By their nature, estimates are subject to an inherent degree of uncertainty. Actual results could differ from those estimates.

# **Significant Accounting Policies**

Our significant accounting policies are described in Note 2 in our consolidated financial statements included in the Form 10-K for our year ended June 30, 2021.

#### **Revision of Prior Period Financial Statements**

During the first quarter of fiscal 2022, we identified an immaterial error related to the presentation of revenue for one-to-one design service arrangements that overstated revenue and cost of revenue for the period from October 1, 2020 through June 30, 2021. On October 1, 2020 we acquired the 99designs business, which is presented as part of our Vista reportable segment, and after acquisition we recognized revenue on a gross basis as if we were the principal to the transactions. In the current quarter, we reconsidered the guidance of ASC 606-10-55-39 and confirmed we are the principal for contest arrangements: however, the one-to-one design service

portion of 99designs revenue is governed by different terms and conditions. We evaluated whether we have control over these services before the design is transferred to the customer, as we leverage a network of third-party designers to fulfill this offering. The pricing and fulfillment responsibility aspects of the one-to-one design arrangements led us to conclude we are an agent to these specific transactions.

We referred to the Codification of SEC Staff Accounting Bulletins ("SAB") Topics 1.*M Materiality and 1.N Considering the Effects of Prior Year Misstatements When Quantifying Misstatements in Current Year Financial Statements* to assess the materiality of the error. When considering both quantitative and qualitative factors, we determined the impact of the error was not material to our financial statements in any period previously presented. This immaterial error did not have an impact on operating income, nor did it have an impact on our previously presented consolidated balance sheets or consolidated statements of cash flows. This error did not have an impact on the first quarter of fiscal year 2021, which is the comparative period presented in this report, however, we will revise the comparative period results in the Form 10-Q for the second and third quarters of the current fiscal year as well as the Form 10-K for fiscal year 2022. We will revise our previously reported results to present these transactions on a net basis, which will result in a decrease to revenue and cost of revenue of \$5,241 and \$5,489 for the second and third quarters of fiscal year 2021, respectively, and \$16,552 for the fiscal year ended June 30, 2021.

#### **Marketable Securities**

We hold certain investments that are classified as held-to-maturity (HTM) as we have the intent and ability to hold them to their maturity dates. Our policy is to invest in the following permitted classes of assets: overnight money market funds invested in U.S. Treasury securities and U.S. government agency securities, U.S Treasury securities-specifically U.S Treasury bills, notes, and bonds, U.S. government agency securities, bank time deposits, commercial paper, corporate notes and bonds, and medium term notes. We generally invest in securities with a maturity of two years or less. As the investments are classified as held-to-maturity they are recorded at amortized cost and interest income is recorded as it is earned within interest expense, net.

We will continue to assess our securities for impairment when the fair value is less than amortized cost to determine if any risk of credit loss exists. As our intent is to hold the securities to maturity, we must assess whether any credit losses related to our investments are recoverable and determine if it is more likely than not that we will be required to sell the security before recovery of its amortized cost basis. We did not record an allowance for credit losses and we recognized no impairments for these marketable securities during three months ended September 30, 2021 and we had no marketable securities during the three months ended September 30, 2020.

The following is a summary of the net carrying amount, unrealized losses, and fair value of held-to-maturity securities by type and contractual maturity as of September 30, 2021 and June 30, 2021.

		September 30, 2021				
	_	Amortized cost	Unrealized losses	Fair value		
Due within one year or less	_					
Commercial paper	\$	64,478	\$ (13)	\$ 64,465		
Corporate debt securities		87,550	(45)	87,505		
Total due within one year or less		152,028	(58)	151,970		
Due between one and two years						
Corporate debt securities		40,400	(61)	40,339		
Total held-to-maturity securities	\$	192,428	\$ (119)	\$ 192,309		

	June 30, 2021				
	Amortized cost	Unrealized losses	Fair value		
Due within one year or less					
Commercial paper \$	74,463	\$ (28)	\$ 74,435		
Corporate debt securities	77,785	(57)	77,728		
Total due within one year or less	152,248	(85)	152,163		
Due between one and two years					
Corporate debt securities	50,713	(90)	50,623		
Total held-to-maturity securities	202,961	\$ (175)	\$ 202,786		

# Other Income (Expense), Net

The following table summarizes the components of other income (expense), net:

	Three Months Ended September 30,				
		2021		2020	
Gains (losses) on derivatives not designated as hedging instruments (1)	\$	13,327	\$	(13,495)	
Currency-related gains, net (2)		9,350		4,075	
Other (losses) gains		(480)		666	
Total other income (expense), net	\$	22,197	\$	(8,754)	

<sup>(1)</sup> Primarily relates to both realized and unrealized gains and losses on derivative currency forward and option contracts not designated as hedging instruments, as well as certain interest rate swap contracts that have been de-designated from hedge accounting due to their ineffectiveness.

# Net Income (Loss) Per Share Attributable to Cimpress plc

Basic net income (loss) per share attributable to Cimpress plc is computed by dividing net income (loss) attributable to Cimpress plc by the weighted-average number of ordinary shares outstanding for the respective period. Diluted net income (loss) per share attributable to Cimpress plc gives effect to all potentially dilutive securities, including share options, restricted share units ("RSUs"), warrants, and performance share units ("PSUs"), if the effect of the securities is dilutive using the treasury stock method. Awards with performance or market conditions are included using the treasury stock method only if the conditions would have been met as of the end of the reporting period and their effect is dilutive.

The following table sets forth the reconciliation of the weighted-average number of ordinary shares:

	Three Months End	ed September 30,
	2021	2020
Weighted average shares outstanding, basic	26,072,249	25,945,998
Weighted average shares issuable upon exercise/vesting of outstanding share options/RSUs/warrants (1)	511,564	
Shares used in computing diluted net income (loss) per share attributable to Cimpress plc	26,583,813	25,945,998
Weighted average anti-dilutive shares excluded from diluted net income (loss) per share attributable to Cimpress plc (2)	18,447	450,089

<sup>(1)</sup> On May 1, 2020, we entered into a financing arrangement with Apollo Global Management, Inc., which included 7-year warrants with a strike price of \$60 that have a potentially dilutive impact on our weighted average shares outstanding. For the three months ended September 30, 2021 and 2020, the weighted average dilutive effect of the warrants was 409,561 and 316,257 shares, respectively.

<sup>(2)</sup> We have significant non-functional currency intercompany financing relationships that we may change at times and are subject to currency exchange rate volatility. The currency-related gains, net are primarily driven by this intercompany activity for the periods presented. In addition, we have certain cross-currency swaps designated as cash flow hedges which hedge the remeasurement of certain intercompany loans; both are presented in the same component above. Unrealized gains related to cross-currency swaps were \$3,288 during the three months ended September 30, 2021 while there were unrealized losses of \$5,437 during the three months ended September 30, 2020.

<sup>(2)</sup> For the three months ended September 30, 2020, we recognized a net loss in the period and therefore presented the impact of share options, RSUs and warrants as being anti-dilutive.

# **Recently Issued or Adopted Accounting Pronouncements**

Issued Accounting Standards to be Adopted

In May 2021, the FASB issued Accounting Standards Update No. 2021-04 "Earnings Per Share (Topic 260), Debt—Modifications and Extinguishments (Subtopic 470-50), Compensation—Stock Compensation (Topic 718), and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40)" (ASU 2021-04), which provides authoritative guidance for the accounting for modifications or exchanges of freestanding equity-classified written call options (for example, warrants) that remain equity classified after modification or exchange. The standard is effective for us on July 1, 2022, and early adoption is permitted. We are assessing the impact on our consolidated financial statements.

#### 3. Fair Value Measurements

We use a three-level valuation hierarchy for measuring fair value and include detailed financial statement disclosures about fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1: Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2: Inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets in markets that are not active and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The following tables summarize our assets and liabilities that are measured at fair value on a recurring basis and are categorized using the fair value hierarchy:

	September 30, 2021										
	Tota	ıl		Quoted Prices in Active Markets for Identical Assets (Level 1)	Obse	nificant Other ervable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)			
Assets											
Interest rate swap contracts	\$	232	\$		\$	232	\$	_			
Cross-currency swap contracts		760		_		760		_			
Currency forward contracts		8,447				8,447		_			
Currency option contracts		1,982		_		1,982		_			
Total assets recorded at fair value	\$	11,421	\$		\$	11,421	\$				
Liabilities											
Interest rate swap contracts	\$	(21,937)	\$	_	\$	(21,937)	\$	_			
Cross-currency swap contracts		(6,741)				(6,741)		_			
Currency forward contracts		(10,303)		_		(10,303)		_			
Currency option contracts		(1,150)				(1,150)					
Total liabilities recorded at fair value	\$	(40,131)	\$		\$	(40,131)	\$	_			

	Julie 30, 2021										
		Total		Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)			
Assets											
Currency forward contracts	\$	1,679	\$	_	\$	1,679	\$	_			
Total assets recorded at fair value	\$	1,679	\$		\$	1,679	\$	_			
Liabilities											
Interest rate swap contracts	\$	(25,193)	\$	_	\$	(25,193)	\$	_			
Cross-currency swap contracts		(9,914)		_		(9,914)		_			
Currency forward contracts		(19,651)		_		(19,651)		_			
Currency option contracts		(3,080)		<u> </u>		(3,080)		_			
Total liabilities recorded at fair value	\$	(57,838)	\$		\$	(57,838)	\$				

June 30, 2021

During the three months ended September 30, 2021 and year ended June 30, 2021, there were no significant transfers in or out of Level 1, Level 2 and Level 3 classifications.

The valuations of the derivatives intended to mitigate our interest rate and currency risk are determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each instrument. This analysis utilizes observable market-based inputs, including interest rate curves, interest rate volatility, or spot and forward exchange rates, and reflects the contractual terms of these instruments, including the period to maturity. We incorporate credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparties' nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we have considered the impact of netting and any applicable credit enhancements.

Although we have determined that the majority of the inputs used to value our derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with our derivatives utilize Level 3 inputs, such as estimates of current credit spreads, to appropriately reflect both our own nonperformance risk and the respective counterparties' nonperformance risk in the fair value measurement. However, as of September 30, 2021, we have assessed the significance of the impact of the credit valuation adjustments on the overall valuation of our derivative positions and have determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives. As a result, we have determined that our derivative valuations in their entirety are classified in Level 2 in the fair value hierarchy.

As of September 30, 2021 and June 30, 2021, the carrying amounts of our cash and cash equivalents, accounts receivable, accounts payable and other current liabilities approximated their estimated fair values. As of September 30, 2021 and June 30, 2021, the carrying value of our debt, excluding debt issuance costs and debt premiums and discounts, was \$1,751,534 and \$1,764,856, respectively, and the fair value was \$1,803,480 and \$1,887,952, respectively. Our debt at September 30, 2021 includes variable-rate debt instruments indexed to LIBOR that resets periodically, as well as fixed-rate debt instruments. The estimated fair value of our debt was determined using available market information based on recent trades or activity of debt instruments with substantially similar risks, terms and maturities, which fall within Level 2 under the fair value hierarchy.

As of September 30, 2021 and June 30, 2021 our held-to-maturity marketable securities were held at an amortized cost of \$192,428 and \$202,961, respectively, while the fair value was \$192,309 and \$202,786, respectively. The securities were valued using quoted prices for identical assets in active markets, which fall into Level 1 under the fair value hierarchy.

The estimated fair value of assets and liabilities disclosed above may not be representative of actual values that could have been or will be realized in the future.

#### 4. Derivative Financial Instruments

We use derivative financial instruments, such as interest rate swap contracts, cross-currency swap contracts, and currency forward and option contracts, to manage interest rate and foreign currency exposures. Derivatives are recorded in the consolidated balance sheets at fair value. If the derivative is designated as a cash flow hedge or net investment hedge, then the change in the fair value of the derivative is recorded in accumulated other comprehensive loss and subsequently reclassified into earnings in the period the hedged forecasted transaction affects earnings. Additionally, any ineffectiveness associated with an effective and designated hedge is recognized within accumulated other comprehensive loss.

The change in the fair value of derivatives not designated as hedges is recognized directly in earnings as a component of other income (expense), net.

# **Hedges of Interest Rate Risk**

We enter into interest rate swap contracts to manage variability in the amount of our known or expected cash payments related to a portion of our debt. Our objective in using interest rate swaps is to add stability to interest expense and to manage our exposure to interest rate movements. We designate our interest rate swaps as cash flow hedges. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for us making fixed-rate payments over the life of the contract agreements without exchange of the underlying notional amount. Realized gains or losses from interest rate swaps are recorded in earnings as a component of interest expense, net.

Amounts reported in accumulated other comprehensive loss related to interest rate swap contracts will be reclassified to interest expense, net as interest payments are accrued or made on our variable-rate debt. As of September 30, 2021, we estimate that \$10,399 will be reclassified from accumulated other comprehensive loss to interest expense during the twelve months ending September 30, 2022. As of September 30, 2021, we had fifteen outstanding interest rate swap contracts indexed to USD LIBOR, three of which were not highly effective and therefore not designated for hedge accounting. These hedges have varying start dates and maturity dates through April 2028.

Interest rate swap contracts outstanding:	Notional	Amounts
Contracts accruing interest as of September 30, 2021	\$	500,000
Contracts with a future start date		430,000
Total	\$	930,000

# **Hedges of Currency Risk**

#### Cross-Currency Swap Contracts

From time to time, we execute cross-currency swap contracts designated as cash flow hedges or net investment hedges. Cross-currency swaps involve an initial receipt of the notional amount in the hedge currency in exchange for our reporting currency based on a contracted exchange rate. Subsequently, we receive fixed rate payments in our reporting currency in exchange for fixed rate payments in the hedged currency over the life of the contract. At maturity, the final exchange involves the receipt of our reporting currency in exchange for the notional amount in the hedged currency.

Cross-currency swap contracts designated as cash flow hedges are executed to mitigate our currency exposure to the interest receipts as well as the principal remeasurement and repayment associated with certain intercompany loans denominated in a currency other than our reporting currency, the U.S. dollar. As of September 30, 2021, we had two outstanding cross-currency swap contracts designated as cash flow hedges with a total notional amount of \$120,874, both maturing during June 2024. We entered into the two cross-currency swap contracts to hedge the risk of changes in one Euro-denominated intercompany loan entered into with one of our consolidated subsidiaries that has the Euro as its functional currency.

Amounts reported in accumulated other comprehensive loss will be reclassified to other income (expense), net, as interest payments are accrued or paid and upon remeasuring the intercompany loan. As of September 30, 2021, we estimate that \$2,722 of income will be reclassified from accumulated other comprehensive loss to interest expense, net during the twelve months ending September 30, 2022.

# Other Currency Contracts

We execute currency forward and option contracts in order to mitigate our exposure to fluctuations in various currencies against our reporting currency, the U.S. dollar.

As of September 30, 2021, we had four currency forward contracts designated as net investment hedges with a total notional amount of \$118,203, maturing during various dates through April 2023. We entered into these contracts to hedge the risk of changes in the U.S. dollar equivalent value of a portion of our net investment in two consolidated subsidiaries that have the Euro as their functional currency. Amounts reported in accumulated other comprehensive loss are recognized as a component of our cumulative translation adjustment.

We have elected to not apply hedge accounting for all other currency forward and option contracts. During the three months ended September 30, 2021 and 2020, we experienced volatility within other income (expense), net, in our consolidated statements of operations from unrealized gains and losses on the mark-to-market of outstanding currency forward and option contracts. We expect this volatility to continue in future periods for contracts for which we do not apply hedge accounting. Additionally, since our hedging objectives may be targeted at non-GAAP financial metrics that exclude non-cash items such as depreciation and amortization, we may experience increased, not decreased, volatility in our GAAP results as a result of our currency hedging program.

As of September 30, 2021, we had the following outstanding currency derivative contracts that were not designated for hedge accounting and were used to hedge fluctuations in the U.S. dollar value of forecasted transactions or balances denominated in Australian Dollar, British Pound, Canadian Dollar, Danish Krone, Euro, Indian Rupee, Japanese Yen, Mexican Peso, New Zealand Dollar, Norwegian Krone, Philippine Peso, Swiss Franc and Swedish Krona:

Notional Amount	Effective Date	Maturity Date	Number of Instruments	Index
\$557,175	September 2019 through September 2021	Various dates through October 2024	701	Various

# **Financial Instrument Presentation**

The table below presents the fair value of our derivative financial instruments as well as their classification on the balance sheet as of September 30, 2021 and June 30, 2021. Our derivative asset and liability balances will fluctuate with interest rate and currency exchange rate volatility.

							Septembe	er 30, 2021						
			Asset	Deriv	vatives					Liability	Der	ivatives		
	Balance Sheet line item	of r	s amounts ecognized assets	i	oss amount offset in Consolidated Balance Sheet	N	Net amount	Balance Sheet line item	Balance Sheet of recognized		Gross amount offset in Consolidated Balance Sheet		N	let amount
Derivatives designated as hedging instruments Derivatives in cash flow hedging relationships														
Interest rate swaps	Other assets	\$	232	\$	_	\$	232	Other liabilities	\$	(20,827)	\$	267	\$	(20,560)
Cross-currency swaps	Other assets		760		_		760	Other liabilities		(6,741)		_		(6,741)
Derivatives in net investment hedging relationships														
Currency forward contracts	Other current assets / other assets		_		_		_	Other current liabilities / other liabilities		(7,886)		_		(7,886)
Total derivatives designated as hedging instruments		\$	992	\$	_	\$	992		\$	(35,454)	\$	267	\$	(35,187)
Derivatives not designated as hedging instruments														
Interest rate swaps	Other assets	\$	_	\$	_	\$	_	Other liabilities	\$	(1,377)	\$	_	\$	(1,377)
Currency forward contracts	Other current assets / other assets		11,498		(3,051)		8,447	Other current liabilities / other liabilities		(3,260)		843		(2,417)
Currency option contracts	Other current assets / other assets		2,170		(188)		1,982	Other current liabilities / other liabilities		(1,265)		115		(1,150)
Total derivatives not designated as hedging instruments		\$	13,668	\$	(3,239)	\$	10,429		\$	(5,902)	\$	958	\$	(4,944)

June 30, 2021

	-		Asset	Deriva	tives			Liability Derivatives						
	Balance Sheet line item	of rec	amounts ognized ssets	in (	s amount offset Consolidated alance Sheet	N	let amount	Balance Sheet line item	of	oss amounts recognized liabilities	ir	ss amount offset n Consolidated Balance Sheet	N	et amount
Derivatives designated as hedging instruments														
Derivatives in cash flow hedging relationships														
Interest rate swaps	Other current assets / other assets	\$	_	\$	_	\$	_	Other current liabilities / other liabilities	\$	(23,527)	\$	176	\$	(23,351)
Cross-currency swaps	Other assets		_		_		_	Other liabilities		(9,914)		_		(9,914)
Derivatives in Net Investment Hedging Relationships														
Currency forward contracts	Other assets		_		_		_	Other current liabilities / other liabilities		(11,379)		_		(11,379)
Total derivatives designated as hedging instruments		\$	_	\$	_	\$			\$	(44,820)	\$	176	\$	(44,644)
Desirentings and designated as														
Derivatives not designated as hedging instruments														
Interest rate swaps	Other assets	\$	_	\$	_	\$	_	Other liabilities	\$	(1,842)	\$	_	\$	(1,842)
Currency forward contracts	Other current assets / other assets		1,796		(117)		1,679	Other current liabilities / other liabilities		(11,510)		3,238		(8,272)
Currency option contracts	Other current assets / other assets		_		_		_	Other current liabilities / other liabilities		(3,315)		235		(3,080)
Total derivatives not designated as hedging instruments		\$	1,796	\$	(117)	\$	1,679		\$	(16,667)	\$	3,473	\$	(13,194)

The following table presents the effect of our derivative financial instruments designated as hedging instruments and their classification within comprehensive (loss) income for the three months ended September 30, 2021 and 2020:

	Recognized in Comprehensive Income						
	Three Months Ended September 30,						
		2021		2020			
Derivatives in cash flow hedging relationships							
Interest rate swaps	\$	519	\$	411			
Cross-currency swaps		(2,444)		3,425			
Derivatives in net investment hedging relationships							
Currency forward contracts		3,492		(17,538)			
Total	\$	1,567	\$	(13,702)			

The following table presents reclassifications out of accumulated other comprehensive loss for the three months ended September 30, 2021 and 2020:

_		Inc	ome	classified from e Income (Loss) into	Affected line item in the Statement of Operations
	T	hree Months En	ded Sep	tember 30,	
		2021		2020	
Derivatives in cash flow hedging relationships					
Interest rate swaps	\$	2,497	\$	2,622	Interest expense, net
Cross-currency swaps		3,987		(4,767)	Other income (expense), net
Total before income tax		6,484		(2,145)	Income (loss) before income taxes
Income tax		(938)		74	Income tax expense
Total	\$	5,546	\$	(2,071)	

The following table presents the adjustment to fair value recorded within the consolidated statements of operations for the three months ended September 30, 2021 and 2020 for derivative instruments for which we did not elect hedge accounting and de-designated derivative financial instruments that no longer qualify as hedging instruments.

	Amount	of Gain (Loss) Reco	gnized i	n Net Income (Loss)	Affected line item in the Statement of Operations
		Three Months En	ded Sep	tember 30,	
		2021		2020	
Currency contracts	\$	12,863	\$	(13,468)	Other income (expense), net
Interest rate swaps		464		(27)	Other income (expense), net
Total	\$	13,327	\$	(13,495)	

# 5. Accumulated Other Comprehensive Loss

The following table presents a roll forward of amounts recognized in accumulated other comprehensive loss by component, net of tax of \$938 for the three months ended September 30, 2021:

	Gain cash f	s (losses) on low hedges (1)	es on pension fit obligation	ad	Translation ljustments, net of hedges (2)	Total
Balance as of June 30, 2021	\$	(23,831)	\$ (1,735)	\$	(53,434)	\$ (79,000)
Other comprehensive income (loss) before reclassifications		(1,925)	_		(8,353)	(10,278)
Amounts reclassified from accumulated other comprehensive loss to net income (loss)		5,546	_		_	5,546
Net current period other comprehensive income (loss)		3,621	_		(8,353)	(4,732)
Balance as of September 30, 2021	\$	(20,210)	\$ (1,735)	\$	(61,787)	\$ (83,732)

# 6. Goodwill

The carrying amount of goodwill by reportable segment as of September 30, 2021 and June 30, 2021 was as follows:

	Vista	PrintBrothers	The Print Group	All Other Businesses	Total
Balance as of June 30, 2021	\$ 225,147	\$ 137,307	\$ 164,220	\$ 200,305	\$ 726,979
Adjustments	172	_	_	_	172
Effect of currency translation adjustments (1)	(1,599)	(3,452)	(4,130)	_	(9,181)
Balance as of September 30, 2021	\$ 223,720	\$ 133,855	\$ 160,090	\$ 200,305	\$ 717,970

<sup>(1)</sup> Related to goodwill held by subsidiaries whose functional currency is not the U.S. dollar.

<sup>(1)</sup> Gains (losses) on cash flow hedges include our interest rate swap and cross-currency swap contracts designated in cash flow hedging relationships.(2) As of September 30, 2021 and June 30, 2021, the translation adjustment is inclusive of the effects of our net investment hedges, of which unrealized gains of \$3,492 and \$1,457, respectively, net of tax, have been included in accumulated other comprehensive loss.

# 7. Other Balance Sheet Components

Accrued expenses included the following:

	Septe	mber 30, 2021	June 30, 2021
Compensation costs	\$	69,184	\$ 73,861
Income and indirect taxes		47,089	46,074
Advertising costs (1)		25,538	35,093
Interest payable (2)		13,002	2,399
Shipping costs (3)		12,949	9,401
Production costs		6,237	6,881
Sales returns		6,332	5,636
Professional fees		3,753	4,210
Purchases of property, plant and equipment		3,748	1,110
Other		73,329	62,848
Total accrued expenses	\$	261,161	\$ 247,513

<sup>(1)</sup> Advertising cost accruals decreased from June 30, 2021 to September 30, 2021 due to a reduction in upper-funnel advertising costs within our Vista reportable segment as well as payments made during the current fiscal quarter.

# Other current liabilities included the following:

	Septembe	September 30, 2021		June 30, 2021
Current portion of finance lease obligations	\$	31,454	\$	32,314
Short-term derivative liabilities		12,193		20,530
Other		51,794		50,671
Total other current liabilities	\$	95,441	\$	103,515

# Other liabilities included the following:

	Septem	September 30, 2021		une 30, 2021
Long-term finance lease obligations	\$	17,214	\$	18,528
Long-term derivative liabilities		32,403		41,074
Other		38,662		36,808
Total other liabilities	\$	88,279	\$	96,410

<sup>(2)</sup> Accrued interest increased from June 30, 2021 to September 30, 2021 as payments of our senior unsecured notes are due semi-annually on June 15th and December 15th each year. Refer to Note 8 for additional details.

<sup>(3)</sup> Shipping cost accruals increased from June 30, 2021 to September 30, 2021 primarily due to delayed invoicing from one of our larger shipping vendors that resulted in an increase in accruals and decrease to accounts payable.

#### 8. Debt

	September 30, 2021	June 30, 2021
7.0% Senior notes due 2026	\$ 600,000	\$ 600,000
Senior secured credit facility	1,140,187	1,152,021
Other	11,347	12,835
Debt issuance costs and debt premiums (discounts)	(21,850)	(22,450)
Total debt outstanding, net	1,729,684	1,742,406
Less: short-term debt (1)	11,373	9,895
Long-term debt	\$ 1,718,311	\$ 1,732,511

(1) Balances as of September 30, 2021 and June 30, 2021 are inclusive of short-term debt issuance costs, debt premiums and discounts of \$3,475 and \$3,435, respectively.

#### Our Debt

Our various debt arrangements described below contain customary representations, warranties and events of default. As of September 30, 2021, we were in compliance with all covenants under our amended and restated senior secured credit agreement ("Restated Credit Agreement") and the indenture governing our 2026 Notes (as defined below).

#### Senior Secured Credit Facility

On May 17, 2021, we entered into a Restated Credit Agreement consisting of the following:

- A senior secured Term Loan B with a maturity date of May 17, 2028 (the "Term Loan B"), consisting of:
  - a \$795,000 tranche that bears interest at LIBOR (with a LIBOR floor of 0.50%) plus 3.50%, and
  - a €300,000 tranche that bears interest at EURIBOR (with a EURIBOR floor of 0%) plus 3.50%; and
- A \$250,000 senior secured revolving credit facility with a maturity date of May 17, 2026 (the "Revolving Credit Facility"). Borrowings
  under the Revolving Credit Facility bear interest at LIBOR (with a LIBOR floor of 0%) plus 2.50% to 3.00% depending on the
  Company's First Lien Leverage Ratio, a net leverage calculation, as defined in the Restated Credit Agreement.

The Restated Credit Agreement contains covenants that restrict or limit certain activities and transactions by Cimpress and our subsidiaries, including, but not limited to, the incurrence of additional indebtedness and liens; certain fundamental organizational changes; asset sales; certain intercompany activities; and certain investments and restricted payments, including purchases of the Company's ordinary shares and payment of dividends. In addition, if any loans made under the Revolving Credit Facility are outstanding on the last day of any fiscal quarter, then we are subject to a financial maintenance covenant that the First Lien Leverage Ratio calculated as of the last day of such quarter does not exceed 3.25 to 1.00. As of September 30, 2021, we were in compliance with all covenants under our Restated Credit Agreement.

As of September 30, 2021, we have borrowings under the Restated Credit Agreement of \$1,140,187 consisting of the Term Loan B, which amortizes over the loan period, with a final maturity date of May 17, 2028. We have no outstanding borrowings under our Revolving Credit Facility as of September 30, 2021.

As of September 30, 2021, the weighted-average interest rate on outstanding borrowings under the Restated Credit Agreement was 4.67%, inclusive of interest rate swap rates. We are also required to pay a commitment fee for our Revolving Credit Facility on unused balances of 0.35% to 0.45% depending on our First Lien Leverage Ratio. We have pledged the assets and/or share capital of a number of our subsidiaries as collateral for our debt as of September 30, 2021.

# Senior Unsecured Notes

We have issued \$600,000 in aggregate principal of 7.0% Senior Notes due 2026 (the "2026 Notes"), which are unsecured. At any time on or after June 15, 2021, we may redeem some or all of the 2026 Notes at the redemption prices specified in the indenture that governs the 2026 Notes, plus accrued and unpaid interest to, but not including, the redemption date. As of September 30, 2021, we have not redeemed any of the 2026 Notes.

#### Other Debt

Other debt consists primarily of term loans acquired through our various acquisitions or used to fund certain capital investments. As of September 30, 2021 and June 30, 2021, we had \$11,347 and \$12,835, respectively, outstanding for those obligations that are payable through January 2026.

#### 9. Income Taxes

Our income tax expense was \$9,381 and \$6,794 for the three months ended September 30, 2021 and 2020, respectively. Excluding the effect of discrete tax adjustments, our estimated annual effective tax rate is higher for fiscal 2022 as compared to fiscal 2021 primarily due to a less favorable mix of earnings. Our effective tax rate continues to be negatively impacted by losses in certain jurisdictions where we are unable to recognize a tax benefit in the current period.

As of September 30, 2021 we had unrecognized tax benefits of \$15,400, including accrued interest and penalties of \$1,049. We recognize interest and, if applicable, penalties related to unrecognized tax benefits in the provision for income taxes. If recognized, \$1,169 of unrecognized tax benefits would reduce our tax expense. It is reasonably possible that a reduction in unrecognized tax benefits may occur within the next twelve months in the range of \$300 to \$350 related to the lapse of applicable statutes of limitations. We believe we have appropriately provided for all tax uncertainties.

We conduct business in a number of tax jurisdictions and, as such, are required to file income tax returns in multiple jurisdictions globally. The years 2014 through 2021 remain open for examination by the IRS and the years 2015 through 2021 remain open for examination in the various states and non-US tax jurisdictions in which we file tax returns. We believe that our income tax reserves are adequately maintained taking into consideration both the technical merits of our tax return positions and ongoing developments in our income tax audits. However, the final determination of our tax return positions, if audited, is uncertain, and there is a possibility that final resolution of these matters could have a material impact on our results of operations or cash flows.

# 10. Noncontrolling Interest

For some of our subsidiaries, we own a controlling equity stake, and a third party or key member of the business' management team owns a minority portion of the equity. The balance sheet and operating activity of these entities are included in our consolidated financial statements, and we adjust the net income in our consolidated statement of operations to exclude the noncontrolling interests' proportionate share of results. We present the proportionate share of equity attributable to the redeemable noncontrolling interests as temporary equity within our consolidated balance sheet and the proportionate share of noncontrolling interests not subject to a redemption provision that is outside of our control as equity. We recognize redeemable noncontrolling interests at fair value on the sale or acquisition date and adjust to the redemption value on a periodic basis with the offset to retained earnings in the consolidated balance sheet. If the formulaic redemption value exceeds the fair value of the noncontrolling interest, then the accretion to redemption value is offset to the net income attributable to noncontrolling interest in our consolidated statement of operations.

#### Redeemable Noncontrolling Interests

#### **PrintBrothers**

Members of the PrintBrothers management team hold a minority equity interest ranging from 11% to 12% in each of the three businesses within the segment. The put options associated with the redeemable noncontrolling interest have exercise windows for 90% of their minority equity interest to Cimpress in each quarter ending in December, with the first window occurring in fiscal year 2022. If the put options are exercised, then Cimpress may redeem the remaining 10% minority equity interest concurrently with the put option exercise or on the first, second, or third anniversary of the put option exercise. Cimpress has call options for the full amount of the minority equity interest with the first exercise window occurring during the second guarter of fiscal year 2027.

During the three months ended September 30, 2021, the redemption value of a PrintBrothers business increased above the carrying value due to strong financial performance during the first quarter of the current fiscal year as well as the lapping of a period more severely impacted by the pandemic, resulting in an adjustment to the redeemable noncontrolling interest of \$7,592, which was recognized as an adjustment to retained earnings since the redemption value remains below the estimated fair value.

#### All Other Businesses

On October 1, 2018, we acquired approximately 99% of the outstanding equity interests of BuildASign LLC. The remaining 1% is considered a redeemable noncontrolling equity interest, as it is redeemable for cash based on future financial results through put and call rights and not solely within our control. As of September 30, 2021, the redemption value of the noncontrolling equity interest was less than the carrying value, and therefore no adjustment was required.

On April 23, 2021, we acquired 81% of the outstanding equity interests of a US-based company that provides production expertise and sells into a growing product category. The remaining 19% is considered a redeemable noncontrolling equity interest as it is redeemable for cash based on future financial results through put and call rights and not solely within our control. On the acquisition date, we recognized the redeemable noncontrolling interest at fair value of \$4,370. As of September 30, 2021, the redemption value was less than the carrying value, and therefore no adjustment was required.

The following table presents the reconciliation of changes in our redeemable noncontrolling interests:

	noncontrolling	deemable g interests
Balance as of June 30, 2021	\$	71,120
Accretion to redemption value recognized in retained earnings (1)		7,592
Net income attributable to noncontrolling interest		1,738
Foreign currency translation		(857)
Balance as of September 30, 2021	\$	79,593

<sup>(1)</sup> Accretion of redeemable noncontrolling interests to redemption value recognized in retained earnings is the result of the estimated redemption amount being greater than carrying value but less than fair value. Refer above for additional details.

# 11. Segment Information

Our operating segments are based upon the manner in which our operations are managed and the availability of separate financial information reported internally to the Chief Executive Officer, who is our Chief Operating Decision Maker ("CODM") for purposes of making decisions about how to allocate resources and assess performance.

As of September 30, 2021, we have numerous operating segments under our management reporting structure which are reported in the following five reportable segments:

• *Vista* - Vista is the parent brand of multiple offerings including VistaPrint, VistaCreate, 99designs by Vista, and Vista Corporate Solutions, which together represent a full-service design, digital and print solution,

elevating small businesses' presence in physical and digital spaces and empowering them to achieve success.

- PrintBrothers Includes the results of our druck.at, Printdeal, and WIRmachenDRUCK businesses.
- The Print Group Includes the results of our Easyflyer, Exaprint, Pixartprinting, and Tradeprint businesses.
- National Pen Includes the global operations of our National Pen business, which manufactures and markets custom writing instruments and promotional products, apparel and gifts.
- All Other Businesses Includes a collection of businesses grouped together based on materiality. With the exception of BuildASign,
  which is a larger and profitable business, the All Other Businesses reportable segment consists of two smaller businesses that we
  continue to manage at a relatively modest operating loss and the addition of a newly acquired company that provides supply chain
  expertise and sells into a growing product category.
  - BuildASign is an internet-based provider of canvas-print wall décor, business signage and other large-format printed products, based in Austin, Texas. In the fourth quarter of fiscal year 2021, we closed a small acquisition under BuildASign in a new product category.
  - Printi is an online printing leader in Brazil, which offers a superior customer experience with transparent and attractive pricing, reliable service and quality.
  - YSD is a startup operation that provides end-to-end mass customization solutions to brands and intellectual property owners in China, supporting multiple channels including retail stores, websites, WeChat and e-commerce platforms to enhance brand awareness and competitiveness and develop new markets.

Central and corporate costs consist primarily of the team of software engineers that is building our mass customization platform; shared service organizations such as global procurement; technology services such as hosting and security; administrative costs of our Cimpress India offices where numerous Cimpress businesses have dedicated business-specific team members; and corporate functions including our Board of Directors, CEO, and the team members necessary for managing corporate activities, such as treasury, tax, capital allocation, financial consolidation, internal audit and legal. These costs also include certain unallocated share-based compensation costs.

The expense value of our PSU awards is based on a Monte Carlo fair value analysis and is required to be expensed on an accelerated basis. In order to ensure comparability in measuring our businesses' results, we allocate the straight-line portion of the fixed grant value to our businesses. Any expense in excess of the amount as a result of the fair value measurement of the PSUs and the accelerated expense profile of the awards is recognized within central and corporate costs.

Our definition of segment EBITDA is GAAP operating income excluding certain items, such as depreciation and amortization, expense recognized for contingent earn-out related charges including the changes in fair value of contingent consideration and compensation expense related to cash-based earn-out mechanisms dependent upon continued employment, share-based compensation related to investment consideration, certain impairment expense, and restructuring charges. We include insurance proceeds that are not recognized within operating income. We do not allocate non-operating income, including realized gains and losses on currency hedges, to our segment results.

Our balance sheet information is not presented to the CODM on an allocated basis, and therefore we do not present asset information by segment. We do present other segment information to the CODM, which includes purchases of property, plant and equipment and capitalization of software and website development costs, and therefore include that information in the tables below.

Revenue by segment is based on the business-specific websites or sales channel through which the customer's order was transacted. The following tables set forth revenue by reportable segment, as well as disaggregation of revenue by major geographic region and reportable segment.

		Inree Months Ended September 30,		per 30,
	<del>-</del>	2021		2020
	\$	\$ 349,480	\$	329,291
Brothers		125,357		100,112
Print Group		72,820		66,437
Pen		69,264		67,649
Businesses		47,871		43,478
Total segment revenue		664,792		606,967
-segment eliminations (1)		(7,193)		(20,467)
consolidated revenue	3	\$ 657,599	\$	586,500
	<del>-</del>			

(1) Refer to the "Revenue by Geographic Region" tables below for detail of the inter-segment revenue within each respective segment. The decrease of inter-segment eliminations is the result of significant cross-business transactions in the first quarter of fiscal 2021 associated with the fulfillment of masks in response to the pandemic. Demand for this product was far lower in the current quarter.

	Three Months Ended September 30, 2021											
		Vista	Pr	rintBrothers	Th	e Print Group	Na	ational Pen		All Other		Total
Revenue by Geographic Region:												
North America	\$	244,449	\$		\$		\$	41,038	\$	41,308	\$	326,795
Europe		71,533		125,128		71,155		20,851		_		288,667
Other		32,796		_		_		3,533		5,808		42,137
Inter-segment		702		229		1,665		3,842		755		7,193
Total segment revenue		349,480		125,357		72,820		69,264		47,871		664,792
Less: inter-segment elimination		(702)		(229)		(1,665)		(3,842)		(755)		(7,193)
Total external revenue	\$	348,778	\$	125,128	\$	71,155	\$	65,422	\$	47,116	\$	657,599

	Three Months Ended September 30, 2020											
		Vista		PrintBrothers	Th	e Print Group	N	ational Pen		All Other		Total
Revenue by Geographic Region:												
North America	\$	232,095	\$	_	\$	_	\$	30,321	\$	38,944	\$	301,360
Europe		77,248		99,941		60,378		20,604		_		258,171
Other		19,526		_		_		3,648		3,795		26,969
Inter-segment		422		171		6,059		13,076		739		20,467
Total segment revenue		329,291		100,112		66,437		67,649		43,478		606,967
Less: inter-segment elimination		(422)		(171)		(6,059)		(13,076)		(739)		(20,467)
Total external revenue	\$	328,869	\$	99,941	\$	60,378	\$	54,573	\$	42,739	\$	586,500

The following table includes segment EBITDA by reportable segment, total income from operations and total income (loss) before income taxes:

	Three Months Ended September 30,		
	 2021		2020
Segment EBITDA:			
Vista	\$ 68,039	\$	90,157
PrintBrothers	16,283		9,715
The Print Group	14,389		12,183
National Pen	(8,048)		(10,671)
All Other Businesses	4,891		8,609
Total segment EBITDA	95,554		109,993
Central and corporate costs	 (35,272)		(31,020)
Depreciation and amortization	(44,432)		(42,290)
Certain impairments and other adjustments	780		(783)
Restructuring-related charges	309		86
Total income from operations	 16,939		35,986
Other income (expense), net	22,197		(8,754)
Interest expense, net	(25,688)		(30,516)
Income (loss) before income taxes	\$ 13,448	\$	(3,284)

		Three Months Ended September 30,			
		2021		2020	
Depreciation and amortization:	' <u></u>				
Vista	\$	16,403	\$	13,587	
PrintBrothers		5,234		5,462	
The Print Group		6,584		6,581	
National Pen		5,908		6,067	
All Other Businesses		5,042		5,868	
Central and corporate costs		5,261		4,725	
Total depreciation and amortization	\$	44,432	\$	42,290	

	Three Months Ended September 30,		
	 2021		2020
Purchases of property, plant and equipment:			
Vista	\$ 2,478	\$	1,934
PrintBrothers	1,512		925
The Print Group	1,428		2,887
National Pen	1,188		1,452
All Other Businesses	1,515		954
Central and corporate costs	503		231
Total purchases of property, plant and equipment	\$ 8,624	\$	8,383

	THICC MOINING LINGCO SC	ptember 50,
	 2021	2020
apitalization of software and website development costs:		
Vista	\$ 7,572\$	6,987
PrintBrothers	232	406
The Print Group	426	230
National Pen	678	714
All Other Businesses	1,184	1,061
Central and corporate costs	5,547	5,406
Total capitalization of software and website development costs	\$ 15,639\$	14,804

Three Months Ended September 30

The following table sets forth long-lived assets by geographic area:

	Sept	September 30, 2021		June 30, 2021
Long-lived assets (1):				
United States	\$	104,990	\$	107,868
Netherlands		75,345		75,996
Canada		63,029		60,779
Switzerland		69,738		68,880
Italy		45,029		47,776
France		24,333		25,417
Jamaica		20,139		20,550
Australia		20,101		21,298
Japan		14,512		14,891
Other		95,652		96,063
Total	\$	532,868	\$	539,518

<sup>(1)</sup> Excludes goodwill of \$717,970 and \$726,979, intangible assets, net of \$171,944 and \$186,744, deferred tax assets of \$146,431 and \$149,618, and marketable securities, non-current of \$40,400 and \$50,713 as of September 30, 2021 and June 30, 2021, respectively.

# 12. Commitments and Contingencies

# Purchase Obligations

At September 30, 2021, we had unrecorded commitments under contract of \$250,458, including third-party web services of \$100,652, inventory and third-party fulfillment purchase commitments of \$55,731, software of \$52,957, advertising of \$10,078, production and computer equipment purchases of \$10,047, professional and consulting fees of \$7,958, and other unrecorded purchase commitments of \$13,035.

# Other Obligations

We deferred payments for several of our acquisitions resulting in the recognition of a liability of \$44,852 as of September 30, 2021, of which \$44,423 relates to the 99designs acquisition and is payable in February 2022.

# Legal Proceedings

We are not currently party to any material legal proceedings. Although we cannot predict with certainty the results of litigation and claims to which we may be subject from time to time, we do not expect the resolution of any of our current matters to have a material adverse impact on our consolidated results of operations, cash flows or financial position. For all legal matters, at each reporting period, we evaluate whether or not a potential loss amount or a potential range of loss is probable and reasonably estimable under the provisions of the authoritative guidance that addresses accounting for contingencies. We expense the costs relating to our legal proceedings as those costs are incurred.

#### 13. Restructuring Charges

Restructuring costs include one-time employee termination benefits, acceleration of share-based compensation, write-off of assets and other related costs including third-party professional and outplacement services. During the three months ended September 30, 2021 we recognized a benefit to restructuring expense of \$309 due to changes in prior period estimates within The Print Group reportable segment.

The following table summarizes the restructuring activity during the three months ended September 30, 2021. All activity was related to employee termination benefits.

	Accrued restructuring	g liability
Balance as of June 30, 2021	\$	402
Restructuring charges		(309)
Non-cash charges		11
Balance as of September 30, 2021	\$	104

#### 14. Subsequent Events

On October 1, 2021, Cimpress acquired Depositphotos Inc. for \$84,782, subject to a post-closing adjustment based on acquired cash, debt, and working capital as of the closing date. \$75,669 of the purchase price was paid at closing and the remainder is payable on October 1, 2022, subject to any necessary adjustments. Cimpress used its available cash balance to fund the transaction. Depositphotos is a marketplace for high-quality, royalty-free images, videos, vectors, illustrations, and music. Its subsidiary, Crello, is an online graphic design platform where anyone can create visuals for social media and websites. These businesses will be managed within our Vista reportable segment.

### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Report contains forward-looking statements that involve risks and uncertainties. The statements contained in this Report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including but not limited to our statements about the anticipated growth and development of our businesses and revenues, our expectations with respect to our business and demand for our products post-pandemic, the anticipated impacts of global supply chain disruptions on our business, our expectations for the brand evolution of Vista, the anticipated effects of our investments in our business including the hiring of talented personnel, sufficiency of our liquidity position, legal proceedings, and sufficiency of our tax reserves. Without limiting the foregoing, the words "may," "should," "could," "expect," "plan," "intend," "anticipate," "believe," "estimate," "predict," "designed," "potential," "continue," "target," "seek" and similar expressions are intended to identify forward-looking statements. All forward-looking statements included in this Report are based on information available to us up to, and including the date of this document, and we disclaim any obligation to update any such forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various important factors, including but not limited to flaws in the assumptions and judgments upon which our forecasts and estimates are based; the development, severity, and duration of the COVID-19 pandemic and the timing and pace of economic recovery; our failure to anticipate and react to the effects of the pandemic on our customers, supply chain, markets, team members, and business; our inability to make the investments that we plan to make or the failure of those investments to achieve the results we expect; our failure to execute on the transformation of the Vista business; loss or unavailability of key personnel or our inability to recruit talented personnel to drive performance of our businesses; the failure of businesses we acquire or invest in to perform as expected; unanticipated changes in our markets, customers, or businesses; changes in the laws and regulations, or in the interpretation of laws and regulations, that affect our businesses; our failure to manage the growth and complexity of our business and expand our operations; our failure to maintain compliance with the covenants in our debt documents or to pay our debts when due; competitive pressures; general economic conditions; and other factors described in this Report and the other documents that we periodically file with the SEC.

# **Executive Overview**

Cimpress is a strategically focused group of more than a dozen businesses that specialize in mass customization, via which we deliver large volumes of individually small-sized customized orders for a broad spectrum of print, signage, photo merchandise, invitations and announcements, writing instruments, packaging, apparel and other categories. We invest in and build customer-focused, entrepreneurial mass customization businesses for the long term, which we manage in a decentralized, autonomous manner. We drive competitive advantage across Cimpress through a select few shared strategic capabilities that have the greatest potential to create Cimpress-wide value. We limit all other central activities to only those which absolutely must be performed centrally.

As of September 30, 2021, we have numerous operating segments under our management reporting structure that are reported in the following five reportable segments: Vista, PrintBrothers, The Print Group, National Pen, and All Other Businesses. Refer to Note 11 in our accompanying consolidated financial statements for additional information relating to our reportable segments and our segment financial measures.

Our Vistaprint business and reportable segment has introduced a new parent brand "Vista", which reflects our ongoing transformation into the expert design and marketing partner for small businesses around the world. This new parent brand encompasses VistaPrint, 99designs by Vista and VistaCreate. This move should help open customers' minds to allow us to serve a broader set of their needs across a wide range of products and solutions that includes design, social media and web presence as well as print. No changes were made to our internal organizational and reporting structure as a result of this rebranding, but we will refer to this reportable segment as "Vista" from here forward and throughout this document.

#### COVID-19

The pandemic continues to drive some volatility, but its overall impact on Cimpress has lessened as compared to the first quarter of fiscal year 2021. Customer demand trends are nearing pre-pandemic levels and gross profit, including the relatively small impact of acquisitions, has increased above the pre-pandemic first quarter of fiscal year 2020. Before considering increased growth investment, particularly in Vista, the combination of recovering gross profit and cost savings from actions taken during the pandemic drove increased adjusted EBITDA compared to the pre-pandemic period.

Supply chain delays are a developing facet of pandemic impacts which has created both challenges and opportunities for Cimpress businesses. Each of our reportable segments has seen material cost increases of product substrates like paper, production materials like aluminum plates, freight and shipping charges and a more competitive labor market. Our scale-based shared strategic capabilities and supplier relationships provide competitive advantage for our businesses to weather these challenges. Through data capabilities, our businesses are regularly testing new pricing approaches, and in every business there has been some form of pricing increases that are mostly offsetting the increased costs.

We continue to hire talent and make investments in technology, data, new product introduction, customer experience improvements, and branding that are designed to build on our competitive advantages and drive sustainable growth in our businesses as we come out of the pandemic. We continue to maintain flexibility in our cost structure, while at the same time increasing investment in areas we believe will generate high return on investment.

# **Financial Summary**

The primary financial metric by which we set quarterly and annual budgets both for individual businesses and Cimpress wide is our adjusted free cash flow before cash interest expense; however, in evaluating the financial condition and operating performance of our business, management considers a number of metrics including revenue growth, organic constant-currency revenue growth, operating income, adjusted EBITDA, cash flow from operations and adjusted free cash flow. A summary of these key financial metrics for the three months ended September 30, 2021 as compared to the three months ended September 30, 2020 follows:

First Quarter Fiscal Year 2022

- Revenue increased by 12% to \$657.6 million.
- Constant-currency revenue (a non-GAAP financial measure) increased by 11% and by 9% when excluding acquisitions
  completed in the last four quarters.

- Operating income decreased by \$19.0 million to \$16.9 million.
- Adjusted EBITDA (a non-GAAP financial measure) decreased by \$20.9 million to \$67.6 million.
- Diluted net income (loss) per share attributable to Cimpress plc increased to income per share in the first quarter of fiscal 2022 of \$0.09 from a loss per share of \$0.39 in the comparative period.
- Cash provided by operating activities decreased by \$69.1 million to \$36.6 million.
- Adjusted free cash flow (a non-GAAP financial measure) decreased by \$70.2 million to \$12.3 million.

For the first quarter of fiscal year 2022, the increase in reported revenue is primarily due to the recovery of demand, as the impact of the pandemic on our businesses has lessened, as well as the benefit from the addition of 99designs revenue, which was acquired on October 1, 2020, and is included in our Vista business. We continue to experience strong demand for newer fast-growing product categories, while the impacts of the pandemic continue to have a negative effect for certain marketing material products. Demand recovery in our Upload and Print businesses lagged behind our other businesses in prior quarters but reported strong revenue growth this quarter. Currency exchange fluctuations had a positive effect during the current quarter.

For the three months ended September 30, 2021, operating income decreased by \$19.0 million, primarily due to increased investments and discretionary costs as we compare against a period that had strict cost control measures in place when the pandemic had a more severe impact on our businesses, as well as increased advertising, primarily in our Vista business. These increased costs include higher compensation costs as we have hired additional team members to support key initiatives, mainly in Vista and our central technology team, while the timing of our annual merit cycle contributed to increased compensation costs. The increase in advertising spend includes a return of performance-based advertising to more normalized levels, as well as a smaller increase in upper-funnel advertising spend in Vista. These cost increases coupled with a reduction in government wage incentives have more than offset the profit increase driven by higher revenue.

Adjusted EBITDA decreased year over year, primarily for the same reasons operating income decreased. Adjusted EBITDA excludes restructuring charges and share-based compensation expense, and includes the realized gains or losses on our currency derivatives intended to hedge adjusted EBITDA. The net year-over-year impact of currency on consolidated adjusted EBITDA was unfavorable by approximately \$4.0 million.

Diluted net income (loss) per share attributable to Cimpress plc increased to income per share of \$0.09 during the three months ended September 30, 2021 from a loss per share of \$0.39 during the three months ended September 30, 2020. The increase is primarily due to currency exchange rate volatility that resulted in positive year-over-year unrealized currency impacts, as well as decreased interest expense due to our debt refinancing during the fourth quarter of fiscal 2021.

# **Consolidated Results of Operations**

# Consolidated Revenue

Our businesses generate revenue primarily from the sale and shipment of customized manufactured products. We also generate revenue, to a much lesser extent (and primarily in our Vista business), from digital services, graphic design services, website design and hosting, and email marketing services, as well as a small percentage of revenue from order referral fees and other third-party offerings. For additional discussion relating to segment revenue results, refer to the "Reportable Segment Results" section included below.

Total revenue and revenue growth by reportable segment for the three months ended September 30, 2021 and 2020 are shown in the following table:

In thousands	Th	ree Months En	ded S	eptember 30,		Currency Impact:	Constant- Currency	Impact of Acquisitions/Divestitures:	Constant- Currency Revenue Growth
		2021		2020	% Change	(Favorable)/Unfavorable	Revenue Growth (1)	(Favorable)/Unfavorable	Excluding Acquisitions/Divestitures (2)
Vista	\$	349,480	\$	329,291	6%	(1)%	5%	(3)%	2%
PrintBrothers		125,357		100,112	25%	(1)%	24%	—%	24%
The Print Group		72,820		66,437	10%	(2)%	8%	—%	8%
National Pen		69,264		67,649	2%	—%	2%	—%	2%
All Other Businesses		47,871		43,478	10%	—%	10%	(5)%	5%
Inter-segment eliminations		(7,193)		(20,467)					
Total revenue	\$	657,599	\$	586,500	12%	(1)%	11%	(2)%	9%

<sup>(1)</sup> Constant-currency revenue growth, a non-GAAP financial measure, represents the change in total revenue between current and prior year periods at constant-currency exchange rates by translating all non-U.S. dollar denominated revenue generated in the current period using the prior year period's average exchange rate for each currency to the U.S. dollar. Our reportable segments-related growth is inclusive of inter-segment revenues, which are eliminated in our consolidated results.

#### Consolidated Cost of Revenue

Cost of revenue includes materials used by our businesses to manufacture their products, payroll and related expenses for production and design services personnel, depreciation of assets used in the production process and in support of digital marketing service offerings, shipping, handling and processing costs, third-party production and design costs, costs of free products and other related costs of products our businesses sell.

In thousands	Three I	Three Months Ended September 30,						
			2020					
Cost of revenue	\$ 33	8,989 \$	298,844					
% of revenue		51.5 %	51.0 %					

For the three months ended September 30, 2021, consolidated cost of revenue increased by \$40.1 million, primarily due to the addition of cost of revenue from our 99designs business that is included from the acquisition date of October 1, 2020. We also realized increases in demand-dependent cost of goods sold including third-party fulfillment, material, and shipping costs as revenue continues to recover while the prior comparative period was more negatively impacted by the pandemic. During the current quarter, we experienced impacts from global supply chain disruptions that resulted in cost increases of product substrates like paper, production materials like aluminum plates, freight and shipping charges and a more competitive labor market. The overall impact of increased costs, net of pricing and manufacturing efficiency actions, were not material to gross profit during the first quarter of fiscal 2022. We expect these impacts from global supply chain disruptions to continue to cause inflationary pressure, cost volatility, and pockets of product availability challenges for the remainder of the fiscal year and possibly beyond that.

<sup>(2)</sup> Constant-currency revenue growth excluding acquisitions/divestitures, a non-GAAP financial measure, excludes revenue results for businesses in the period in which there is no comparable year-over-year revenue. Our reportable segments-related growth is inclusive of inter-segment revenues, which are eliminated in our consolidated results. We have provided these non-GAAP financial measures because we believe they provide meaningful information regarding our results on a consistent and comparable basis for the periods presented. Management uses these non-GAAP financial measures, in addition to GAAP financial measures, to evaluate our operating results. These non-GAAP financial measures should be considered supplemental to and not a substitute for our reported financial results prepared in accordance with GAAP.

# **Consolidated Operating Expenses**

The following table summarizes our comparative operating expenses for the following periods:

In thousands	Three Months Ended September 30,				
		2021	2020		
Technology and development expense	\$	67,277 \$	58,489		
% of revenue		10.2 %	10.0 %		
Marketing and selling expense	\$	174,697 \$	138,150		
% of revenue		26.6 %	23.6 %		
General and administrative expense	\$	46,548 \$	41,812		
% of revenue		7.1 %	7.1 %		
Amortization of acquired intangible assets	\$	13,458 \$	13,305		
% of revenue		2.0 %	2.3 %		
Restructuring expense (1)	\$	(309) \$	(86)		
% of revenue		0.0 %	0.0 %		

<sup>(1)</sup> Refer to Note 13 in our accompanying consolidated financial statements for additional details relating to restructuring expense.

#### Technology and development expense

Technology and development expense consists primarily of payroll and related expenses for employees engaged in software and manufacturing engineering, information technology operations and content development, as well as amortization of capitalized software and website development costs, including hosting of our websites, asset depreciation, patent amortization, and other technology infrastructure-related costs. Depreciation expense for information technology equipment that directly supports the delivery of our digital marketing services products is included in cost of revenue.

Technology and development expenses increased by \$8.8 million for the three months ended September 30, 2021, as compared to the prior comparative period. This increase is primarily driven by higher compensation costs due to increased investment from hiring and the timing of our annual merit cycle, mainly in the Vista business and our central technology group. We also realized other cost increases in discretionary spend as tighter cost control measures were in place during the prior comparative period when the effects of the pandemic were more severe.

#### Marketing and selling expense

Marketing and selling expense consists primarily of advertising and promotional costs; payroll and related expenses for our employees engaged in marketing, sales, customer support and public relations activities; direct-mail advertising costs; and third-party payment processing fees. Our Vista, National Pen and BuildASign businesses have higher marketing and selling costs as a percentage of revenue as compared to our PrintBrothers and The Print Group businesses due to differences in the customers that they serve.

For the three months ended September 30, 2021, marketing and selling expenses increased by \$36.5 million, as compared to the prior fiscal quarter. The increase from the prior comparative period is primarily due to the increase of advertising and marketing spend in our Vista business of \$27.9 million. The increase was driven primarily by self-imposed restrictions on advertising spend during the prior comparative period, whereas the current quarter reflects more normalized spend levels with increased payback thresholds, as well as an increase in upper-funnel brand spend. In addition, many of our other businesses have increased advertising spend in line with demand, including our National Pen business which has increased direct mail volumes ahead of their seasonally significant second quarter.

#### General and administrative expense

General and administrative expense consists primarily of transaction costs, including third-party professional fees, insurance and payroll and related expenses of employees involved in executive management, finance, legal, strategy, human resources and procurement.

For the three months ended September 30, 2021, general and administrative expenses increased by \$4.7 million, as compared to the prior-year period, primarily due to the lack of temporary cost-control measures from the year-ago period that drove a year-over-year increase in corporate costs, as well as increases to expense associated with our long-term incentive program.

#### Other Consolidated Results

Other income (expense), net

Other income (expense), net generally consists of gains and losses from currency exchange rate fluctuations on transactions or balances denominated in currencies other than the functional currency of our subsidiaries, as well as the realized and unrealized gains and losses on some of our derivative instruments. In evaluating our currency hedging programs and ability to qualify for hedge accounting in light of our legal entity cash flows, we considered the benefits of hedge accounting relative to the additional economic cost of trade execution and administrative burden. Based on this analysis, we execute certain currency derivative contracts that do not gualify for hedge accounting.

The following table summarizes the components of other income (expense), net:

In thousands		Three Months Ended September 30,			
	·	2021	2020		
Gains (losses) on derivatives not designated as hedging instruments	\$	13,327	\$	(13,495)	
Currency-related gains, net		9,350		4,075	
Other (losses) gains		(480)		666	
Total other income (expense), net	\$	22,197	\$	(8,754)	

The increase in other income (expense), net was primarily due to the currency exchange rate volatility impacting our derivatives that are not designated as hedging instruments, of which our Euro and British Pound contracts are the most significant exposures that we economically hedge. We also recognize the impact from de-designated interest swap contracts that are no longer highly effective, which resulted in unrealized losses during the current period. We expect volatility to continue in future periods, as we do not apply hedge accounting for most of our derivative currency contracts.

We experienced currency-related gains due to currency exchange rate volatility on our non-functional currency intercompany relationships, which we may alter from time to time. The impact of certain cross-currency swap contracts designated as cash flow hedges is included in our currency-related gains, net, offsetting the impact of certain non-functional currency intercompany relationships.

Interest expense, net

Interest expense, net primarily consists of interest paid on outstanding debt balances, amortization of debt issuance costs, debt discounts, interest related to finance lease obligations and realized gains (losses) on effective interest rate swap contracts and certain cross-currency swap contracts.

Interest expense, net decreased by \$4.8 million during the three months ended September 30, 2021, as compared to the prior year quarter. This is primarily due to our Term Loan B refinancing during the fourth quarter of fiscal 2021 that resulted in a reduction to our weighted-average interest rate on our outstanding borrowings.

Income tax expense

In thousands	Ţ	Three Months Ended September 30,						
		2021						
Income tax expense	\$	9,381	\$	6,794				
Effective tax rate		69.8 %		(206.9)%				

Income tax expense for the three months ended September 30, 2021 increased as compared to the prior period due to increased pre-tax profits and a less favorable mix of earnings year over year.

We believe that our income tax reserves are adequately maintained by taking into consideration both the technical merits of our tax return positions and ongoing developments in our income tax audits. However, the final determination of our tax return positions, if audited, is uncertain and therefore there is a possibility that final resolution of these matters could have a material impact on our results of operations or cash flows. Refer to Note 9 in our accompanying consolidated financial statements for additional discussion.

# **Reportable Segment Results**

Our segment financial performance is measured based on segment EBITDA, which is defined as operating income plus depreciation and amortization; plus proceeds from insurance; plus share-based compensation expense related to investment consideration; plus earn-out related charges; plus certain impairments; plus restructuring related charges; less gain on purchase or sale of subsidiaries.

#### Vista

In thousands	Three Months Ended September 30,				
	 2021 2020			2021 vs. 2020	
Reported Revenue	\$ 349,480	\$	329,291	6%	
Segment EBITDA	68,039		90,157	(25)%	
% of revenue	19 %	)	27 %		

# Segment Revenue

Vista's reported revenue growth for the three months ended September 30, 2021 was positively affected by a currency impact of 1%. When excluding the benefit from the recent acquisition of 99designs, Vista's organic constant-currency revenue growth was 2%. Vista's growth was driven by product categories such as packaging, labels, signage and promotional products, partially offset by other small business product categories that continue to experience lingering pandemic impacts. In addition, revenue related to face masks has declined significantly as the effects of the pandemic have declined, contributing only 1% of Vista's revenue in the current quarter as compared to 11% in the prior comparative period. Results in North America and Australia continue to perform closer to pre-pandemic levels than in Europe.

#### Segment Profitability

For the three months ended September 30, 2021, segment EBITDA declined \$22.1 million largely driven by increased organic investments that support Vista's multi-year transformation journey to become the expert design and marketing partner to the world's small businesses. Vista's advertising spend also increased, driven in part by expanded performance advertising spend payback thresholds, which were more constrained during the prior-year period when the effects of the pandemic were more severe. Upper-funnel advertising increased slightly year-over-year to 1% of Vista revenue. Operating expenses also grew year over year due to the addition of 99designs, which is not included in the comparative period due to the timing of the acquisition. These increases to spend were partially offset by growth in gross profit year-over-year.

#### **PrintBrothers**

In thousands		Three Months Ended September 30,				
	<u></u>	2021 2020		2020	2021 vs. 2020	
Reported Revenue	\$	125,357	\$	100,112	25%	
Segment EBITDA		16,283		9,715	68%	
% of revenue		13 %	)	10 %		

# Segment Revenue

PrintBrothers' reported revenue growth for the three months ended September 30, 2021 was positively affected by a currency impact of 1%, resulting in a constant-currency revenue growth of 24%. This increase is driven by signs of overall economic recovery for our businesses in many of our European geographies and leveraging new products introduced in recent years. We also benefited from the timing of elections in Germany, which drove sales of signage products, flyers and brochures.

# Segment Profitability

The increase in PrintBrothers' segment EBITDA during the three months ended September 30, 2021, as compared to the prior period, was driven by increases in gross profit due to the constant-currency revenue growth described above, continued introductions of new products and improved efficiencies.

#### The Print Group

In thousands	Three Months Ended September 30,			
	 2021		2020	2021 vs. 2020
Reported Revenue	\$ 72,820	\$	66,437	10%
Segment EBITDA	14,389		12,183	18%
% of revenue	20 %		18 %	

# Segment Revenue

The Print Group's reported revenue for the three months ended September 30, 2021 was positively affected by a currency impact of 2%, resulting in an increase in revenue on a constant-currency basis of 8% due to signs of overall economic recovery in many of the European countries in which we compete and leveraging new products introduced in recent years. During the quarter we benefited from the timing of elections in Italy, which drove demand for signage products, flyers and brochures.

#### Segment Profitability

The increase in The Print Group's segment EBITDA during the three months ended September 30, 2021, as compared to the prior year, was primarily driven by the revenue growth described above. In addition, The Print Group continues to benefit from the introduction of new products with higher margins, as well as improved efficiencies as the group better leverages its combined capabilities.

#### National Pen

In thousands	Three Months Ended September 30,			
	2021		2020	2021 vs. 2020
Reported Revenue	\$ 69,264	\$	67,649	2%
Segment EBITDA	(8,048)		(10,671)	(25)%
% of revenue	(12)%		(16)%	

# Segment Revenue

National Pen's reported and constant-currency revenue growth was 2% as compared to the prior comparative period. The business has seen improvements in results due to businesses reopening and a return of in-person events in some markets, largely offset by a decline in revenue from pandemic-related products including masks produced on behalf of other Cimpress businesses. Mask revenue, including the portion produced on behalf of other Cimpress businesses, decreased as a percentage of total National Pen revenue from 20% in the prior comparative period to 6% in the current guarter.

# Segment Profitability

The increase in National Pen's segment EBITDA for the three months ended September 30, 2021 was due in part to the revenue increase described above, as well as improvements in gross profit driven by a normalized mix of products and decline in lower-margin pandemic-related products. National Pen's segment EBITDA was also benefited by lower operating expense from permanent cost reductions made since the onset of the pandemic.

#### All Other Businesses

In thousands	•	Three Months Ended September 30,				
		2021		2020	2021 vs. 2020	
Reported Revenue	\$	47,871	\$	43,478	10%	
Segment EBITDA		4,891		8,609	(43)%	
% of revenue		10 %		20 %		

This segment consists of BuildASign, which is a larger and profitable business, and two early-stage businesses that we continue to manage at a relatively modest operating loss as previously described and planned. We expect fluctuations in growth as each of their business models evolve in function of customer feedback, testing, and entrepreneurial pivoting.

#### Segment Revenue

All Other Businesses' constant-currency revenue, excluding the impact of acquisitions, increased by 5% during the three months ended September 30, 2021. This increase was driven by recovery of demand for both our Printi business in Brazil and signage products offered by BuildASign. Organic constant-currency revenue growth was lower sequentially in this reportable segment as we lapped the increased demand for home decor products in the comparable prior year period.

# Segment Profitability

The decrease in segment EBITDA for the three months ended September 30, 2021 was due to a combination of factors including that in the year-ago period BuildASign had pulled back on advertising and other operating expenses, the cost of performance advertising has increased from its pandemic low point last year, and inflation on input costs including shipping, materials and labor put pressure on profits this quarter.

# **Central and Corporate Costs**

Central and corporate costs consist primarily of the team of software engineers that is building our mass customization platform; shared service organizations such as global procurement; technology services such as hosting and security; administrative costs of our Cimpress India offices where numerous Cimpress businesses have dedicated business-specific team members; and corporate functions including our Board of Directors, CEO, and the team members necessary for managing corporate activities, such as treasury, tax, capital allocation, financial consolidation, internal audit and legal. These costs also include certain unallocated share-based compensation costs.

Central and corporate costs increased by \$4.3 million during the three months ended September 30, 2021, as compared to the prior year, due to the lack of temporary cost-control measures from the year-ago period which drove a year-over-year increase in corporate costs and investments in our mass customization platform, and an uplift in demand drove higher central operating costs year over year.

# **Liquidity and Capital Resources**

#### Consolidated Statements of Cash Flows Data

In thousands	Three Months Ended September 30,			
		2021		2020
Net cash provided by operating activities	\$	36,567	\$	105,681
Net cash used in investing activities		(13,181)		(21,084)
Net cash used in financing activities		(10,351)		(91,979)

The cash flows during the three months ended September 30, 2021 related primarily to the following items:

#### Cash inflows:

- Net income of \$4.1 million
- Adjustments for non-cash items of \$28.4 million primarily related to positive adjustments for depreciation and amortization of \$44.4 million and share-based compensation costs of \$11.0 million, which were partially offset by negative adjustments for unrealized currency-related gains of \$25.4 million and deferred taxes of \$1.1 million
- Proceeds from the maturity of held-to-maturity securities of \$10.0 million
- · Proceeds from the sale of assets of \$1.7 million
- Total net working capital impacts of \$4.1 million were a source of cash. Accounts payable and accrued expense inflows were partially
  offset by inventory, accounts receivable and other asset outflows

#### Cash outflows:

- Internal and external costs of \$15.6 million for software and website development that we have capitalized
- Capital expenditures of \$8.6 million of which the majority related to the purchase of manufacturing and automation equipment for our production facilities
- · Payments for debt of \$4.1 million
- Payment of withholding taxes in connection with share awards of \$2.6 million
- Payments for finance lease arrangements of \$2.5 million
- Financing fees of \$1.1 million from our fourth quarter fiscal year 2021 credit facility amendment that we have capitalized

Additional Liquidity and Capital Resources Information. At September 30, 2021, we had \$193.2 million of cash and cash equivalents, \$192.4 million of marketable securities and \$1,751.5 million of debt, excluding debt issuance costs and debt premiums and discounts. During the three months ended September 30, 2021, we financed our operations and strategic investments through internally generated cash flows from operations and debt financing. We expect to finance our future operations through our cash, investments, operating cash flow and borrowings under our debt arrangements.

As of September 30, 2021, a portion of our cash and cash equivalents were held by our subsidiaries, and undistributed earnings of our subsidiaries that are considered to be indefinitely reinvested were \$44.6 million. We do not intend to repatriate these funds as the cash and cash equivalent balances are generally used and available, without legal restrictions, to fund ordinary business operations and investments of the respective subsidiaries. If there is a change in the future, the repatriation of undistributed earnings from certain subsidiaries, in the form of dividends or otherwise, could have tax consequences that could result in material cash outflows.

Debt. As of September 30, 2021, we have borrowings under our amended and restated senior secured credit agreement dated as of May 17, 2021 (the "Restated Credit Agreement") of \$1,140.2 million consisting of the Term Loan B, which amortizes over the loan period, with a final maturity date of May 17, 2028. Our \$250.0 million revolver under our Restated Credit Agreement has \$244.0 million unused as of September 30, 2021. There are no drawn amounts on the revolver, but our outstanding letters of credit reduce our unused balance. Our unused balance can be drawn at any time so long as we are in compliance with our debt covenants.

Senior Unsecured Notes. Our \$600.0 million of 7.0% Senior Notes due 2026 bear interest at a rate of 7.0% per annum and mature on June 15, 2026. Interest on the notes is payable semi-annually on June 15 and December 15 of each year.

Debt Covenants. The Restated Credit Agreement and the indenture that governs our 7.0% Senior Notes due 2026 contain covenants that restrict or limit certain activities and transactions by Cimpress and our subsidiaries. As of September 30, 2021, we were in compliance with all covenants under our Restated Credit Agreement and the indenture governing our 2026 Notes. Refer to Note 8 in our accompanying consolidated financial statements for additional information.

*Other Debt.* Other debt primarily consists of term loans acquired through our various acquisitions or used to fund certain capital investments. As of September 30, 2021, we had \$11.3 million outstanding for other debt payable through January 2026.

# **Contractual Obligations**

Contractual obligations at September 30, 2021 are as follows:

In thousands	Payments Due by Period								
		Total		Less than 1 year		1-3 years	3-5 years		More than 5 years
Operating leases, net of subleases (1)	\$	96,401	\$	30,074	\$	43,593	\$ 16,852	\$	5,882
Purchase commitments		250,458		138,118		83,639	28,701		_
Senior unsecured notes and interest payments		810,000		42,000		84,000	684,000		_
Senior secured credit facility and interest payments (2)		1,470,201		65,624		124,757	118,654		1,161,166
Other debt		11,347		3,414		5,478	2,045		410
Finance leases, net of subleases (1)		56,901		29,694		7,778	5,472		13,957
Other		44,852		44,852		_	_		_
Total (3)	\$	2,740,160	\$	353,776	\$	349,245	\$ 855,724	\$	1,181,415

<sup>(1)</sup> Operating and finance lease payments above include only amounts which are fixed under lease agreements. Our leases may also incur variable expenses which are not reflected in the contractual obligations above.

Operating Leases. We rent office space under operating leases expiring on various dates through 2034. The terms of certain lease agreements require security deposits in the form of bank guarantees and letters of credit in the amount of \$2.0 million in the aggregate.

*Purchase Commitments*. At September 30, 2021, we had unrecorded commitments under contract of \$250.5 million. Purchase commitments consisted of third-party web services of \$100.7 million, software of \$53.0 million, inventory and third-party fulfillment purchase commitments of \$55.7 million, advertising of \$10.1 million, commitments for professional and consulting fees of \$8.0 million, production and computer equipment purchases of \$10.0 million and other unrecorded purchase commitments of \$13.0 million.

Senior Unsecured Notes and Interest Payments. Our \$600.0 million of 2026 Notes bear interest at a rate of 7.0% per annum and mature on June 15, 2026. Interest on the notes is payable semi-annually on June 15 and December 15 of each year and has been included in the table above.

Senior Secured Credit Facility and Interest Payments. At September 30, 2021, the Term Loan B of \$1,140.2 million outstanding under our Restated Credit Agreement had repayments due on various dates through May 17, 2028, and we did not have any amounts drawn under our Revolving Credit Facility due on May 17, 2026. Interest payable included in this table is based on the interest rate as of September 30, 2021, and assumes all LIBOR-based revolving loan amounts outstanding will not be paid until maturity, but that the term loan amortization payments will be made according to our defined schedule.

<sup>(2)</sup> Senior secured credit facility and interest payments include the effects of interest rate swaps, whether they are expected to be payments or receipts of cash.

<sup>(3)</sup> We may be required to make cash outlays related to our uncertain tax positions. However, due to the uncertainty of the timing of future cash flows associated with our uncertain tax positions, we are unable to make reasonably reliable estimates of the period of cash settlement, if any, with the respective taxing authorities. Accordingly, uncertain tax positions of \$9.2 million as of September 30, 2021 have been excluded from the contractual obligations table above. See Note 9 in our accompanying consolidated financial statements for further information on uncertain tax positions.

Other Debt. In addition, we have other debt which consists primarily of term loans acquired through our various acquisitions or used to fund certain capital investments. As of September 30, 2021, we had \$11.3 million outstanding for those obligations that have repayments due on various dates through January 2026.

Finance Leases. We lease certain machinery and plant equipment under finance lease agreements that expire at various dates through 2034. The aggregate carrying value of the leased equipment under finance leases included in property, plant and equipment, net in our consolidated balance sheet at September 30, 2021 is \$33.7 million, net of accumulated depreciation of \$38.6 million. The present value of lease installments not yet due included in other current liabilities and other liabilities in our consolidated balance sheet at September 30, 2021 amounts to \$48.7 million.

Other Obligations. Other obligations include deferred payments related to previous acquisitions of \$44.9 million in the aggregate. This balance includes the deferred payment related to the 99designs acquisition totaling \$44.4 million.

#### **Additional Non-GAAP Financial Measures**

Adjusted EBITDA and adjusted free cash flow presented below, and constant-currency revenue growth and constant-currency revenue growth excluding acquisitions/divestitures presented in the consolidated results of operations section above, are supplemental measures of our performance that are not required by, or presented in accordance with, GAAP. Adjusted EBITDA is defined as GAAP operating income plus depreciation and amortization plus share-based compensation expense plus proceeds from insurance plus earn-out related charges plus certain impairments plus restructuring related charges plus realized gains or losses on currency derivatives less interest expense related to our Waltham, Massachusetts office lease less gain on purchase or sale of subsidiaries.

Adjusted EBITDA is the primary profitability metric by which we measure our consolidated financial performance and is provided to enhance investors' understanding of our current operating results from the underlying and ongoing business for the same reasons it is used by management. For example, as we have become more acquisitive over recent years we believe excluding the costs related to the purchase of a business (such as amortization of acquired intangible assets, contingent consideration, or impairment of goodwill) provides further insight into the performance of the underlying acquired business in addition to that provided by our GAAP operating income. As another example, as we do not apply hedge accounting for certain derivative contracts, we believe inclusion of realized gains and losses on these contracts that are intended to be matched against operational currency fluctuations provides further insight into our operating performance in addition to that provided by our GAAP operating income. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP.

Adjusted free cash flow is the primary financial metric by which we set quarterly and annual budgets both for individual businesses and Cimpress-wide. Adjusted free cash flow is defined as net cash provided by operating activities less purchases of property, plant and equipment, purchases of intangible assets not related to acquisitions, and capitalization of software and website development costs that are included in net cash used in investing activities, plus the payment of contingent consideration in excess of acquisition-date fair value and gains on proceeds from insurance that are included in net cash provided by operating activities, if any. We use this cash flow metric because we believe that this methodology can provide useful supplemental information to help investors better understand our ability to generate cash flow after considering certain investments required to maintain or grow our business, as well as eliminate the impact of certain cash flow items presented as operating cash flows that we do not believe reflect the cash flow generated by the underlying business.

Our adjusted free cash flow measure has limitations as it may omit certain components of the overall cash flow statement and does not represent the residual cash flow available for discretionary expenditures. For example, adjusted free cash flow does not incorporate our cash payments to reduce the principal portion of our debt or cash payments for business acquisitions. Additionally, the mix of property, plant and equipment purchases that we choose to finance may change over time. We believe it is important to view our adjusted free cash flow measure only as a complement to our entire consolidated statement of cash flows.

The table below sets forth operating income and adjusted EBITDA for the three months ended September 30, 2021 and 2020:

In thousands	Three Months Ended September 30				
		2021		2020	
GAAP operating income	\$	16,939	\$	35,986	
Exclude expense (benefit) impact of:					
Depreciation and amortization		44,432		42,290	
Share-based compensation expense		11,006		8,283	
Certain impairments and other adjustments (1)		(780)		783	
Restructuring-related charges		(309)		(86)	
Realized (losses) gains on currency derivatives not included in operating income (2)		(3,672)		1,217	
Adjusted EBITDA	\$	67,616	\$	88,473	

<sup>(1)</sup> Certain impairments and other adjustments includes gains or losses on disposal of property, plant and equipment, net of cash received, as well as routine impairments of capitalized software.

The table below sets forth net cash provided by operating activities and adjusted free cash flow for the three months ended September 30, 2021 and 2020:

In thousands		Three Months Ended September 30,				
		2021		2020		
Net cash provided by operating activities (1)	\$	36,567	\$	105,681		
Purchases of property, plant and equipment		(8,624)		(8,383)		
Capitalization of software and website development costs		(15,639)		(14,804)		
Adjusted free cash flow		12,304	\$	82,494		

<sup>(1)</sup> The decrease of net cash provided by operating activities was driven by the decrease in operating income as described earlier in this section, as well as unfavorable year-over-year impacts from changes in working capital due to significant cash preservation measures in place during the prior comparative period.

# Item 7A. Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Risk. Our exposure to interest rate risk relates primarily to our cash, cash equivalents and debt.

As of September 30, 2021, our cash and cash equivalents consisted of standard depository accounts which are held for working capital purposes, money market funds, and marketable securities with an original maturity of less than 90 days. We do not believe we have a material exposure to interest rate fluctuations related to our cash and cash equivalents.

As of September 30, 2021, we had \$1,140 million of variable-rate debt. As a result, we have exposure to market risk for changes in interest rates related to these obligations. In order to mitigate our exposure to interest rate changes related to our variable rate debt, we execute interest rate swap contracts to fix the interest rate on a portion of our outstanding or forecasted long-term debt with varying maturities. As of September 30, 2021, a hypothetical 100 basis point increase in rates, inclusive of our outstanding interest rate swaps, would result in a \$4.0 million impact to interest expense over the next 12 months.

Currency Exchange Rate Risk. We conduct business in multiple currencies through our worldwide operations but report our financial results in U.S. dollars. We manage these currency risks through normal operating activities and, when deemed appropriate, through the use of derivative financial instruments. We have policies governing the use of derivative instruments and do not enter into financial instruments for trading or speculative purposes. The use of derivatives is intended to reduce, but does not entirely eliminate, the impact of adverse currency exchange rate movements. A summary of our currency risk is as follows:

<sup>(2)</sup> These realized (losses) gains include only the impacts of currency derivatives for which we do not apply hedge accounting. See Note 4 in our accompanying consolidated financial statements for further information.

Translation of our non-U.S. dollar revenues and expenses: Revenue and related expenses generated in currencies other than the
U.S. dollar could result in higher or lower net income when, upon consolidation, those transactions are translated to U.S. dollars.
When the value or timing of revenue and expenses in a given currency are materially different, we may be exposed to significant
impacts on our net income and non-GAAP financial metrics, such as adjusted EBITDA.

Our currency hedging objectives are targeted at reducing volatility in our forecasted U.S. dollar-equivalent adjusted EBITDA in order to maintain stability on our incurrence-based debt covenants. Since adjusted EBITDA excludes non-cash items such as depreciation and amortization that are included in net income, we may experience increased, not decreased, volatility in our GAAP results due to our hedging approach. Our most significant net currency exposures by volume are in the Euro and British Pound.

In addition, we elect to execute currency derivatives contracts that do not qualify for hedge accounting. As a result, we may experience volatility in our consolidated statements of operations due to (i) the impact of unrealized gains and losses reported in other income (expense), net, on the mark-to-market of outstanding contracts and (ii) realized gains and losses recognized in other income (expense), net, whereas the offsetting economic gains and losses are reported in the line item of the underlying activity, for example, revenue.

• Translation of our non-U.S. dollar assets and liabilities: Each of our subsidiaries translates its assets and liabilities to U.S. dollars at current rates of exchange in effect at the balance sheet date. The resulting gains and losses from translation are included as a component of accumulated other comprehensive loss on the consolidated balance sheet. Fluctuations in exchange rates can materially impact the carrying value of our assets and liabilities.

We have currency exposure arising from our net investments in foreign operations. We enter into currency derivatives to mitigate the impact of currency rate changes on certain net investments.

• Remeasurement of monetary assets and liabilities: Transaction gains and losses generated from remeasurement of monetary assets and liabilities denominated in currencies other than the functional currency of a subsidiary are included in other income (expense), net, on the consolidated statements of operations. Certain of our subsidiaries hold intercompany loans denominated in a currency other than their functional currency. Due to the significance of these balances, the revaluation of intercompany loans can have a material impact on other income (expense), net. We expect these impacts may be volatile in the future, although our largest intercompany loans do not have a U.S. dollar cash impact for the consolidated group because they are either 1) U.S. dollar loans or 2) we elect to hedge certain non-U.S. dollar loans with cross-currency swaps and forward contracts. A hypothetical 10% change in currency exchange rates was applied to total net monetary assets denominated in currencies other than the functional currencies at the balance sheet dates to compute the impact these changes would have had on our income before taxes in the near term. The balances are inclusive of the notional value of any cross-currency swaps designated as cash flow hedges. A hypothetical decrease in exchange rates of 10% against the functional currency of our subsidiaries would have resulted in a change of \$0.9 million and \$9.5 million, on our income (loss) before income taxes for the years ended three months ended September 30, 2021 and 2020, respectively.

#### Item 9A. Controls and Procedures

# **Disclosure Controls and Procedures**

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2021. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of

possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of September 30, 2021, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

# **Changes in Internal Control Over Financial Reporting**

There were no significant changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the three months ended September 30, 2021 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

# PART II. OTHER INFORMATION

# Item 1. Legal Proceedings

The information required by this item is incorporated by reference to the information set forth in Item 1 of Part I, "Financial Statements - Note 12 — Commitments and Contingencies," in the accompanying notes to the consolidated financial statements included in this Report.

#### Item 1A. Risk Factors

Exhibit

There have been no material changes with respect to the risk factors we disclosed in our Form 10-K for the fiscal year ended June 30, 2021.

# Item 6. Exhibits and Financial Statement Schedules

No.	Description
<u>31.1</u>	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, Rule 13a-14(a)/15d-14(a), by Chief Executive Officer
<u>31.2</u>	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, Rule 13a-14(a)/15d-14(a), by Chief Financial Officer
<u>32.1</u>	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Chief Executive Officer and Chief Financial Officer
101	The following materials from this Annual Report on Form 10-Q, formatted in Inline Extensible Business Reporting Language (iXBRL): (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Operations, (iii) Statements of Shareholder's Equity, (iv) Consolidated Statements of Cash Flows and (v) Notes to Consolidated Financial Statements.
104	Cover Page Interactive Data File (formatted as iXBRL and contained in Exhibit 101)

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

October 28, 2021	Cimpress plc		
		Ву:	/s/ Sean E. Quinn
			Sean E. Quinn
			Chief Financial Officer (Principal Financial and Accounting Officer)

#### **CERTIFICATION**

#### I, Robert S. Keane, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Cimpress plc;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our
    conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this
    report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrants fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 28, 2021

/s/ Robert S. Keane

Robert S. Keane Chief Executive Officer

#### CERTIFICATION

- I, Sean E. Quinn, certify that:
  - 1. I have reviewed this Quarterly Report on Form 10-Q of Cimpress plc;
  - 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  - 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  - 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
    - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our
      conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this
      report based on such evaluation; and
    - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrants fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  - 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information: and
    - Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 28, 2021

/s/ Sean E. Quinn

Sean E. Quinn Chief Financial Officer

**Chief Financial Officer** 

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Cimpress plc (the "Company") for the quarter ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Robert S. Keane, Chief Executive Officer, and Sean E. Quinn, Chief Financial Officer, of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, that, to his knowledge on the date hereof:

- a. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- b. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 28, 2021	/s/ Robert S. Keane			
	Robert S. Keane Chief Executive Officer			
Date: October 28, 2021	/s/ Sean E. Quinn			
	Sean E Quinn			