## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549

## Form 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 26, 2022
Cimpress plc

| Ireland | 000-51539 | 98-0417483 |
| :---: | :---: | :---: |
| (State or Other Jurisdiction of Incorporation) | (Commission File Number) | (IRS Employer Identification No.) |
| Building D, Xerox Technology Park |  |  |
|  |  |  |
| Ireland |  |  |
| (Address of Principal Executive Offices) |  |  |

Registrant's telephone number, including area code: +353 429388500
Not applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
 Act of 1934 ( $\$ 240.12 b-2$ of this chapter).


## Emerging growth company $\square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$
Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class | Trading Symbol(s) | Name of Exchange on Which Registered |
| :---: | :---: | :---: |
| Ordinary Shares, nominal value per share of $€ 0.01$ | CMPR |  |

## Item 2.02. Results of Operations and Financial Condition

On January 26, 2022, Cimpress plc posted on its web site its Q2 Fiscal Year 2022 Quarterly Earnings Document announcing and discussing its financial results for the fiscal quarter ended December 31, 2021. The full text of the earnings document is furnished as Exhibit 99.1 to this report.

The information in this Item 2.02 and the exhibit to this report are not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor are they incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits

## (d) Exhibits

Exhibit
No.
99.1

104
Q2 Fiscal Year 2022 Quarterly Earnings Document dated January 26, 2022
Cover Page Interactive Data File, formatted in iXBRL

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Cimpress plc
By:
/s/ Sean E. Quinn
Sean E. Quinn
Executive Vice President and Chief Financial Officer

## \$ cimpress

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Quarterly Earnings Document January 26, 2022
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## CIMPRESS' UPPERMOST FINANCIAL OBJECTIVE

Our uppermost financial objective is to maximize our intrinsic value per share ("IVPS"). We define IVPS as (a) the unlevered free cash flow per diluted share that, in our best judgment, will occur between now and the long-term future, appropriately discounted to reflect our cost of capital, minus (b) net debt per diluted share. We define unlevered free cash flow as adjusted free cash flow plus cash interest expense related to borrowing.

We endeavor to make all financial decisions in service of this priority. As such, we often make decisions that could be considered non-optimal were they to be evaluated based on other criteria such as (but not limited to) near- and mid-term revenue, operating income, net income, EPS, adjusted EBITDA, and cash flow.

IVPS is inherently long term in nature. Thus an explicit outcome of this is that we accept fluctuations in our financial metrics as we make investments that we believe will deliver attractive long-term returns on investment.

## OUR STRATEGY

Cimpress invests in and builds customer-focused, entrepreneurial, mass customization businesses for the long term, which we manage in a decentralized, autonomous manner.

We drive competitive advantage across Cimpress through a select few shared strategic capabilities that have the greatest potential to create company-wide value.

We limit all other central activities to only those which absolutely must be performed centrally.

## OUR CAPITAL ALLOCATION PHILOSOPHY

Cimpress has historically deployed capital via organic investments, share repurchases, acquisitions and equity investments, and debt reduction. We have not paid a dividend and we do not intend to for the foreseeable future. We consider capital to be fungible across all of these categories; we do not favor one over the other, but rather seek to grow our IVPS by allocating capital across these categories in function of the relative returns of current and expected future opportunities.

We delegate to our businesses and central teams capital allocation decisions that our operational executives expect to pay back in less than twelve months. For capital allocation with pay back beyond that time frame, we evaluate the relative returns of potential uses of capital. The executives that lead most of our businesses are incentivized based on the long-term returns on invested capital generated in their business. The remainder, most of whom are in our Vista reporting segment or central functions, are primarily incentivized through performance share units, whose payout is based on the long-term growth of the Cimpress share price beyond a hurdle rate, and/or restricted share units.

We seek to deliver a weighted average return on our portfolio of deployed capital, net of failures, that is materially above our weighted average cost of capital (WACC), which we estimate to be $8.5 \%$. In support of this objective, we vary the hurdle rates that we use at the time of investment decisions in function of our judgment of the risks to various types of investment. For example, we require only $10 \%$ for highly predictable organic investments in established markets, $15 \%$ for M\&A of established, growing, profitable companies, and $25 \%$ for risky investments such as our investments in startup businesses or emerging markets.

We recognize that a portfolio of investments that exceeds our WACC does not necessarily mean, by itself, that we have made good capital allocation decisions. We compare our returns against the opportunity cost of potentially higher returns that might have come from deploying the same capital into even higher-returning opportunities of a similar risk level. This more stringent measure of performance clarifies the cost of mistakes which we have made in the past.

Dear Investor,
Cimpress delivered solid financial results for Q2 FY2022 while continuing significant organic investment, particularly in the Vista business, against a backdrop of continued pandemic volatility and supply chain challenges during the seasonally important second quarter. At the consolidated level, both reported revenue and organic constantcurrency revenue grew $9 \%$ year over year ( $14 \%$ organic constant-currency growth excluding revenue from face mask sales in both periods). When comparing to pre-pandemic Q2 FY2020, revenue grew 4\% and organic constant-currency revenue was down $1 \%$.

Information on performance by segment can be found in the summary tables below as well as the commentary that follows.

|  | Q2 FY2022 |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | vs Q2 FY2021 |  |  |  | vs Q2 FY2020 (pre-pandemic) |
| Segment: | Reported Revenue <br> Growth | Organic Constant <br> Currency Revenue <br> Growth | Organic Constant <br> Currency Revenue <br> Growth ex. Masks | Reported Revenue <br> Growth | Organic Constant <br> Currency Revenue <br> Growth |
| Vista | $4 \%$ | $3 \%$ | $9 \%$ | $3 \%$ | $(3) \%$ |
| PrintBrothers | $13 \%$ | $18 \%$ | $21 \%$ | $9 \%$ | $5 \%$ |
| The Print Group | $18 \%$ | $23 \%$ | $33 \%$ | $3 \%$ | $(1) \%$ |
| National Pen | $9 \%$ | $11 \%$ | $19 \%$ | $(3) \%$ | $(5) \%$ |
| All Other Businesses | $4 \%$ | $-\%$ | $-\%$ | $16 \%$ | $16 \%$ |
| Total | $\mathbf{9} \%$ | $\mathbf{9} \%$ | $14 \%$ | $4 \%$ | $(1) \%$ |

The following table summarizes segment profit trends:

|  | Q2 FY2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | vs. Q2 FY2021 |  |  | vs. Q2 FY2020 (pre-pandemic) |  |  |
| Segment: | Gross Profit | Profit | Segment EBITDA | Gross Profit | Profit | Segment EBITDA |
| Vista | - | - | 17\% decline primarily due to increased growth investments | - | $\nabla$ | $33 \%$ decline due to unfavorable product mix, growth investments and increased ad spend |
| PrintBrothers | A | A | 13\% improvement with revenue growth and efficiency gains | A | A | 13\% improvement with revenue growth and efficiency gains |
| The Print Group | A | A | $30 \%$ improvemen with revenue growth and efficiency gains | A | - | $10 \%$ decline with increased technology investments, LTI expenses, and unfavorable product mix |
| National Pen | A | A | 69\% improvement with revenue growth and efficiency gains | $\nabla$ | $\nabla$ | $12 \%$ improvement due to $\cos$ efficiencies |
| All Other Businesses | $\nabla$ | $\nabla$ | $41 \%$ decline with difficult y/y comp and cost inflation including advertising | A | A | $71 \%$ improvement with gains across businesses and removal of lossmaking VIDA |
| Consolidated Results (Gross Profit, Contribution Profit, Adjusted EBITDA) | 6\% | 5\% | (1)\% | -\% | (6)\% | (23)\% |

$\Delta>2 \%$ growth
$\nabla>2 \%$ decline

- within +/- $2 \%$

Below is a summary by business segment for the second quarter of FY2022.

## Vista

Vista reported revenue growth for the quarter of $4 \%$, while organic constant-currency revenue growth excluding mask sales was $9 \%$. Vista continues to execute against its vision to become the expert design and marketing partner for the world's small businesses, in which we are investing significantly. Financially speaking, we believe that moving to this broader value proposition will enable Vista to grow its highly profitable physical products, thereby generating future cash flows that should more than justify the investments we are making in the design and marketing aspects of Vista's customer-facing value proposition.

During the quarter, Vista:

- Continued to test, learn and build out our new technology platform that is now live in markets that account for slightly more than 20\% of Vista's revenue.
- Prepared for the anticipated Q3 FY2022 launch of the new platform in the U.S., our largest market. When that launch happens we will have migrated about $80 \%$ of Vista's revenue base to the new platform.
- Progressed against our plans to deliver a full spectrum of design services, including via 99designs by Vista and VistaCreate (formerly Crello). The number of VistaCreate monthly active users is growing rapidly.
- Continued work with our strategic partner Wix to integrate their products into the Vista offering. We remain pre-launch, progressing as planned with a shared commitment to ensure a successful customer and financial outcome for both companies.

In each country in which Vista has launched the new platform we have experienced temporary negative financial impacts. This is expected, as, for example, repeat customers adjust to the new experience. This initial pull back has been followed by week-by-week improvements in financial performance including from new capabilities as they begin to be introduced. We expect the same pattern for the planned U.S. launch, and we will use the cumulative data from prior launches to optimize our execution. We're excited about the planned U.S. site launch, which will meaningfully increase the customer and revenue base upon which we can begin to expose and iterate on more personalized customer experiences, new product introductions, and an increasingly integrated set of design capabilities.

## Upload and Print

Combined revenue and segment EBITDA were each ahead of pre-pandemic levels, both setting all-time records. As a group, despite inflationary pressures on input costs and continued negative effects of the pandemic on some product categories, reported revenue grew $15 \%$ over last year and organic constant-currency revenue and segment EBITDA each grew $20 \%$ over last year. We believe this group of businesses is gaining market share after having used the pandemic as a catalyst to develop and launch new products and further leverage each others' product and supply chain capabilities. We see upload and print results as a positive sign for the future of Vista as well, since they demonstrate the benefit of new product introduction and innovation, which Vista expects to accelerate as it completes its site migration.

## National Pen

National Pen delivered record segment EBITDA this quarter, higher than its most recent pre-pandemic seasonal peak in Q2 FY2020. Revenue was about 5\% below those pre-pandemic levels on an organic constant-currency basis, but National Pen's focus on operating efficiency, including changes made prior to and during the pandemic, drove the strong bottom-line results. Revenue growth prospects are improving as National Pen increases its focus and resources on e-commerce.

## All Other Businesses

Businesses in this segment continue to execute well, though the very favorable pandemic-driven dynamics that benefited BuildASign in the year-ago period were much less prevalent in this quarter. That being said, both revenue and segment EBITDA are significantly ahead of the pre-pandemic period and we are optimistic about the trajectory of this segment.

## Supply Chain Challenges and Opportunities

As expected, all of our businesses continued to experience meaningful increases in costs for materials, production consumables, freight and shipping, and labor. We said last quarter that we believe in relative terms we can fare better than competitors even if in nominal terms costs are higher. We saw evidence that this was true in the second quarter as we leveraged our scale advantages, mass customization platform, supplier relationships and the execution from our team members to navigate this very challenging environment. We increased prices and were able to maintain supply to meet customer demand. Our consolidated gross margins contracted 110 basis points versus last year. While there are many variables at play in this gross margin comparison including product mix shifts, this is evidence that we are weathering the storm well. Inventory levels remain elevated as we have increased safety stock where necessary to ensure we can fulfill our customers' needs despite supply chain volatility.

It remains a challenging environment and we expect higher input costs and supply constraints to persist, although we are unable to predict for how long. We will continue to leverage our clear advantages and believe that we are well positioned versus competitors.

## Outlook

We continue to see volatility arising from the pandemic, and we will continue to navigate that volatility as we have over the last two years. Elevated COVID-19 cases in January and the related impact on in-person activity has dampened our consolidated bookings to date in January although we remain above last year's levels when severe government restrictions were in place particularly in Europe. We have made good progress against the plans we shared at our August investor day. This gives us confidence in our ability to deliver attractive returns from the major investments we are making in our business, particularly in Vista. As you will see from the results in this report, our leverage remains elevated due to the trailing-twelve-month impact of the pandemic on our financial results combined with incremental organic growth investments. As we have described previously, we expect to reduce leverage in FY2023. Our near-term capital allocation priority remains the same: making organic investments and delivering value from our two recent Vista acquisitions.

On March 2, 2022 we will host our mid-year strategy update call, during which we will share additional insights into our opportunity and execution. I look forward to answering your questions at that virtual event.

Sincerely,


Robert S. Keane
Founder, Chairman \& CEO

REVENUE BY REPORTABLE SEGMENT, TOTAL REVENUE AND INCOME FROM OPERATIONS:

|  | Q2 FY2020 | Q2 FY2021 | Q2 FY2022 | YTD FY20 | YTD FY21 | YTD FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vista ${ }^{1}$ | \$ 433,305 | \$ 431,076 | \$ 448,114 | \$ 776,476 | \$ 760,367 | \$ 797,594 |
| PrintBrothers | 126,617 | 121,806 | 137,694 | 235,907 | 221,918 | 263,051 |
| The Print Group | 87,699 | 76,204 | 90,130 | 159,957 | 142,641 | 162,950 |
| National Pen | 127,985 | 114,692 | 124,717 | 198,148 | 182,341 | 193,981 |
| All Other Businesses | 49,774 | 55,365 | 57,719 | 92,050 | 98,843 | 105,590 |
| Inter-segment eliminations | $(5,047)$ | $(18,239)$ | $(8,658)$ | $(8,246)$ | $(38,706)$ | $(15,851)$ |
| Total revenue ${ }^{1}$ | \$ 820,333 | \$ 780,904 | \$ 849,716 | \$1,454,292 | \$1,367,404 | \$1,507,315 |
| Reported revenue growth ${ }^{1}$ | (1)\% | (5)\% | $9 \%$ | $3 \%$ | (6)\% | $10 \%$ |
| Organic constant currency revenue growth | -\% | (9)\% | $9 \%$ | 2 \% | (10)\% | $9 \%$ |
| Income from operations | \$ 121,595 | \$ 94,194 | \$ 85,981 | \$ 146,974 | \$ 130,180 | \$ 102,920 |
| Income from operations margin ${ }^{1}$ | 15 \% | 12 \% | 10 \% | 10 \% | 10 \% | $7 \%$ |

${ }^{1}$ During the first quarter of fiscal year 2022, we identified an immaterial error related to the presentation of revenue and cost of revenue and revised our previously reported results to decrease revenue and cost of revenue by $\$ 5,241$ for the three and six months ended December 31, 2020. This change also impacted Q2 FY2021 reported revenue growth and YTD FY2021 income from operations margin.

EBITDA (LOSS) BY REPORTABLE SEGMENT ("SEGMENT EBITDA") AND ADJUSTED EBITDA:

|  |  | Q2 FY2020 |  | Q2 FY2021 | Q2 FY2022 |  |  | YTD FY20 | YTD FY21 | YTD FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vista | \$ | 138,857 | \$ | 112,331 | \$ | 92,689 | \$ | 226,161 | \$ 202,488 | \$ 160,728 |
| PrintBrothers |  | 16,459 |  | 16,457 |  | 18,605 |  | 27,236 | 26,172 | 34,888 |
| The Print Group |  | 18,105 |  | 12,569 |  | 16,358 |  | 31,739 | 24,752 | 30,747 |
| National Pen |  | 28,099 |  | 18,728 |  | 31,599 |  | 18,249 | 8,057 | 23,551 |
| All Other Businesses |  | 3,668 |  | 10,657 |  | 6,264 |  | 5,385 | 19,266 | 11,155 |
| Total segment EBITDA | \$ | 205,188 | \$ | 170,742 | \$ | 165,515 | \$ | 308,770 | \$ 280,735 | \$ 261,069 |
| Central and corporate costs |  | $(35,631)$ |  | $(30,490)$ |  | $(34,725)$ |  | $(69,783)$ | $(60,360)$ | $(68,867)$ |
| Unallocated share-based compensation |  | $(2,774)$ |  | (494) |  | $(1,901)$ |  | $(2,275)$ | $(1,644)$ | $(3,031)$ |
| Exclude: share-based compensation expense ${ }^{2}$ |  | 8,325 |  | 5,243 |  | 12,505 |  | 13,075 | 13,526 | 23,511 |
| Include: Realized gains (losses) on certain currency derivatives not included in segment EBITDA |  | 10,408 |  | $(1,578)$ |  | 674 |  | 15,246 | (361) | $(2,998)$ |
| Adjusted EBITDA | \$ | 185,517 | \$ | 143,423 | \$ | 142,068 | \$ | 265,033 | \$ 231,896 | \$ 209,684 |
| Adjusted EBITDA margin |  | 23 \% |  | 18 \% |  | 17 \% |  | 18 \% | 17 \% | 14 \% |
| Adjusted EBITDA year-over-year growth |  | $34 \%$ |  | (23)\% |  | (1)\% |  | 47 \% | (13)\% | (10)\% |

${ }^{2}$ SBC expense listed above excludes the portion included in restructuring-related charges to avoid double counting.

CASH FLOW AND OTHER METRICS:

|  | Q2 FY2020 |  | Q2 FY2021 |  | Q2 FY2022 |  | YTD FY20 |  | YTD FY21 |  | YTD FY22 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$ | 202,192 | \$ | 150,487 | \$ | 143,344 | \$ | 265,097 | \$ | 256,168 | \$ | 179,911 |
| Net cash (used in) investing activities |  | $(24,453)$ |  | $(55,593)$ |  | $(64,100)$ |  | $(53,816)$ |  | $(76,677)$ |  | $(77,281)$ |
| Net cash (used in) financing activities |  | $(174,385)$ |  | $(99,775)$ |  | $(39,006)$ |  | $(207,390)$ |  | $(191,754)$ |  | $(49,357)$ |
| Adjusted free cash flow |  | 177,345 |  | 130,439 |  | 108,934 |  | 213,586 |  | 212,933 |  | 121,238 |
| Cash interest related to borrowing |  | 23,929 |  | 49,221 |  | 35,329 |  | 33,313 |  | 58,299 |  | 49,687 |

## SUMMARY CONSOLIDATED RESULTS: THREE-YEAR TREND (CONTINUED)

\$ in thousands, except where noted
COMPONENTS OF ADJUSTED FREE CASH FLOW:

|  | Q2 FY2020 |  | Q2 FY2021 |  | Q2 FY2022 |  | YTD FY20 |  | YTD FY21 |  | YTD FY22 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted EBITDA | \$ | 185,517 | \$ | 143,423 | \$ | 142,068 | \$ | 265,033 | \$ | 231,896 | \$ | 209,684 |
| Cash restructuring payments |  | (494) |  | $(1,446)$ |  | (244) |  | $(2,756)$ |  | $(3,961)$ |  | (244) |
| Cash taxes |  | (711) |  | $(4,639)$ |  | $(8,058)$ |  | $(5,183)$ |  | $(4,991)$ |  | $(15,825)$ |
| Other changes in net working capital and other reconciling items |  | 41,809 |  | 62,370 |  | 44,907 |  | 41,316 |  | 91,523 |  | 35,983 |
| Purchases of property, plant and equipment |  | $(13,901)$ |  | $(8,407)$ |  | $(17,915)$ |  | $(28,094)$ |  | $(16,790)$ |  | $(26,539)$ |
| Capitalization of software and website development costs |  | $(10,946)$ |  | $(11,641)$ |  | $(16,495)$ |  | $(23,417)$ |  | $(26,445)$ |  | $(32,134)$ |
| Adjusted free cash flow before cash interest related to borrowing | \$ | 201,274 | \$ | 179,660 | \$ | 144,263 | \$ | 246,899 | \$ | 271,232 | \$ | 170,925 |
| Cash interest related to borrowing |  | $(23,929)$ |  | $(49,221)$ |  | $(35,329)$ |  | $(33,313)$ |  | $(58,299)$ |  | $(49,687)$ |
| Adjusted free cash flow | \$ | 177,345 | \$ | 130,439 | \$ | 108,934 | \$ | 213,586 | \$ | 212,933 | \$ | 121,238 |

Q2 FY2022 COMPONENTS OF ADJUSTED FREE CASH FLOW (\$M)


## YTD FY2022 COMPONENTS OF ADJUSTED FREE CASH FLOW (\$M)


\$ in millions, except percentages and share data


Cash Flow from Operations

(\$37)


Organic Constant-Currency Revenue Growth (Decline)


Adjusted Free Cash Flow \& Cash Interest

- Adj. FCF Cash Interest



|  | Q220 | Q320 | Q420 | Q121 | Q221 | Q321 | Q421 | Q122 | Q222 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adj. FCF | $\$ 177$ | $(\$ 4)$ | $\$ 34$ | $\$ 82$ | $\$ 130$ | $(\$ 62)$ | $\$ 15$ | $\$ 12$ | $\$ 109$ |
| Interest | $\$ 24$ | $\$ 9$ | $\$ 30$ | $\$ 9$ | $\$ 49$ | $\$ 8$ | $\$ 51$ | $\$ 14$ | $\$ 35$ |

(1) Reported revenue growth rates are impacted by the timing of acquisitions and divestitures.
(2) Refer to Note 1 on page 7.
\$ in millions, except percentages and share data

GAAP Operating Income (Loss)
\& Adjusted EBITDA



Net Debt (2)


| (\$M) |  | $\begin{gathered} \text { Q2 } \\ \text { FY20 } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Q3 } \\ \text { FY20 } \end{gathered}$ |  | $\begin{gathered} \text { Q4 } \\ \text { FY20 } \end{gathered}$ |  | $\begin{gathered} \text { Q1 } \\ \text { FY21 } \end{gathered}$ |  | $\begin{gathered} \text { Q2 } \\ \text { FY21 } \end{gathered}$ |  | $\begin{gathered} \text { Q3 } \\ \text { FY21 } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Q4 } \\ \text { FY21 } \end{gathered}$ |  | $\begin{gathered} \text { Q1 } \\ \text { FY22 } \end{gathered}$ | $\underset{\mathrm{FY} 22}{\mathrm{Q} 2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash / equivalents | \$ | 37 | \$ | 228 | \$ | 45 | \$ | 40 | \$ | 37 | \$ | 36 | \$ | \$ 183 | \$ | 193 | \$ 231 |
| Marketable securities |  | \$- |  | \$- |  | \$- |  | \$- |  | \$- |  | \$- |  | \$203 |  | \$192 | \$175 |
| HY notes |  | (\$400) |  | (\$600) |  | (\$600) |  | (\$600) |  | (\$600) |  | (\$600) |  | (\$600) |  | (\$600) | (\$600) |
| 2nd lien notes |  | \$- |  | \$- |  | (\$300) |  | (\$300) |  | (\$300) |  | (\$300) |  | \$- |  | \$- | \$- |
| Term loans |  | (\$478) |  | (\$452) |  | (\$148) |  | (\$146) |  | (\$144) |  | (\$143) |  |  |  | \$1,140) | (\$1,129) |
| Revolver |  | (\$488) |  | (5612) |  | (\$422) |  | (\$344) |  | (\$260) |  | (\$329) |  | S- |  | \$- | \$- |
| Other debt |  | (\$15) |  | (\$14) |  | (\$12) |  | (\$11) |  | (\$11) |  | (\$13) |  | (\$13) |  | (\$11) | (\$10) |
| Net debt |  | (1,344) | (\$ | 1,449) | (\$1 | (1,437) | (\$ | (1,361) | (\$ | \$1,278) | \$1 | (1,348) |  | \$1,379) | (\$1 | (1,366) | (\$1,333) |

## Net Income (Loss) Attributable to

 Cimpress (1)


Weighted Average Shares Outstanding (Millions) (3)

| 27.9 |  |  |  | 26 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 27.0 | 26.0 | 25.9 | 25.9 | 26.4 | 26.0 | 26.0 | 26.1 | 26.4 |
|  | 26.0 | 25.9 | 25.9 | 26.0 | 26.0 | 26.0 | 26.1 | 26.1 |


(1) During the second quarter of fiscal year 2022, we identified an immaterial error related to the recognition of foreign currency gains that were included in other income (expense), net, and revised our previously reported results to recognize the hedging instrument's foreign currency gains of $\$ 7,518$ and $\$ 9,027$ for the fourth quarter of fiscal 2021 and first quarter of fiscal 2022, respectively, within accumulated other comprehensive loss.
(2) Excludes debt issuance costs, debt premiums and discounts.
(3) Basic and diluted shares are the same in certain periods where we reported a GAAP net loss.

## INCOME STATEMENT HIGHLIGHTS

Our reported revenue growth and organic constantcurrency revenue growth was $9 \%$ for Q2, with acquisition and currency impacts offsetting each other. We saw continued revenue recovery in Q2, with strong performance from our upload and print businesses for the second consecutive quarter, even as pandemic-related restrictions were reinstated in some markets. Compared to prepandemic results, demand for new, fast-growing product categories continues to offset lingering pandemic impacts. Pandemic-related products such as face masks were less than 1\% of revenue in Q2 FY2022 versus about 5\% in Q2 FY2021. Excluding the impact of mask sales in both periods, reported revenue growth for the quarter was $13 \%$ and organic constant-currency revenue growth was $14 \%$.

Q2 FY2022 GAAP operating income declined by $\$ 8.2$ million year over year to $\$ 86.0$ million, versus $\$ 94.2$ million in the year-ago period. Gross profit increased $\$ 25.6$ million from higher revenue, although was impacted by the net impact of cost pressures related to anticipated supply chain challenges. The increase in gross profit was more than offset by an $\$ 11.2$ million increase in advertising, continued organic investment in Vista and our central teams, a \$7.3 million increase in share-based compensation (SBC) expenses and the non-recurrence of FY2021 government incentives.

Adjusted EBITDA for Q2 FY2022 was $\$ 142.1$ million, down $\$ 1.4$ million from $\$ 143.4$ million in Q2 FY2021 due to the operational results and investments described in operating income above (with the exception of SBC that is not included in adjusted EBITDA). The net impact of year-over-year currency movements on adjusted EBITDA was immaterial.

## (continued on next page)



GAAP Operating Income (Loss) (\$M) \& Margin (\%) (Quarterly)



Adjusted EBITDA (\$M) \& Margin (\%)
(Quarterly)



GAAP net income per diluted share for the second quarter was $\$ 2.08$, versus $\$ 1.22$ in the same quarter a year ago. Though there was a year-over-year decline in operating income, this was more than offset by decreased interest expense and the recognition of non-operational, non-cash year-over-year currency gains in other income (expense), net (details on page 23).

Gross profit (revenue minus the cost of revenue) increased year over year by $\$ 25.6$ million in the second quarter due to materially higher revenue, including from price increases, and improved production efficiencies, partially offset by increased input and labor costs.

Gross margin (revenue minus the cost of revenue expressed as a percent of revenue) in the second quarter was $50.1 \%$, down 110 bps compared to Q2 FY2021.

Contribution profit (revenue minus the cost of revenue, advertising and payment processing) increased year over year by $\$ 12.9$ million in the second quarter. Increased gross profit was partially offset by an increase in advertising expense, from $\$ 99.9$ million in Q2 FY2021 to \$111.2 million in Q2 FY2022, with higher advertising expense across all segments vs. Q2 FY2021.

Contribution margin (revenue minus the cost of revenue, the cost of advertising and payment processing, expressed as a percent of revenue) in the second quarter was $35.2 \%$, down from $36.7 \%$ in the same quarter a year ago.

Advertising as a percent of revenue increased year over year for the second quarter from $12.8 \%$ to $13.1 \%$, for the reasons described above.

GAAP Operating Income \& Adj. EBITDA
(\$M)
(TTM)




## Contribution Profit (\$M) \& Contribution Margin (\%)

- Contribution Profit $\quad$ Contribution Margin \%




## CASH FLOW

We generated $\$ 143.3$ million of cash from operations in Q2 FY2022, compared with $\$ 150.5$ million in the year-ago period. In addition to the $\$ 1.4$ million decrease to adjusted EBITDA described on page 11, cash taxes increased by $\$ 3.4$ million partially due to increased profitability in our upload and print businesses. Additionally, working capital inflows were less favorable than in Q2 FY2021 as we benefited in the prior year from partnering with suppliers to delay payments and this year we maintained higher inventory levels due to supply chain challenges. These decreases to cash from operations were partially offset by a $\$ 13.9$ million reduction in cash interest payments.

Adjusted free cash flow was $\$ 108.9$ million in the second quarter of FY2022 compared to $\$ 130.4$ million in the same period a year ago. Adjusted free cash flow decreased as a result of the decline in our operating cash flow described above. Software capitalization increased by $\$ 4.9$ million year over year as last year we had benefited from partnering with a supplier to delay payments for work on new technology capabilities. Capital expenditures increased $\$ 9.5$ million year over year driven by investments in production equipment.

For our internal management reporting and budgeting we use unlevered free cash flow, which we define as adjusted free cash flow plus cash interest expense related to borrowing. The charts at the right illustrate these components on a quarterly and trailing-twelve-month basis.



## DEBT \& SHARE REPURCHASES

As of December 31, 2021, our total debt, net of issuance costs, was $\$ 1,718.3$ million. Net debt, excluding issuance costs, other debt discounts and premiums and net of cash, cash equivalents and current and non-current marketable securities, was $\$ 1,333.4$ million, down from $\$ 1,365.9$ million as of September 30, 2021 inclusive of the outlay of capital for our Depositphotos acquisition.

Our capital structure includes significant liquid assets on our balance sheet and, therefore, we look at net leverage instead of gross leverage. The calculation of our debt-covenant-defined leverage ratio (net debt to trailing-twelvemonth EBITDA) uses definitions of both debt and EBITDA that differ from the corresponding figures reported in this document. Our consolidated net leverage ratio as calculated per our credit agreement was 3.85 as of December 31, 2021, essentially flat compared to 3.87 as of September 30, 2021.

We did not repurchase any shares during Q2 FY2022.

## Consolidated Net Leverage Ratio*



*Consolidated Leverage Ratio as calculated per our credit agreement definitions.

*Excludes interest expense associated with our Waltham, Massachusetts lease as well as investment consideration

## Share Repurchases (\$M)



## VISTA

Vista's Q2 FY2022 revenue was up 4\% year over year on a reported basis and grew 3\% on an organic constant-currency basis. Revenue related to face masks was $1 \%$ of revenue in Q2 FY2022 vs. $6 \%$ in Q2 FY2021. Excluding the impact of mask revenue in both periods, reported revenue grew $10 \%$ and organic constant currency revenue grew $9 \%$ year over year. Consumer product sales declined 6\% year over year during the seasonal peak, with Europe lagging other regions. Business cards and small format marketing materials rebounded strongly year over year, but were still about $10 \%$ below prepandemic levels. This was offset by growth in other product categories like packaging, promotional products and signage.

When comparing to the same period in FY2020 (prepandemic), revenue was $3 \%$ lower in Q2 on an organic constant-currency basis. Results in Europe continue to lag behind North America and Australia when comparing to pre-pandemic levels.

Vista segment EBITDA declined year over year by $\$ 19.6$ million in Q2 FY2022. Q2 gross profit grew year over year due to higher revenue, with increased input and labor costs mostly offset by a combination of pricing changes and efficiency gains. Contribution profit declined slightly when factoring in increased advertising spend, which as a percent of revenue increased year over year from 15.5\% in the prior-year quarter to $16.3 \%$ in Q2 FY2022 as the result of reinstating more normalized performance advertising spend payback thresholds. Mid- and upper-funnel ad spend in Q2 FY2022 was flat versus Q2 FY2021. The biggest driver of the EBITDA decline was the increase to organic investments in Vista, largely hiring, to support Vista's multi-year transformation journey to become the expert design and marketing partner to the world's small businesses. This includes approximately $\$ 4$ million of total negative year-overyear EBITDA impact from 99designs and Depositphotos.

When comparing Vista segment EBITDA margin to the same period in FY2020 (pre-pandemic), the largest impact of compression is from gross margin as some of our higher-profitability product categories remain below pre-pandemic levels, including consumer product revenue in Q2. The remainder is primarily due to increased growth investment (including in 99designs and Depositphotos) and higher advertising expense as a percent of revenue.

(1) Please see note (1) on page 7 of this document.


2-Year Stacked Organic ConstantCurrency Revenue Growth


[^0](continued on next page)

Vista continues to progress on the multi-year project to rebuild its technology infrastructure. To date, we have launched new sites in nine countries, constantly iterating and improving capabilities on the site along with new processes to improve customer experience. Customer satisfaction data guides our launch timeline. We continue to expect to launch in the U.S. market during Q3 FY2022, with most, if not all, remaining countries migrated by approximately July 2022. As described previously, each launch has created a temporary negative financial impact followed by week-over-week improvement as we iterate post launch. We expect a similar impact for the U.S. and subsequent market launches.

We continue to hire talent, especially in user experience design, product management, and data \& analytics, that we need to leverage the new technology platform in ways that will transform, over time, the way customers interact with Vista. Each country launch unlocks the ability to introduce new products. We also plan to leverage the flexibility of our new tech platform to integrate, over time, a broader spectrum of design capabilities and to personalize the customer experience in a way that our existing platform could not. We expect these new capabilities and experiences to have steadily increasing impact between today and the end of FY2023.


Vista Advertising (\$M) \& as \% of Revenue (2)


(2) Vista advertising spend is now presented in two categories: lower-funnel and mid/upper-funnel. We first provided the categorization of advertising spend in Q1 FY2022 and at that time, lower-funnel (performance) advertising spend was understated in several periods, which has been corrected in the chart above. This had no impact on total advertising amounts previously disclosed.

Financial results for PrintBrothers and The Print Group are presented on page 7 of this document, as well as on the next page.

Combined upload and print revenue (i.e., the combination of revenue for PrintBrothers and The Print Group, adjusted to exclude inter-segment revenue when conducted between businesses in these segments) in Q2 FY2022 grew year over year by $15 \%$ at reported currency rates, or $20 \%$ on an organic constant-currency basis. We are encouraged by signs of overall revenue recovery for our businesses in many of our European geographies, despite continued pandemic impact on end markets. Volume and pricing increased this quarter including in new product categories that have been introduced over recent years.

Combined upload and print EBITDA (i.e., the combination of segment EBITDA for PrintBrothers and The Print Group) increased year over year by $20 \%$, or $\$ 5.9$ million, in Q2 FY2022 despite increased input costs, driven by the profit impact of higher revenue, continued introduction of new products and improved efficiencies as each group better leverages its combined capabilities. Year-over-year currency fluctuations negatively impacted combined upload and print EBITDA. Combined upload and print segment EBITDA was slightly higher than the pre-pandemic Q2 FY2020 period, a record quarterly result for profits as a group.

We continue to invest in key areas within our upload and print businesses to exploit scale advantages and improve their cost competitiveness. These businesses also continue to adopt technologies that are part of our mass customization platform, which we believe over the long term will further improve customer value and the efficiency of each business. We believe the current business environment including lingering pandemic impacts, rising input costs and supply chain challenges puts outsized pressure on smaller, less profitable players. Our upload and print businesses remain focused on delivering great value for their customers and, in turn, realizing market share gains.

WHAT BUSINESSES ARE IN THESE SEGMENTS?

PRINTBROTHERS:

THE PRINT GROUP:

- ensyflyer

PRINTBROTHERS:

Revenue (\$M) \& Reported Revenue Growth Quarterly



## Organic Constant-Currency Revenue

Growth
Quarterly



2-Year Stacked Organic ConstantCurrency
Revenue Growth
Earlier period $\square \quad$ Later period

$\mathrm{Q}^{\prime} 20+\mathrm{Q}^{\prime} 21 \quad \mathrm{Q}^{\prime} 20+\mathrm{Q} 3^{\prime} 21 \quad \mathrm{Q}^{\prime} 20+\mathrm{Q}^{\prime} 21 \quad \mathrm{Q} 1^{\prime} 21+\mathrm{Q}^{\prime} 22 \quad \mathrm{Q}^{\prime} 21+\mathrm{Q} \mathbf{2}^{\prime} 22$

## Segment EBITDA (\$M) \& <br> Segment EBITDA Margin Quarterly




Revenue (\$M) \& Reported Revenue Growth Quarterly



## Organic Constant-Currency Revenue

Growth
Quarterly



2-Year Stacked Organic ConstantCurrency
Revenue Growth
Earlier period Later period


Q2'20+ Q2'21 Q3'20+ Q3'21 Q4'20+ Q4'21 Q1'21+ Q1'22 Q2'21+ Q2'22

Segment EBITDA (\$M)
\& Segment EBITDA Margin Quarterly



## NATIONAL PEN

National Pen's Q2 FY2022 revenue grew 9\% year over year on a reported basis and $11 \%$ on an organic constantcurrency basis. Results improved across geographic markets and channels (direct mail, e-commerce, direct sales) due to businesses reopening and a return of inperson events, despite a decline in revenue from pandemic-related products including masks produced on behalf of other Cimpress businesses. Excluding the impact of mask sales, reported revenue grew $18 \%$ and organic constant-currency revenue grew $19 \%$ year over year.

Segment EBITDA increased year over year by $\$ 12.9$ million in Q2 FY2022. In addition to improvements in revenue this quarter, the business saw an uplift to gross profit driven by improved average order value, a more normalized mix of products including a decline in lowermargin pandemic-related products and the non-recurrence of a prior-year write down of $\$ 4.4$ million for pandemicrelated products (primarily disposable face masks) for which pricing and demand had dropped. Operating expenses were also reduced from permanent cost reductions made last year. Segment EBITDA was higher than pre-pandemic levels as well, which is a strong result and record profit levels for National Pen in its seasonal peak.

We continue to make investments in National Pen's ecommerce and other technology capabilities, leveraging the capabilities of the mass customization platform. As more markets are covered by the new e-commerce platform, National Pen is improving its growth prospects as the e-commerce portion of National Pen revenue is growing faster than other channels. The new platform is now rolled out in all markets except the U.S. and Canada, and we are on track to migrate those sites by the end of the upcoming September quarter.


Organic Constant-Currency Revenue Growth Quarterly



## 2-Year Stacked Organic ConstantCurrency <br> Revenue Growth



Q2'20+ Q2'21 Q3'20+ Q3'21 Q4'20+ Q4'21 Q1'21+ Q1'22 Q2'21+ Q2'22

Segment EBITDA (Loss) (\$M) \&
Segment EBITDA (Loss) Margin Quarterly


## ALL OTHER BUSINESSES

This segment delivered increased revenue during Q2 FY2022 compared to the prior year, driven by the addition of revenue from a profitable, fast-growing acquisition completed during the fourth quarter of FY2021 that is included in BuildASign's results as well as strong growth at Printi in Brazil. Organic constant-currency revenue was flat year over year in Q2 in this segment as we lap the increased demand for home decor products last year in the BuildASign business.

Q2 FY2022 segment EBITDA declined year over year by $\$ 4.4$ million due to a combination of factors including an increase in the unit cost of performance advertising for BuildASign from its pandemic low point last year, and an increase in materials and labor input costs against a relatively stable pricing environment in key products during the seasonal holiday peak. Segment EBITDA margin declined year over year from 19\% last year to $11 \%$ in Q2 FY2022.

Compared to pre-pandemic periods, revenue and segment EBITDA are higher and we are pleased with the execution in these businesses.

## BUSINESSES IN THIS REPORTABLE SEGMENT:

With the exception of BuildASign, which is a larger and profitable business, the All Other Businesses segment consists of two early-stage businesses that we continue to manage at a relatively modest operating loss as previously described and planned. We expect fluctuations in growth as each of their business models evolve in function of customer feedback, testing, and entrepreneurial pivoting.

BuildASign is an e-commerce provider of canvas-print wall décor, business signage and other large-format printed products, based in Austin, Texas. In Q4 FY21, we closed a small acquisition under BuildASign in a new product category.
Printi, the online printing leader in Brazil, offers a superior customer experience with transparent and attractive pricing, reliable service and quality.
YSD is a startup business in China that provides end-to-end mass customization software solutions to brands and IP owners, supporting multiple channels including retail stores, websites, WeChat and e-commerce platforms to enhance brand awareness and competitiveness, and develop new markets.

Revenue (\$M) \& Reported Revenue Growth* Quarterly


## Organic Constant-Currency Revenue Growth Quarterly



Segment EBITDA (\$M) \& Segment EBITDA

## Margin

 Quarterly

## CENTRAL AND CORPORATE COSTS

Central and corporate costs increased 18\% year over year in Q2 FY2022 from $\$ 31.0$ million to $\$ 36.6$ million, due to increased headcount and the non-recurrence of temporary cost-control measures that were still in place during Q2 FY2021, in particular in share-based compensation (FY2021 grants were delayed from August 2020 to February 2021). Compared to two years ago, central and corporate costs fell by $5 \%$.

Excluding unallocated SBC, central and corporate costs were up $14 \%$, or $\$ 4.2$ million, year over year during the second quarter, and fell by 3\% compared to two years ago.

Our Cimpress technology team continues to make progress in developing new MCP services and increasing adoption in our businesses. Focus areas continue to be intra-Cimpress wholesale transactions, the adoption of modern e-commerce technologies now being rolled out in Vista, National Pen and multiple upload and print businesses, and technologies that are designed to improve customer experience, drive higher conversion rates and automate manual processes.

| WHAT ARE CENTRAL AND CORPORATE COSTS? |  |
| :---: | :--- |
| Unallocated <br> Share <br> Based <br> Comp | The GAAP accounting value of performance <br> share units (PSUS) across Cimpress, minus <br> what we cross-charge either to our businesses <br> or to the above central cost categories. We <br> cros-charge the cash grant value of a long-term <br> incentive award. |
| MCP <br> Investment | Software engineering and related costs to <br> expand the functionality of our mass <br> customization platform (MCP). |
| Central <br> Operating <br> Costs | Our operationally oriented shared-service <br> organizations of (1) global procurement, (2) the <br> technical maintenance and hosting of the MCP, |
| (3) privacy and information security management <br> and (4) the administrative costs of our Cimpress <br> Indices where numerous Cimpress <br> businesses have dedicated business-specific <br> team members. These costs are required to <br> operate our businesses. |  |
| Corporate |  |
| Costs |  | | Corporate activities, including the office of the |
| :--- |
| CEO, the board, directors and officers insurance, |
| treasury, tax, capital allocation, financial |
| consolidation, audit, corporate legal, internal |
| company-wide communications, investor |
| relations and corporate strategy. |

## Central and Corporate Costs (\$M)

 Quarterly


## Central and Corporate Costs Excluding Unallocated Share-Based Comp* (\$M and as a \% of Total Revenue)



*We present this cost category excluding the Unallocated SBC to help our investors see the potential for scale leverage in these central costs without the volatility and accounting complexities of the Unallocated SBC. For avoidance of doubt, we view SBC as a cost, and believe investors should too. As a reminder, we charge our businesses a cost based on the cash value of long-term incentive grants, which excludes some of these accounting complexities, and which is included in each segment's results each period. All numbers are rounded to the nearest million and may not sum to total Central and Corporate Costs when combined with the rounded Unallocated SBC figures in the chart above.

## CURRENCY IMPACTS

Changes in currency rates negatively impacted our year-over-year reported revenue growth rate by about 200 basis points in Q2 FY2022. There are many natural expense offsets in local currencies in our business and, therefore, the net currency impact to our bottom line is less pronounced than it is to revenue. We look at constantcurrency growth rates to understand revenue trends in the absence of currency movements.

Our most significant net currency exposures by volume are the Euro and the British Pound. We enter into currency derivative contracts to hedge the risk for certain currencies where we have a net adjusted EBITDA exposure. We hedge our adjusted EBITDA exposures because a slightly different but similar EBITDA measure is the primary metric normally used in our debt covenants. We do not apply hedge accounting to these hedges, which increases the volatility of the gains or losses that are included in our net income from quarter to quarter. Realized and unrealized gains or losses from these hedges are recorded in Other income (expense), net, along with other currency-related gains or losses. The realized gains or losses on our hedging contracts are added to our adjusted EBITDA to show the economic impact of our hedging activities.

Our Other income (expense), net was $\$ 12.8$ million in Q2 FY2022, mainly driven by:

- Realized gains on certain currency hedges were $\$ 0.7$ million for the second quarter. These realized gains affect our net income, adjusted EBITDA, and adjusted free cash flow. They are not allocated to segment-level EBITDA.
- Unrealized gains of approximately $\$ 12.1$ million in Q2 were primarily related to gains and losses on the revaluation of currency derivatives, ineffective interest rate swaps, and intercompany, cash and debt balances. These are included in our net income but mostly excluded from our adjusted EBITDA.

Overall, for the reasons described above, year-over-year fluctuations in currencies create different impacts on the various financial results you see throughout this document. At the top right of this page is a table describing these directional net currency impacts when compared to the prior-year period.

|  | Y/Y Impact from Currency* |
| :--- | :---: |
| Financial Measure | Q2 FY2022 |
| Revenue | Negative |
| Operating income | Negative |
| Net income | Positive |
| Segment EBITDA | Negative |
| Adjusted EBITDA | Neutral |
| Adjusted free cash flow | Negative |

*Net income includes both realized and unrealized gains or losses from currency hedges and intercompany loan balances. Adjusted EBITDA includes only realized gains or losses from certain currency hedges. Adjusted free cash flow includes realized gains or losses on currency hedges as well as the currency impact of the timing of receivables, payments and other working capital settlements. Revenue, operating income and segment EBITDA do not reflect any impacts from currency hedges or balance sheet translation.

(\$17)


Realized Gains (Losses) on Certain Currency Derivatives (\$M)

## \$10




[^1]
## CIMPRESS PLC

## CONSOLIDATED BALANCE SHEETS

(unaudited in thousands, except share and per share data)

|  | $\begin{gathered} \text { December 31, } \\ 2021 \end{gathered}$ | $\begin{aligned} & \text { June 30, } \\ & 2021 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 231,159 | \$ | 183,023 |
| Marketable securities | 147,199 |  | 152,248 |
| Accounts receivable, net of allowances of \$7,055 and \$9,404, respectively | 61,537 |  | 50,679 |
| Inventory | 96,656 |  | 70,044 |
| Prepaid expenses and other current assets | 94,000 |  | 72,504 |
| Total current assets | 630,551 |  | 528,498 |
| Property, plant and equipment, net | 301,909 |  | 328,679 |
| Operating lease assets, net | 82,413 |  | 87,626 |
| Software and website development costs, net | 90,431 |  | 87,690 |
| Deferred tax assets | 138,805 |  | 149,618 |
| Goodwill | 783,159 |  | 726,979 |
| Intangible assets, net | 180,960 |  | 186,744 |
| Marketable securities, non-current | 27,693 |  | 50,713 |
| Other assets | 39,456 |  | 35,951 |
| Total assets | \$ 2,275,377 | \$ | 2,182,498 |
| Liabilities, noncontrolling interests and shareholders' deficit |  |  |  |
| Current liabilities: |  |  |  |
| Accounts payable | \$ 271,430 | \$ | 199,831 |
| Accrued expenses | 260,930 |  | 247,513 |
| Deferred revenue | 57,521 |  | 50,868 |
| Short-term debt | 11,217 |  | 9,895 |
| Operating lease liabilities, current | 28,522 |  | 26,551 |
| Other current liabilities | 75,599 |  | 103,515 |
| Total current liabilities | 705,219 |  | 638,173 |
| Deferred tax liabilities | 23,161 |  | 27,433 |
| Long-term debt | 1,707,052 |  | 1,732,511 |
| Operating lease liabilities, non-current | 59,444 |  | 66,222 |
| Other liabilities | 78,522 |  | 96,410 |
| Total liabilities | 2,573,398 |  | 2,560,749 |
| Redeemable noncontrolling interests | 84,783 |  | 71,120 |
| Shareholders' deficit: |  |  |  |
| Preferred shares, nominal value $€ 0.01$ per share, $100,000,000$ shares authorized; none issued and outstanding | - |  | - |
| Ordinary shares, nominal value $€ 0.01$ per share, 100,000,000 shares authorized; 44,080,627 shares issued; $26,100,345$ and $26,035,910$ shares outstanding, respectively | 615 |  | 615 |
| Deferred ordinary shares, nominal value $€ 1.00$ per share, 25,000 shares authorized, issued and outstanding | 28 |  | 28 |
| Treasury shares, at cost, 17,980,282 and 18,044,717 shares, respectively | $(1,364,336)$ |  | $(1,368,595)$ |
| Additional paid-in capital | 476,002 |  | 459,904 |
| Retained earnings (1) | 562,214 |  | 530,159 |
| Accumulated other comprehensive loss (1) | $(57,327)$ |  | $(71,482)$ |
| Total shareholders' deficit attributable to Cimpress plc | $(382,804)$ |  | $(449,371)$ |
| Total liabilities, noncontrolling interests and shareholders' deficit | \$ 2,275,377 | \$ | 2,182,498 |

[^2]
# CIMPRESS PLC <br> CONSOLIDATED STATEMENTS OF OPERATIONS <br> (unaudited in thousands, except share and per share data) 

|  | Three Months Ended December 31, |  | Six Months Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2021 | 2020 | 2021 | 2020 |
| Revenue (2) | \$849,716 | \$780,904 | \$1,507,315 | \$1,367,404 |
| Cost of revenue (1,2) | 423,937 | 380,738 | 762,926 | 679,582 |
| Technology and development expense (1) | 70,267 | 65,036 | 137,544 | 123,525 |
| Marketing and selling expense (1) | 208,616 | 182,322 | 383,313 | 320,472 |
| General and administrative expense (1) | 46,726 | 42,979 | 93,274 | 84,791 |
| Amortization of acquired intangible assets | 13,882 | 13,453 | 27,340 | 26,758 |
| Restructuring expense | 307 | 2,182 | (2) | 2,096 |
| Income from operations | 85,981 | 94,194 | 102,920 | 130,180 |
| Other income (expense), net (3) | 12,839 | $(17,198)$ | 26,009 | $(25,952)$ |
| Interest expense, net | $(25,369)$ | $(30,141)$ | $(51,057)$ | $(60,657)$ |
| Income before income taxes (3) | 73,451 | 46,855 | 77,872 | 43,571 |
| Income tax expense | 17,298 | 12,954 | 26,679 | 19,748 |
| Net income (3) | 56,153 | 33,901 | 51,193 | 23,823 |
| Add: Net income attributable to noncontrolling interest | $(1,364)$ | $(1,614)$ | $(3,102)$ | $(2,291)$ |
| Net income attributable to Cimpress plc (3) | \$54,789 | \$32,287 | \$48,091 | \$21,532 |
| Basic net income per share attributable to Cimpress plc (3) | \$2.10 | \$1.24 | \$1.84 | \$0.83 |
| Diluted net income per share attributable to Cimpress plc (3) | \$2.08 | \$1.22 | \$1.82 | \$0.82 |
| Weighted average shares outstanding - basic | 26,096,786 | 26,003,649 | 26,084,518 | 25,974,823 |
| Weighted average shares outstanding - diluted | 26,402,703 | 26,384,460 | 26,493,258 | 26,390,273 |

(1) Share-based compensation is allocated as follows:

|  | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  | 2021 |  | 2020 |  |
| Cost of revenue | \$ | 127 | \$ | 34 | \$ | 243 | \$ | 134 |
| Technology and development expense |  | 3,355 |  | 1,215 |  | 6,258 |  | 3,406 |
| Marketing and selling expense |  | 2,798 |  | 754 |  | 5,475 |  | 2,439 |
| General and administrative expense |  | 6,225 |  | 3,240 |  | 11,535 |  | 7,547 |

(2) Refer to Note 1 on page 7 .
(3) Refer to Note 1 on page 10

## CIMPRESS PLC <br> CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited in thousands)

|  | Three Months Ended December 31, |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  | 2021 |  | 2020 |  |
| Operating activities |  |  |  |  |  |  |  |  |
| Net income | \$ | 56,153 | \$ | 33,901 | \$ | 51,193 | \$ | 23,823 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 45,314 |  | 43,597 |  | 89,746 |  | 85,887 |
| Share-based compensation expense |  | 12,505 |  | 5,243 |  | 23,511 |  | 13,526 |
| Deferred taxes |  | 5,115 |  | 2,713 |  | 3,977 |  | 2,681 |
| Unrealized (gain) loss on derivatives not designated as hedging instruments included in net income |  | $(6,486)$ |  | 17,917 |  | $(23,020)$ |  | 32,545 |
| Effect of exchange rate changes on monetary assets and liabilities denominated in non-functional currency |  | $(6,476)$ |  | 1,826 |  | $(6,302)$ |  | $(3,132)$ |
| Other non-cash items |  | $(1,228)$ |  | 1,637 |  | $(1,699)$ |  | 4,829 |
| Accounts receivable |  | $(5,953)$ |  | $(1,811)$ |  | $(13,102)$ |  | $(14,259)$ |
| Inventory |  | $(11,583)$ |  | 3,621 |  | $(23,327)$ |  | 510 |
| Prepaid expenses and other assets |  | $(5,137)$ |  | $(2,445)$ |  | $(9,969)$ |  | 78 |
| Accounts payable |  | 59,028 |  | 22,116 |  | 69,318 |  | 60,800 |
| Accrued expenses and other liabilities |  | 2,092 |  | 22,172 |  | 19,585 |  | 48,880 |
| Net cash provided by operating activities |  | 143,344 |  | 150,487 |  | 179,911 |  | 256,168 |
| Investing activities |  |  |  |  |  |  |  |  |
| Purchases of property, plant and equipment |  | $(17,915)$ |  | $(8,407)$ |  | $(26,539)$ |  | $(16,790)$ |
| Business acquisitions, net of cash acquired |  | $(68,946)$ |  | $(36,395)$ |  | $(68,946)$ |  | $(36,395)$ |
| Capitalization of software and website development costs |  | $(16,495)$ |  | $(11,641)$ |  | $(32,134)$ |  | $(26,445)$ |
| Proceeds from maturity of held-to-maturity investments |  | 17,000 |  | - |  | 27,000 |  | - |
| Proceeds from the sale of assets |  | 24,136 |  | 1,269 |  | 25,835 |  | 3,372 |
| Payments for settlement of derivatives designated as hedging instruments |  | $(1,880)$ |  | - |  | $(1,880)$ |  |  |
| Other investing activities |  | - |  | (419) |  | (617) |  | (419) |
| Net cash used in investing activities |  | (64,100) |  | $(55,593)$ |  | $(77,281)$ |  | $(76,677)$ |
| Financing activities |  |  |  |  |  |  |  |  |
| Proceeds from borrowings of debt |  | - |  | 202,000 |  | - |  | 301,000 |
| Payments of debt |  | $(3,560)$ |  | $(289,743)$ |  | $(7,671)$ |  | $(472,469)$ |
| Payments of debt issuance costs |  | (298) |  | (641) |  | $(1,435)$ |  | $(1,051)$ |
| Payments of purchase consideration included in acquisition-date fair value |  | - |  | - |  | - |  | (648) |
| Payments of withholding taxes in connection with equity awards |  | (319) |  | - |  | $(2,898)$ |  | $(5,592)$ |
| Payments of finance lease obligations |  | $(30,581)$ |  | $(1,683)$ |  | $(33,107)$ |  | $(3,275)$ |
| Purchase of noncontrolling interests |  | (324) |  | $(5,063)$ |  | (324) |  | $(5,063)$ |
| Distribution to noncontrolling interest |  | $(3,963)$ |  | $(4,599)$ |  | $(3,963)$ |  | $(4,599)$ |
| Other financing activities |  | 39 |  | (46) |  | 41 |  | (57) |
| Net cash used in financing activities |  | $(39,006)$ |  | $(99,775)$ |  | $(49,357)$ |  | (191,754) |
| Effect of exchange rate changes on cash |  | $(2,310)$ |  | 1,535 |  | $(5,137)$ |  | 4,125 |
| Net increase (decrease) in cash and cash equivalents |  | 37,928 |  | $(3,346)$ |  | 48,136 |  | $(8,138)$ |
| Cash and cash equivalents at beginning of period |  | 193,231 |  | 40,229 |  | 183,023 |  | 45,021 |
| Cash and cash equivalents at end of period | \$ | 231,159 | \$ | 36,883 | \$ | 231,159 | \$ | 36,883 |

## ABOUT NON-GAAP FINANCIAL MEASURES:

To supplement Cimpress' consolidated financial statements presented in accordance with U.S. generally accepted accounting principles, or GAAP, Cimpress has used the following measures defined as non-GAAP financial measures by Securities and Exchange Commission, or SEC, rules: Constant-currency revenue growth (year over year and year over two year), constant-currency revenue growth excluding revenue from acquisitions and divestitures made in the last twelve months, reported revenue growth excluding revenue from face masks, upload and print group revenue growth, constantcurrency revenue growth and profit, adjusted EBITDA, adjusted free cash flow and trailing-twelve-month return on invested capital:

- Constant-currency revenue growth is estimated by translating all non-U.S. dollar denominated revenue generated in the current period using the prior year period's average exchange rate for each currency to the U.S. dollar. For year-over-two-year constant-currency revenue growth, we apply the same principle using the average exchange rates from the same period two years prior.
- Constant-currency revenue growth excluding revenue from acquisitions and divestitures made during the past twelve months excludes the impact of currency as defined above. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019, BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs revenue from Q2 FY2021 through Q1 FY2022, Despositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.
- Reported revenue growth excluding revenue from face masks removes revenue from face masks in all periods to provide a view of the underlying revenue trend for products and services other than pandemic-related face masks. This non-GAAP measure does not adjust for currency fluctuations or acquisition timing.
- Upload and print group revenue growth is the combination of revenue for PrintBrothers and The Print Group in USD, adjusted to exclude inter-segment revenue when conducted between businesses in these segments. Upload and print group constant-currency revenue growth is the combination of revenue for PrintBrothers and The Print Group in constant currencies, adjusted to exclude inter-segment revenue when conducted between businesses in these segments. Upload and print group EBITDA is the combination of segment EBITDA for PrintBrothers and The Print Group.
- Adjusted EBITDA is defined as operating income plus depreciation and amortization (excluding depreciation and amortization related to our Waltham, Massachusetts office lease) plus share-based compensation expense plus proceeds from insurance plus earn-out related charges plus certain impairments plus restructuring related charges plus realized gains or losses on currency derivatives less interest expense related to our Waltham, Massachusetts office lease less gain on purchase or sale of subsidiaries.
- Adjusted free cash flow is defined as net cash provided by operating activities less purchases of property, plant and equipment, purchases of intangible assets not related to acquisitions, and capitalization of software and website development costs, plus payment of contingent consideration in excess of acquisition-date fair value, plus gains on proceeds from insurance.

These non-GAAP financial measures are provided to enhance investors' understanding of our current operating results from the underlying and ongoing business for the same reasons they are used by management. For example, as we have become more acquisitive over recent years we believe excluding the costs related to the purchase of a business (such as amortization of acquired intangible assets, contingent consideration, or impairment of goodwill) provides further insight into the performance of the underlying acquired business in addition to that provided by our GAAP operating income. As another example, as we do not apply hedge accounting for our currency forward contracts, we believe inclusion of realized gains and losses on these contracts that are intended to be matched against operational currency fluctuations provides further insight into our operating performance in addition to that provided by our GAAP operating income. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. For more information on these non-GAAP financial measures, please see the tables captioned "Reconciliations of Non-GAAP Financial Measures" included at the end of this document. The tables have more details on the GAAP financial measures that are most directly comparable to non-GAAP financial measures and the related reconciliation between these financial measures.

## CONSTANT-CURRENCY REVENUE GROWTH RATES

(Quarterly)

| Total Company | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Reported revenue growth | $(1) \%$ | $(10) \%$ | $(36) \%$ | $(7) \%$ | $(5) \%$ | $(4) \%$ | $48 \%$ | $12 \%$ | $9 \%$ |
| Currency impact | $2 \%$ | $2 \%$ | $1 \%$ | $(2) \%$ | $(3) \%$ | $(4) \%$ | $(6) \%$ | $(1) \%$ | $2 \%$ |
| Revenue growth in constant currency | $1 \%$ | $(8) \%$ | $(35) \%$ | $(9) \%$ | $(8) \%$ | $(8) \%$ | $42 \%$ | $11 \%$ | $11 \%$ |
| Impact of TTM acquisitions, divestitures \& JVs | $(1) \%$ | $(1) \%$ | $(1) \%$ | $(1) \%$ | $(1) \%$ | $(2) \%$ | $(4) \%$ | $(2) \%$ | $(2) \%$ |
| Revenue growth in constant currency ex. TTM <br> acquisitions, divestitures \& JVs | $-\quad \%$ | $(9) \%$ | $(36) \%$ | $(10) \%$ | $(9) \%$ | $(10) \%$ | $38 \%$ | $9 \%$ | $9 \%$ |


| Vista | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Reported revenue growth | $(2) \%$ | $(12) \%$ | $(32) \%$ | $(4) \%$ | $(1) \%$ | $2 \%$ | $42 \%$ | $6 \%$ | $4 \%$ |
| Currency impact | $-\%$ | $1 \%$ | $1 \%$ | $(1) \%$ | $(3) \%$ | $(3) \%$ | $(5) \%$ | $(1) \%$ | $1 \%$ |
| Revenue growth in constant currency | $(2) \%$ | $(11) \%$ | $(31) \%$ | $(5) \%$ | $(4) \%$ | $(1) \%$ | $37 \%$ | $5 \%$ | $5 \%$ |
| Impact of TTM acquisitions, divestitures \& JVs | $-\%$ | $-\%$ | $-\%$ | $-\%$ | $(2) \%$ | $(4) \%$ | $(5) \%$ | $(3) \%$ | $(2) \%$ |
| Revenue growth in constant currency ex. TTM <br> acquisitions, divestitures \& JVs | $(2) \%$ | $(11) \%$ | $(31) \%$ | $(5) \%$ | $(6) \%$ | $(5) \%$ | $32 \%$ | $2 \%$ | $3 \%$ |


| Upload and Print (\$M) | Q2FY21 | Q2FY22 |
| :--- | ---: | ---: |
| PrintBrothers reported revenue | $\$ 121.8$ | $\$ 137.7$ |
| The Print Group reported revenue | $\mathbf{\$}$ | 76.2 |
| Upload and Print inter-segment eliminations | 90.1 |  |
| Total Upload and Print revenue in USD | $\mathbf{\$}$ | $(0.5)$ |


| Upload and Print | Q3FY21 | Q4FY21 | Q1FY22 |
| :--- | ---: | ---: | ---: |
| Q2FY22 |  |  |  |
| Reported revenue growth | $(14) \%$ | $50 \%$ | $19 \%$ |
| Currency impact | $(7) \%$ | $(13) \%$ | $(1) \%$ |
| Revenue growth in constant currency | $(21) \%$ | $37 \%$ | $18 \%$ |
| Impact of TTM acquisitions | $-20 \%$ | $-\%$ | $-\%$ |
| Revenue growth in constant currency excl. TTM acquisitions | $(21) \%$ | $37 \%$ | $18 \%$ |


| PrintBrothers | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Reported revenue growth | $9 \%$ | $-\%$ | $(38) \%$ | $(8) \%$ | $(4) \%$ | $(14) \%$ | $46 \%$ | $25 \%$ | $13 \%$ |
| Currency impact | $3 \%$ | $3 \%$ | $1 \%$ | $(5) \%$ | $(7) \%$ | $(7) \%$ | $(12) \%$ | $(1) \%$ | $5 \%$ |
| Revenue growth in constant currency | $12 \%$ | $3 \%$ | $(37) \%$ | $(13) \%$ | $(11) \%$ | $(21) \%$ | $34 \%$ | $24 \%$ | $18 \%$ |
| Impact of TTM acquisitions | $(4) \%$ | $(3) \%$ | $(2) \%$ | $(2) \%$ | $-\%$ | $-\%$ | $-\%$ | $-\%$ | $-\%$ |
| Revenue growth in constant currency excl. TTM <br> acquisitions | $8 \%$ | $-\%$ | $(39) \%$ | $(15) \%$ | $(11) \%$ | $(21) \%$ | $34 \%$ | $24 \%$ | $18 \%$ |

[^3]CONSTANT-CURRENCY REVENUE GROWTH RATES (CONT.)
(Quarterly)

| The Print Group | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported revenue growth | -\% | (13)\% | (47)\% | (8)\% | (13)\% | (13)\% | 56 \% | 10 \% | 18 \% |
| Currency impact | $3 \%$ | $3 \%$ | 1 \% | (4)\% | (6)\% | (7)\% | (13)\% | (2)\% | $5 \%$ |
| Revenue growth in constant currency | $3 \%$ | (10)\% | (46)\% | (12)\% | (19)\% | (20)\% | 43 \% | 8 \% | 23 \% |
| National Pen | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| Reported revenue growth | (4)\% | (14)\% | (53)\% | (4)\% | (10)\% | (9)\% | 109 \% | 2 \% | $9 \%$ |
| Currency impact | 1 \% | $1 \%$ | -\% | (1)\% | (3)\% | (3)\% | (6)\% | - \% | 2 \% |
| Revenue growth in constant currency | (3)\% | (13)\% | (53)\% | (5)\% | (13)\% | (12)\% | $103 \%$ | 2 \% | 11 \% |
| All Other Businesses | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| Reported revenue growth | $3 \%$ | $3 \%$ | 1 \% | $3 \%$ | 11 \% | 12 \% | 16 \% | 10 \% | $4 \%$ |
| Currency impact | 1 \% | 2 \% | 2 \% | $3 \%$ | $3 \%$ | $3 \%$ | (1)\% | - \% | 1 \% |
| Revenue growth in constant currency | $4 \%$ | $5 \%$ | $3 \%$ | $6 \%$ | $14 \%$ | $15 \%$ | $15 \%$ | 10 \% | $5 \%$ |
| Impact of TTM acquisitions and divestitures | -\% | - \% | 1 \% | -\% | -\% | -\% | (2)\% | (5)\% | (5)\% |
| Revenue growth in constant currency excl. TTM acquisitions \& divestitures | 4 \% | $5 \%$ | 4 \% | 6 \% | 14 \% | 15 \% | 13 \% | 5 \% | - \% |

## CONSTANT-CURRENCY REVENUE GROWTH RATES

(YTD)

| Total Company | YTD <br> Q2FY20 | YTD <br> Q2FY21 | YTD <br> Q2FY22 |
| :--- | ---: | ---: | ---: |
| Reported revenue growth | $3 \%$ | $(6) \%$ | $10 \%$ |
| Currency impact | $(1) \%$ | $(2) \%$ | $1 \%$ |
| Revenue growth in constant currency | $2 \%$ | $(8) \%$ | $11 \%$ |
| Impact of TTM acquisitions, divestitures \& JVs | $-\%$ | $(2) \%$ | $(2) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions, divestitures \& JVs | $2 \%$ | $(10) \%$ | $9 \%$ |

TWO-YEAR STACKED CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES
(Quarterly)

| Total Company | Q2FY19 | Q3FY19 | Q4FY19 |
| :--- | ---: | ---: | ---: |
| Q1FY20 |  |  |  |
| Reported revenue growth | $8 \%$ | $4 \%$ | $7 \%$ |
| Currency impact | $3 \%$ | $5 \%$ | $3 \%$ |
| Revenue growth in constant currency | $11 \%$ | $9 \%$ | $10 \%$ |
| Impact of TTM acquisitions, divestitures \& JVs | $(5) \%$ | $(6) \%$ | $(5) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions, divestitures \& JVs | $6 \%$ | $(6) \%$ |  |

Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

TWO-YEAR STACKED CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES (CONT.)
(Quarterly)

| Total Company | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported revenue growth | (1)\% | (10)\% | (36)\% | (7)\% | (5)\% | (4)\% | 48 \% | 12 \% | $9 \%$ |
| Currency impact | $2 \%$ | $2 \%$ | 1 \% | (2)\% | (3)\% | (4)\% | (6)\% | (1)\% | 2 \% |
| Revenue growth in constant currency | $1 \%$ | (8)\% | (35)\% | (9)\% | (8)\% | (8)\% | 42 \% | 11 \% | 11 \% |
| Impact of TTM acquisitions, divestitures \& JVs | (1)\% | (1)\% | (1)\% | (1)\% | (1)\% | (2)\% | (4)\% | (2)\% | (2)\% |
| Revenue growth in constant currency ex. TTM acquisitions, divestitures \& JVs | - \% | (9)\% | (36)\% | (10)\% | (9)\% | (10)\% | 38 \% | 9 \% | $9 \%$ |
| 2-Year Stacked Organic Constant-Currency | $\begin{aligned} & \text { Q2'19+ } \\ & \text { Q2'20 } \end{aligned}$ | $\begin{aligned} & \text { Q3'19+ } \\ & \text { Q3'20 } \end{aligned}$ | $\begin{aligned} & \text { Q4'19+ } \\ & \text { Q4'20 } \end{aligned}$ | $\begin{aligned} & \hline \text { Q1'20+ } \\ & \text { Q1'21 } \end{aligned}$ | $\begin{aligned} & \text { Q2'20+ } \\ & \text { Q2'21 } \end{aligned}$ | $\begin{aligned} & \text { Q3'20+ } \\ & \text { Q3'21 } \end{aligned}$ | $\begin{aligned} & \text { Q4'20+ } \\ & \text { Q4'21 } \end{aligned}$ | $\begin{aligned} & \text { Q1'21+ } \\ & \text { Q1'22 } \end{aligned}$ | $\begin{aligned} & \hline \text { Q2' } 21+~_{\prime} \\ & \text { Q2'22 } \end{aligned}$ |
| Year 1 (Earlier of the 2 Stacked Periods) | $6 \%$ | $3 \%$ | $5 \%$ | $4 \%$ | -\% | (9)\% | (36)\% | (10)\% | (9)\% |
| Year 2 (More Recent of the 2 Stacked Periods) | - \% | (9)\% | (36)\% | (10)\% | (9)\% | (10)\% | $38 \%$ | $9 \%$ | $9 \%$ |
| Year $1+$ Year 2 | 6 \% | (6)\% | (31)\% | (6)\% | (9)\% | (19)\% | 2 \% | (1)\% | - \% |
| Vista | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| Reported revenue growth | (2)\% | (12)\% | (32)\% | (4)\% | (1)\% | 2 \% | 42 \% | 6 \% | 4 \% |
| Currency impact | - \% | 1 \% | 1 \% | (1)\% | (3)\% | (3)\% | (5)\% | (1)\% | 1 \% |
| Revenue growth in constant currency | (2)\% | (11)\% | (31)\% | (5)\% | (4)\% | (1)\% | 37 \% | $5 \%$ | 5 \% |
| Impact of TTM acquisitions, divestitures \& JVs | - \% | - \% | - \% | - \% | (2)\% | (4)\% | (5)\% | (3)\% | (2)\% |
| Revenue growth in constant currency ex. TTM acquisitions, divestitures \& JVs | (2)\% | (11)\% | (31)\% | (5)\% | (6)\% | (5)\% | 32 \% | 2 \% | 3 \% |
| 2-Year Stacked Organic Constant-Currency |  |  |  |  | $\begin{aligned} & \hline \text { Q2' }^{\prime} 20+ \\ & \text { Q2'21 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Q3'20+ } \\ & \text { Q3'21 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Q4' }^{\prime 20+} \\ & \text { Q4'21 } \end{aligned}$ | $\begin{aligned} & \hline \text { Q1'21+ } \\ & \text { Q1'22 } \\ & \hline \end{aligned}$ | $\begin{gathered} \hline \text { Q2'21+ } \\ \text { Q2'22 } \\ \hline \end{gathered}$ |
| Year 1 (Earlier of the 2 Stacked Periods) |  |  |  |  | (2)\% | (11)\% | (31)\% | (5)\% | (6)\% |
| Year 2 (More Recent of the 2 Stacked Periods) |  |  |  |  | (6)\% | (5)\% | 32 \% | 2 \% | 3 \% |
| Year $1+$ Year 2 |  |  |  |  | (8)\% | (16)\% | $1 \%$ | (3)\% | (3)\% |
| PrintBrothers | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| Reported revenue growth | $9 \%$ | - \% | (38)\% | (8)\% | (4)\% | (14)\% | $46 \%$ | 25 \% | 13 \% |
| Currency impact | $3 \%$ | $3 \%$ | 1 \% | (5)\% | (7)\% | (7)\% | (12)\% | (1)\% | 5 \% |
| Revenue growth in constant currency | 12 \% | $3 \%$ | (37)\% | (13)\% | (11)\% | (21)\% | 34 \% | 24 \% | 18 \% |
| Impact of TTM acquisitions, divestitures \& JVs | (4)\% | (3)\% | (2)\% | (2)\% | -\% | - \% | -\% | - \% | - \% |
| Revenue growth in constant currency ex. TTM acquisitions, divestitures \& JVs | 8 \% | - \% | (39)\% | (15)\% | (11)\% | (21)\% | 34 \% | 24 \% | 18 \% |
| 2-Year Stacked Organic Constant-Currency |  |  |  |  | $\begin{gathered} \hline \text { Q2'20+ } \\ \text { Q2'21 } \end{gathered}$ | $\begin{gathered} \text { Q3'20+ } \\ \text { Q3'21 } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Q4'20+ } \\ & \text { Q4'21 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Q1'21+ } \\ & \text { Q1'22 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { Q2'21+ } \\ & \text { Q2'22 } \\ & \hline \end{aligned}$ |
| Year 1 (Earlier of the 2 Stacked Periods) |  |  |  |  | 8 \% | -\% | (39)\% | (15)\% | (11)\% |
| Year 2 (More Recent of the 2 Stacked Periods) |  |  |  |  | (11)\% | (21)\% | 34 \% | 24 \% | 18 \% |
| Year $1+$ Year 2 |  |  |  |  | (3)\% | (21)\% | (5)\% | $9 \%$ | $7 \%$ |

Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

TWO-YEAR STACKED CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES (CONT.)
(Quarterly)

| The Print Group | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Q2FY22 |  |  |  |  |  |  |  |  |
| Reported revenue growth | $-\%$ | $(13) \%$ | $(47) \%$ | $(8) \%$ | $(13) \%$ | $(13) \%$ | $56 \%$ | $10 \%$ |
| Currency impact | $3 \%$ | $3 \%$ | $1 \%$ | $(4) \%$ | $(6) \%$ | $(7) \%$ | $(13) \%$ | $(2) \%$ |
| Revenue growth in constant currency | $3 \%$ | $(10) \%$ | $(46) \%$ | $(12) \%$ | $(19) \%$ | $(20) \%$ | $43 \%$ | $8 \%$ |


| 2-Year Stacked Organic Constant-Currency | Q2'20+ <br> Q2'21 $^{\prime}$ | Q3'20+ <br> Q3' $^{\prime} 21$ | Q4'20+ <br> Q4' $^{\prime 21}$ | Q1'21+ <br> Q1'22 | Q2'21+ <br> Q2'22 $^{\prime}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Year 1 (Earlier of the 2 Stacked Periods) | $3 \%$ | $(10) \%$ | $(46) \%$ | $(12) \%$ | $(19) \%$ |
| Year 2 (More Recent of the 2 Stacked Periods) | $(19) \%$ | $(20) \%$ | $43 \%$ | $8 \%$ | $23 \%$ |
| Year 1 + Year 2 | $(16) \%$ | $(30) \%$ | $(3) \%$ | $(4) \%$ | $4 \%$ |


| National Pen | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Reported revenue growth | $(4) \%$ | $(14) \%$ | $(53) \%$ | $(4) \%$ | $(10) \%$ | $(9) \%$ | $109 \%$ | $2 \%$ | $9 \%$ |
| Currency impact | $1 \%$ | $1 \%$ | $-\%$ | $(1) \%$ | $(3) \%$ | $(3) \%$ | $(6) \%$ | $-\%$ | $2 \%$ |
| Revenue growth in constant currency | $(3) \%$ | $(13) \%$ | $(53) \%$ | $(5) \%$ | $(13) \%$ | $(12) \%$ | $103 \%$ | $2 \%$ | $11 \%$ |


| 2-Year Stacked Organic Constant-Currency | $\begin{aligned} & \hline \text { Q2'20+ } \\ & \text { Q2'21 } \end{aligned}$ | $\begin{gathered} \hline \text { Q3'20+ } \\ \text { Q3'21 } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Q4'20+ } \\ \text { Q4'21 } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Q1'21+ } \\ \text { Q1'22 } \\ \hline \end{gathered}$ | $\begin{aligned} & \hline \text { Q2' }^{\prime} 21+ \\ & \text { Q2'22 } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year 1 (Earlier of the 2 Stacked Periods) | (3)\% | (13)\% | (53)\% | (5)\% | (13)\% |
| Year 2 (More Recent of the 2 Stacked Periods) | (13)\% | (12)\% | 103 \% | 2 \% | 11 \% |
| Year $1+$ Year 2 | (16)\% | (25)\% | $50 \%$ | (3)\% | (2)\% |

YEAR-OVER-TWO-YEAR CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES

| Total Company | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $4 \%$ |
| Currency impact | $(2) \%$ |
| Revenue growth in constant currency | $2 \%$ |
| Impact of TTM acquisitions \& divestitures | $(3) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $(1) \%$ |


| Vista | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $3 \%$ |
| Currency impact | $(1) \%$ |
| Revenue growth in constant currency | $2 \%$ |
| Impact of TTM acquisitions \& divestitures | $(5) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $(3) \%$ |

Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

YEAR-OVER-TWO-YEAR CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES (CONT.)

| PrintBrothers | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $9 \%$ |
| Currency impact | $(4) \%$ |
| Revenue growth in constant currency | $5 \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $5 \%$ |


| The Print Group | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $3 \%$ |
| Currency impact | $(4) \%$ |
| Revenue growth in constant currency | $(1) \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $(1) \%$ |


| National Pen | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $(3) \%$ |
| Currency impact | $(2) \%$ |
| Revenue growth in constant currency | $(5) \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $(5) \%$ |


| All Other Businesses | Q2FY22 vs. <br> Q2FY20 |
| :--- | :---: |
| Reported revenue growth | $16 \%$ |
| Currency impact | $3 \%$ |
| Revenue growth in constant currency | $19 \%$ |
| Impact of TTM acquisitions \& divestitures | $(3) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $16 \%$ |

Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

YEAR-OVER-YEAR CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES EXCLUDING FACE MASK REVENUE

| Total Company | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $9 \%$ |
| Currency impact | $2 \%$ |
| Revenue growth in constant currency | $11 \%$ |
| Impact of TTM acquisitions \& divestitures | $(2) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $9 \%$ |
| Face Mask Revenue Impact | $5 \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $14 \%$ |


| Vista | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $4 \%$ |
| Currency impact | $1 \%$ |
| Revenue growth in constant currency | $5 \%$ |
| Impact of TTM acquisitions \& divestitures | $(2) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $3 \%$ |
| Face Mask Revenue Impact | $6 \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $9 \%$ |


| PrintBrothers | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $13 \%$ |
| Currency impact | $5 \%$ |
| Revenue growth in constant currency | $18 \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $18 \%$ |
| Face Mask Revenue Impact | $3 \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $21 \%$ |


| The Print Group | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $18 \%$ |
| Currency impact | $5 \%$ |
| Revenue growth in constant currency | $23 \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $23 \%$ |
| Face Mask Revenue Impact | $10 \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $33 \%$ |

## YEAR-OVER-YEAR CONSTANT-CURRENCY ORGANIC REVENUE GROWTH RATES EXCLUDING FACE MASK REVENUE (CONT.)

| National Pen | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $9 \%$ |
| Currency impact | $2 \%$ |
| Revenue growth in constant currency | $11 \%$ |
| Impact of TTM acquisitions \& divestitures | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $11 \%$ |
| Face Mask Revenue Impact | $8 \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $19 \%$ |


| All Other Businesses | Q2FY22 ex. <br> face masks |
| :--- | ---: |
| Reported revenue growth | $4 \%$ |
| Currency impact | $1 \%$ |
| Revenue growth in constant currency | $5 \%$ |
| Impact of TTM acquisitions \& divestitures | $(5) \%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures | $-\%$ |
| Face Mask Revenue Impact | $-\%$ |
| Revenue growth in constant currency ex. TTM acquisitions \& divestitures \& face masks | $-\%$ |

Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

GROSS PROFIT AND CONTRIBUTION PROFIT
(Quarterly, in millions except percentages)

|  | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total revenue | $\$ 820.3$ | $\$ 598.0$ | $\$ 429.1$ | $\$ 586.5$ | $\$ 780.9$ | $\$ 573.4$ | $\$ 635.2$ | $\$ 657.6$ | $\$ 849.7$ |
| Cost of revenue | $\$ 394.0$ | $\$ 309.6$ | $\$ 219.6$ | $\$ 298.8$ | $\$ 380.7$ | $\$ 296.5$ | $\$ 323.8$ | $\$ 339.0$ | $\$ 423.9$ |
| Gross profit (revenue minus cost of revenue) | $\$ 426.3$ | $\$ 288.4$ | $\mathbf{\$ 2 0 9 . 5}$ | $\mathbf{\$ 2 8 7 . 7}$ | $\mathbf{\$ 4 0 0 . 2}$ | $\mathbf{\$ 2 7 6 . 8}$ | $\$ 311.4$ | $\mathbf{\$ 3 1 8 . 6}$ | $\mathbf{\$ 4 2 5 . 8}$ |
| as a percent of total revenue | $52.0 \%$ | $48.2 \%$ | $48.8 \%$ | $49.0 \%$ | $51.2 \%$ | $48.3 \%$ | $49.0 \%$ | $48.5 \%$ | $50.1 \%$ |
| Advertising expense and payment processing fees | $\$ 109.6$ | $\$ 86.9$ | $\$ 43.8$ | $\$ 79.2$ | $\$ 113.8$ | $\$ 87.8$ | $\$ 99.1$ | $\$ 100.1$ | $\$ 126.5$ |
| Contribution profit (gross profit minus <br> advertising/processing fees) | $\$ 316.8$ | $\$ 201.5$ | $\mathbf{\$ 1 6 5 . 7}$ | $\mathbf{\$ 2 0 8 . 4}$ | $\mathbf{\$ 2 8 6 . 4}$ | $\mathbf{\$ 1 8 9 . 0}$ | $\mathbf{\$ 2 1 2 . 3}$ | $\mathbf{\$ 2 1 8 . 6}$ | $\mathbf{\$ 2 9 9 . 3}$ |
| as a percent of total revenue | $38.6 \%$ | $33.7 \%$ | $38.6 \%$ | $35.5 \%$ | $36.7 \%$ | $33.0 \%$ | $33.4 \%$ | $33.2 \%$ | $35.2 \%$ |

(Quarterly, in millions)

|  | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vista | \$138.9 | \$ 73.8 | \$ 66.4 | \$ 90.2 | \$112.3 | \$ 64.3 | \$ 57.9 | \$ 68.0 | \$ 92.7 |
| PrintBrothers | 16.5 | 8.7 | 3.5 | 9.7 | 16.5 | 7.6 | 9.4 | 16.3 | 18.6 |
| The Print Group | 18.1 | 10.9 | 8.9 | 12.2 | 12.6 | 6.5 | 11.9 | 14.4 | 16.4 |
| National Pen | 28.1 | (1.2) | (9.4) | (10.7) | 18.7 | (3.3) | 6.9 | (8.0) | 31.6 |
| All Other Businesses | 3.7 | 3.2 | 8.9 | 8.6 | 10.7 | 6.5 | 5.9 | 4.9 | 6.3 |
| Total segment EBITDA (loss) | \$205.2 | \$ 95.3 | \$ 78.3 | \$110.0 | \$170.7 | \$ 81.6 | \$ 92.0 | \$ 95.6 | \$165.5 |
| Central and corporate costs ex. unallocated SBC | (35.6) | (34.6) | (29.0) | (29.9) | (30.5) | (32.8) | (35.6) | (34.1) | (34.7) |
| Unallocated SBC | (2.8) | (3.7) | (1.0) | (1.2) | (0.5) | (1.3) | (3.7) | (1.1) | (1.9) |
| Exclude: share-based compensation included in segment EBITDA | 8.3 | 8.9 | 11.3 | 8.3 | 5.2 | 9.5 | 14.0 | 11.0 | 12.5 |
| Include: Realized gains (losses) on certain currency derivatives not included in segment EBITDA | 10.4 | 5.0 | 4.3 | 1.2 | (1.6) | (1.9) | (4.6) | (3.7) | 0.7 |
| Adjusted EBITDA | \$185.5 | \$ 70.9 | \$ 63.8 | \$ 88.5 | \$143.4 | \$ 55.0 | \$ 62.2 | \$ 67.6 | \$142.1 |
| Depreciation and amortization | (42.4) | (41.8) | (41.2) | (42.3) | (43.6) | (42.8) | (44.5) | (44.4) | (45.3) |
| Proceeds from insurance | - | - | - | - | - | (0.1) | - | - | - |
| Earn-out related charges | - | - | 0.1 | - | - | - | - | - | - |
| Share-based compensation expense ${ }^{1}$ | (8.3) | (8.9) | (11.3) | (8.3) | (5.2) | (9.5) | (14.0) | (11.0) | (12.5) |
| Certain impairments and other adjustments ${ }^{(1,2)}$ | (0.9) | (102.0) | (1.9) | (0.8) | 0.2 | (20.6) | 0.7 | 0.8 | 2.7 |
| Restructuring-related charges | (1.9) | (0.9) | (8.5) | 0.1 | (2.2) | 0.4 | 0.1 | 0.3 | (0.3) |
| Realized (gains) losses on currency derivatives not included in operating income | (10.4) | (5.0) | (4.3) | (1.2) | 1.6 | 1.9 | 4.6 | 3.7 | (0.7) |
| Total income (loss) from operations | \$121.6 | \$(87.7) | \$ (3.3) | \$ 36.0 | \$ 94.2 | \$(15.7) | \$ 9.0 | \$ 16.9 | \$ 86.0 |
| Operating income (loss) margin | $15 \%$ | (15)\% | (1)\% | $6 \%$ | 12 \% | (3)\% | $1 \%$ | $3 \%$ | $10 \%$ |
| Operating income (loss) year-over-year growth | $34 \%$ | (396)\% | (107)\% | 42 \% | (23)\% | 82 \% | $376 \%$ | (53)\% | (9)\% |

1 Includes expense recognized for the change in fair value of contingent consideration and compensation expense related to earn-out mechanisms dependent upon continued employment.
2 During the three and six months ended December 31, 2021, we recognized a gain of $\$ 3,324$ for the purchase and sale of a previously leased facility, which was impaired in the prior fiscal year and is resulting in a gain in the current period within general and administrative expense on our consolidated statement of operations. This gain is excluded from segment EBITDA and is therefore included as a positive adjustment to reconcile total segment EBITDA to income from operations.

ADJUSTED EBITDA
(Quarterly, in millions)

|  | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP operating income (loss) | \$121.6 | (\$87.7) | (\$3.3) | \$36.0 | \$94.2 | (\$15.7) | \$9.0 | \$16.9 | \$86.0 |
| Depreciation and amortization | \$42.4 | \$41.8 | \$41.2 | \$42.3 | \$43.6 | \$42.8 | \$44.5 | \$44.4 | \$45.3 |
| Share-based compensation expense ${ }^{1}$ | \$8.3 | \$8.9 | \$11.3 | \$8.3 | \$5.2 | \$9.5 | \$14.0 | \$11.0 | \$12.5 |
| Proceeds from insurance | \$- | \$- | \$- | \$- | \$- | \$0.1 | \$- | \$- | \$- |
| Earn-out related charges | \$- | \$- | (\$0.1) | \$- | \$- | \$- | \$- | \$- | \$- |
| Certain impairments and other adjustments ${ }^{2}$ | \$0.9 | \$102.0 | \$1.9 | \$0.8 | (\$0.2) | \$20.6 | (\$0.7) | (\$0.8) | (\$2.7) |
| Restructuring related charges | \$1.9 | \$0.9 | \$8.5 | (\$0.1) | \$2.2 | (\$0.4) | (\$0.1) | (\$0.3) | \$0.3 |
| Realized gains (losses) on currency derivatives not included in operating income | \$10.4 | \$5.0 | \$4.3 | \$1.2 | (\$1.6) | (\$1.9) | (\$4.6) | (\$3.7) | \$0.7 |
| Adjusted EBITDA ${ }^{3,4}$ | \$185.5 | \$70.9 | \$63.8 | \$88.5 | \$143.4 | \$55.0 | \$62.2 | \$67.6 | \$142.1 |

ADJUSTED EBITDA
(YTD, in millions)

|  | $\begin{aligned} & \text { YTD } \\ & \text { FY2020 } \end{aligned}$ | $\begin{gathered} \text { YTD } \\ \text { FY2021 } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { YTD } \\ & \text { FY2022 } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| GAAP operating income (loss) | \$147.0 | \$130.2 | \$102.9 |
| Depreciation and amortization | \$84.9 | \$85.9 | \$89.7 |
| Share-based compensation expense ${ }^{1}$ | \$13.1 | \$13.5 | \$23.5 |
| Certain impairments and other adjustments ${ }^{2}$ | \$0.8 | \$0.6 | (\$3.5) |
| Restructuring related charges | \$4.1 | \$2.1 | \$- |
| Realized gains (losses) on currency derivatives not included in operating income | \$15.2 | (\$0.4) | (\$3.0) |
| Adjusted EBITDA ${ }^{3,4}$ | \$265.0 | \$231.9 | \$209.7 |

[^4]
## ADJUSTED EBITDA

(TTM, in millions)

|  | $\begin{gathered} \text { TTM } \\ \text { Q2FY20 } \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { TTM } \\ \text { Q3FY20 } \end{array}$ | $\begin{array}{c\|} \hline \text { TTM } \\ \text { Q4FY20 } \end{array}$ | $\begin{array}{c\|} \text { TTM } \\ \text { Q1FY21 } \\ \hline \end{array}$ | $\begin{array}{\|c\|c\|} \hline \text { TTM } \\ \text { Q2FY21 } \\ \hline \end{array}$ | $\begin{gathered} \text { TTM } \\ \text { Q3FY21 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { TTM } \\ \text { Q4FY21 } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { TTM } \\ \text { Q1FY22 } \\ \hline \end{array}$ | $\begin{gathered} \text { TTM } \\ \text { Q2FY22 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP operating income (loss) | \$226.0 | \$108.6 | \$56.0 | \$66.6 | \$39.2 | \$111.2 | \$123.5 | \$104.5 | \$96.3 |
| Depreciation and amortization | \$172.6 | \$170.4 | \$167.9 | \$167.7 | \$168.9 | \$169.9 | \$173.2 | \$175.4 | \$177.1 |
| Waltham, MA lease depreciation adjustment | (\$2.1) | (\$1.0) | \$- | \$- | \$- | \$- | \$- | \$- | \$- |
| Share-based compensation expense ${ }^{1}$ | \$25.2 | \$29.6 | \$33.3 | \$36.8 | \$33.7 | \$34.3 | \$37.0 | \$39.8 | \$47.0 |
| Proceeds from insurance | \$- | \$- | \$- | \$- | \$- | \$0.1 | \$0.1 | \$0.1 | \$0.1 |
| Interest expense associated with Waltham, MA lease | (\$3.6) | (\$1.8) | \$- | \$- | \$- | \$- | \$- | \$- | \$- |
| Earn-out related charges | \$- | \$- | (\$0.1) | (\$0.1) | (\$0.1) | (\$0.1) | \$- | \$- | \$- |
| Certain impairments and other adjustments ${ }^{2}$ | \$11.5 | \$112.7 | \$104.6 | \$105.6 | \$104.4 | \$23.0 | \$20.5 | \$18.9 | \$16.4 |
| Restructuring related charges | \$14.9 | \$8.0 | \$13.5 | \$11.3 | \$11.6 | \$10.3 | \$1.6 | \$1.4 | (\$0.5) |
| Realized gains (losses) on currency derivatives not included in operating income | \$26.5 | \$26.6 | \$24.5 | \$20.9 | \$8.9 | \$2.0 | (\$6.9) | (\$11.7) | (\$9.5) |
| Adjusted EBITDA ${ }^{3,4}$ | \$471.1 | \$453.1 | \$399.8 | \$408.7 | \$366.6 | \$350.8 | \$349.1 | \$328.3 | \$326.9 |

${ }^{1}$ SBC expense listed here excludes the portion included in restructuring-related charges to avoid double counting.
${ }^{2}$ During the three and six months ended December 31, 2021, we recognized a gain of $\$ 3,324$ for the sale of a facility within general and administrative expense on our consolidated statement of operations. This gain is excluded from segment EBITDA and is therefore included as a positive adjustment to reconcile total segment EBITDA to income from operations.
${ }^{3}$ This metric uses the definition of adjusted EBITDA as outlined above and therefore does not include the pro-forma impact of acquisitions or divestitures; however, our debt covenants allow for the inclusion of pro-forma impacts to adjusted EBITDA.
${ }^{4}$ Adjusted EBITDA includes $100 \%$ of the results of our consolidated subsidiaries and therefore does not give effect to adjusted EBITDA attributable to noncontrolling interests. This is to most closely align to our debt covenant and cash flow reporting.

## ADJUSTED FREE CASH FLOW

(Quarterly, in millions)

|  | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net cash provided by (used in) operating activities | $\$ 202.2$ | $\$ 19.0$ | $\$ 54.4$ | $\$ 105.7$ | $\$ 150.5$ | $(\$ 37.2)$ | $\$ 46.3$ | $\$ 36.6$ | $\$ 143.3$ |
| Purchases of property, plant and equipment | $(\$ 13.9)$ | $(\$ 10.5)$ | $(\$ 11.8)$ | $(\$ 8.4)$ | $(\$ 8.4)$ | $(\$ 5.9)$ | $(\$ 15.8)$ | $(\$ 8.6)$ | $(\$ 17.9)$ |
| Capitalization of software and website <br> development costs | $(\$ 10.9)$ | $(\$ 12.4)$ | $(\$ 8.2)$ | $(\$ 14.8)$ | $(\$ 11.6)$ | $(\$ 18.9)$ | $(\$ 15.6)$ | $(\$ 15.6)$ | $(\$ 16.5)$ |
| Adjusted free cash flow | $\$ 177.3$ | $\mathbf{( \$ 4 . 0 )}$ | $\mathbf{\$ 3 4 . 4}$ | $\$ 82.5$ | $\mathbf{\$ 1 3 0 . 4}$ | $\mathbf{( \$ 6 2 . 0 )}$ | $\mathbf{\$ 1 4 . 9}$ | $\mathbf{\$ 1 2 . 3}$ | $\mathbf{\$ 1 0 8 . 9}$ |

Reference:

| Value of finance leases | $\$ 0.1$ | $\$ 1.5$ | $\$-$ | $\$ 0.1$ | $\$ 0.1$ | $\$ 5.5$ | $\$ 1.4$ | $\$ 0.9$ | $\$ 2.7$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cash restructuring payments | $\$ 0.5$ | $\$ 2.3$ | $\$ 4.0$ | $\$ 2.5$ | $\$ 1.4$ | $\$ 0.1$ | $\$ 2.5$ | $\$-$ | $\$ 0.2$ |
| Cash paid during the period for interest | $\$ 23.9$ | $\$ 9.5$ | $\$ 30.1$ | $\$ 9.1$ | $\$ 49.2$ | $\$ 8.0$ | $\$ 50.7$ | $\$ 14.4$ | $\$ 35.3$ |
| Cash interest related to borrowing | $\$ 23.9$ | $\$ 9.5$ | $\$ 30.1$ | $\$ 9.1$ | $\$ 49.2$ | $\$ 8.0$ | $\$ 50.7$ | $\$ 14.4$ | $\$ 35.3$ |

ADJUSTED FREE CASH FLOW
(Year To Date, in millions)

|  | YTD <br> FY2020 | YTD <br> FY2021 |
| :--- | ---: | ---: |
| YY2022 |  |  |$|$

Reference:

| Value of finance leases | $\$ 0.1$ | $\$ 0.2$ |
| :--- | ---: | ---: |
| Cash restructuring payments | $\$ 3.6$ |  |
| Cash paid during the period for interest | $\$ 2.8$ | $\$ 4.0$ |
| Cash interest related to borrowing | $\$ 0.2$ |  |

## ADJUSTED FREE CASH FLOW

(TTM, in millions)

|  | TTM <br> Q2FY20 | TTM <br> Q3FY20 | TTM <br> Q4FY20 | TTM <br> Q1FY21 | TTM <br> Q2FY21 | TTM <br> Q3FY21 | TTM <br> Q4FY21 | TTM <br> Q1FY22 | TTM <br> Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net cash provided by operating activities | $\$ 390.7$ | $\$ 392.7$ | $\$ 338.4$ | $\$ 381.2$ | $\$ 329.5$ | $\$ 273.3$ | $\$ 265.2$ | $\$ 196.1$ | $\$ 189.0$ |
| Purchases of property, plant and equipment | $(\$ 59.9)$ | $(\$ 51.3)$ | $(\$ 50.5)$ | $(\$ 44.7)$ | $(\$ 39.2)$ | $(\$ 34.6)$ | $(\$ 38.5)$ | $(\$ 38.8)$ | $(\$ 48.3)$ |
| Capitalization of software and website <br> development costs | $(\$ 50.1)$ | $(\$ 49.8)$ | $(\$ 44.0)$ | $(\$ 46.3)$ | $(\$ 47.0)$ | $(\$ 53.5)$ | $(\$ 60.9)$ | $(\$ 61.8)$ | $(\$ 66.6)$ |
| Adjusted free cash flow | $\mathbf{\$ 2 8 0 . 6}$ | $\$ 291.5$ | $\$ 244.0$ | $\$ 290.2$ | $\mathbf{\$ 2 4 3 . 3}$ | $\mathbf{\$ 1 8 5 . 3}$ | $\mathbf{\$ 1 6 5 . 8}$ | $\mathbf{\$ 9 5 . 6}$ | $\mathbf{\$ 7 4 . 1}$ |

Reference:

| Value of finance leases | $\$ 4.8$ | $\$ 1.8$ | $\$ 1.6$ | $\$ 1.7$ | $\$ 1.6$ | $\$ 5.6$ | $\$ 7.0$ | $\$ 7.8$ | $\$ 10.4$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cash restructuring payments | $\$ 7.1$ | $\$ 6.3$ | $\$ 9.1$ | $\$ 9.3$ | $\$ 10.3$ | $\$ 8.1$ | $\$ 6.6$ | $\$ 4.1$ | $\$ 2.8$ |


| Cash paid during the period for interest | $\$ 67.4$ | $\$ 66.8$ | $\$ 72.9$ | $\$ 72.6$ | $\$ 97.9$ | $\$ 96.5$ | $\$ 117.0$ | $\$ 122.3$ | $\$ 108.4$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest expense for Waltham, MA Lease | $(\$ 3.6)$ | $(\$ 1.8)$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ |
| Cash interest related to borrowing | $\$ 63.9$ | $\$ 65.0$ | $\$ 72.9$ | $\$ 72.6$ | $\$ 97.9$ | $\$ 96.5$ | $\$ 117.0$ | $\$ 122.3$ | $\$ 108.4$ |

## INTEREST EXPENSE RELATED TO BORROWING (P\&L VIEW)

(Quarterly, in millions)

|  | Q2FY20 | Q3FY20 | Q4FY20 | Q1FY21 | Q2FY21 | Q3FY21 | Q4FY21 | Q1FY22 | Q2FY22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| P\&L view of interest expense | $\$ 15.7$ | $\$ 17.3$ | $\$ 27.8$ | $\$ 30.5$ | $\$ 30.1$ | $\$ 29.0$ | $\$ 29.7$ | $\$ 25.7$ | $\$ 25.4$ |
| Less: Interest expense related to <br> investment consideration | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $\$-$ | $(\$ 0.7)$ | $(\$ 0.2)$ | $(\$ 0.1)$ |
| Interest expense related to borrowing | $\$ 15.7$ | $\$ 17.3$ | $\$ 27.8$ | $\$ 30.5$ | $\mathbf{\$ 3 0 . 1}$ | $\$ 29.0$ | $\$ 29.0$ | $\$ 25.4$ | $\mathbf{\$ 2 5 . 3}$ |

## ABOUT CIMPRESS:

Cimpress plc (Nasdaq: CMPR) invests in and builds customer-focused, entrepreneurial, mass-customization businesses for the long term. Mass customization is a competitive strategy which seeks to produce goods and services to meet individual customer needs with near mass production efficiency. Cimpress businesses include BuildASign, Drukwerkdeal, Exaprint, National Pen, Pixartprinting, Printi, Vista and WIRmachenDRUCK.

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## SAFE HARBOR STATEMENT:

This earnings commentary contains statements about our future expectations, plans, and prospects of our business that constitute forward-looking statements for purposes of the safe harbor provisions under the Private Securities Litigation Reform Act of 1995, including our expectations for the growth and development of our businesses, revenue, earnings, and other financial results; the anticipated impacts of the evolution of Vista and our investments in the Vista business, including our expectations for future growth; the anticipated launches of Vista's new websites in the United States and other countries and the anticipated impacts of Vista's new technology platform; the anticipated success of Vista's partnership with Wix; our expectations for National Pen's e-commerce platform, including the timing of its rollout in the United States and Canada and its effect on revenue growth; the expected persistence of input costs and supply constraints; our expectations with respect to our competitive position and market share; our planned investments in our business and the expected effects of those investments; our expectations with respect to our leverage position; and our statements about the future in the Outlook section of this document.

Forward-looking projections and expectations are inherently uncertain, are based on assumptions and judgments by management, and may turn out to be wrong. Our actual results may differ materially from those indicated by the forward-looking statements in this document as a result of various important factors, including but not limited to flaws in the assumptions and judgments upon which our forecasts and estimates are based; the development, duration, and severity of the COVID-19 pandemic, supply chain constraints, and inflation and the timing and pace of economic recovery; our failure to execute on the transformation of the Vista business; costs and disruptions caused by acquisitions; the failure of the businesses we acquire or invest in to perform as expected; the failure of our strategic partnerships with Wix and other companies to achieve the success we expect; our inability to make the investments in our businesses that we plan to make or the failure of those investments to achieve the results we expect; loss or unavailability of key personnel or our inability to hire and retain talented personnel; our failure to develop and deploy our mass customization platform, Vista's new technology platform, or National Pen's ecommerce platform or the failure of the technologies to drive the performance, efficiencies, and competitive advantage we expect; unanticipated changes in our markets, customers, or businesses; our failure to attract new customers and retain our current customers; our failure to manage the growth and complexity of our business; changes in the laws and regulations, or in the interpretation of laws and regulations, that affect our businesses; our ability to maintain compliance with our debt covenants and pay our debts when due; general economic conditions; and other factors described in our Form 10-K for the fiscal year ended June 30, 2021 and the other documents we periodically file with the U.S. SEC.

In addition, the statements and projections in this quarterly earnings document represent our expectations and beliefs as of the date of this document, and subsequent events and developments may cause these expectations, beliefs, and projections to change. We specifically disclaim any obligation to update any forward-looking statements. These forward-looking statements should not be relied upon as representing our expectations or beliefs as of any date subsequent to the date of this document.


[^0]:    Q2'20+ Q2'21 Q3'20+ Q3'21 Q4'20+ Q4'21 Q1'21+ Q1'22 Q2'21+ Q2'22

[^1]:    (1) Refer to note 1 on page 10.

[^2]:    (1) Refer to note 1 on page 10 .

[^3]:    Note: Total company revenue growth in constant currency excluding TTM acquisitions, divestitures and joint ventures for all periods excludes the impact of currency. The organic constant-currency growth rate excludes VIDA revenue from Q1 FY2019 through Q4 FY2019 and BuildASign revenue from Q2 FY2019 through Q1 FY2020, 99designs from Q2 FY2021 through Q1 FY2022, Depositphotos for all periods, and the revenue for a small acquisition in our All Other Businesses reportable segment for all periods.

[^4]:    ${ }^{1}$ SBC expense listed here excludes the portion included in restructuring-related charges to avoid double counting.
    ${ }^{2}$ During the three and six months ended December 31, 2021, we recognized a gain of $\$ 3,324$ for the sale of a facility within general and administrative expense on our consolidated statement of operations. This gain is excluded from segment EBITDA and is therefore included as a positive adjustment to reconcile total segment EBITDA to income from operations.
    ${ }^{3}$ This metric uses the definition of adjusted EBITDA as outlined above and therefore does not include the pro-forma impact of acquisitions or divestitures; however, our debt covenants allow for the inclusion of pro-forma impacts to adjusted EBITDA.
    ${ }^{4}$ Adjusted EBITDA includes $100 \%$ of the results of our consolidated subsidiaries and therefore does not give effect to adjusted EBITDA attributable to noncontrolling interests. This is to most closely align to our debt covenant and cash flow reporting.

