## UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 8-K<br>CURRENT REPORT<br>Pursuant to Section 13 or 15(d)<br>of the Securities Exchange Act of 1934<br>Date of Report (Date of earliest event reported): April 26, 2017

## Cimpress N.V.

(Exact Name of Registrant as Specified in Its Charter)

| The Netherlands <br> (State or Other Jurisdiction of <br> Incorporation) | $000-51539$ <br> (Commission File <br> Number) | $98-0417483$ |
| :---: | :---: | :---: |
| (IRS Employer Identification No.) |  |  |
| Hudsonweg 8 |  |  |
| Venlo | 5928 LW |  |
| The Netherlands | (Zip Code) |  |

Registrant's telephone number, including area code: 31-77-850-7700

Not applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition

On April 26, 2017, Cimpress N.V. issued a press release announcing its financial results for the third quarter ended March 31, 2017 and posted on its web site (ir.cimpress.com) a presentation and script discussing its third quarter financial results. The full text of the press release is furnished as Exhibit 99.1 to this report, and the presentation with the script is furnished as Exhibit 99.2.

The information in this Item 2.02 and the exhibits to this report are not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor are they incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as expressly set forth by specific reference in such a filing.

## Item 8.01. Other Events

On March 22, 2017, the Supervisory Board of Cimpress N.V. authorized the repurchase of up to 6,300,000 of our issued and outstanding ordinary shares on the open market, through privately negotiated transactions, or in one or more self tender offers. This share repurchase authorization expires on May 15, 2018, and we may suspend or discontinue our share repurchases at any time. This new authorization replaces the previous repurchase program that our Supervisory Board approved in February 2016.

The Supervisory Board's authorization does not necessarily mean that Cimpress will repurchase the full number of shares over the term of the repurchase program. Our management will determine the timing and amount of shares repurchased based on its evaluation of many factors, including but not limited to our share price relative to our anticipated future cash flows; our ability to use operating cash flow and/or debt to repurchase the shares while staying within our debt covenants which may not allow us to repurchase the full number of shares based on our leverage; the amount of cash and/or debt capacity we have for other uses; general shareholder concentration and liquidity concerns; and the purchase parameters set by our shareholders and the Supervisory Board. Any repurchased shares will be available for use in connection with our equity compensation plans and corporate acquisitions, and we expect to fund our share repurchases, if any, by using our operating cash flows or by drawing on our credit facility or other forms of debt financing.

## Item 9.01. Financial Statements and Exhibits

## (d) Exhibits

See the Exhibit Index attached to this report.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

By: /s/Sean E. Quinn
Sean E. Quinn
Executive Vice President and Chief Financial Officer

## Exhibit

No.
Description
Press release dated April 26, 2017 entitled "Cimpress Reports Third Quarter Fiscal Year 2017 Financial Results" 99.2 Presentation and script dated April 26, 2017 entitled "Cimpress N.V. Q3 Fiscal Year 2017 Earnings presentation, commentary \& financial results supplement"

## Contacts:

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## Cimpress Reports Third Quarter Fiscal Year 2017 Financial Results

- Third quarter 2017 results:
- Revenue grew 26 percent year over year to $\$ 550.6$ million
- Revenue grew 11 percent year over year excluding the impact of currency exchange rate fluctuations and revenue from businesses acquired during the past twelve months
- GAAP loss from operations was $\$ 41.9$ million in the current period versus $\$ 17.5$ million in the year-ago period, due in part to planned increases in investments and a previously announced restructuring charge, as well as earn-out related charges, partially offset by reduced impairment charges
- GAAP net loss per diluted share was $\$ 1.38$ in the third quarter of 2017 versus $\$ 1.04$ in the year-ago period due to the operating items above partially offset by a significant GAAP tax benefit
- Adjusted net operating profit after tax (adjusted NOPAT) was $\$ 9.2$ million versus $\$ 24.0$ million in the year-ago period

Venlo, the Netherlands, April 26, 2017 -- Cimpress N.V. (Nasdaq: CMPR), the world leader in mass customization, today announced financial results for the three month period ended March 31, 2017, the third quarter of its 2017 fiscal year.
"We continue to execute across a broad spectrum of initiatives as outlined at our August 2016 investor day, including activating additional components of our mass customization platform. Additionally, this was our first full quarter of ownership of National Pen, and our integration efforts to achieve targeted synergies are underway," said Robert Keane, president and chief executive officer. "As previously announced, we also deeply decentralized our operations over the past quarter. We believe this will improve accountability for customer satisfaction and capital returns, simplify decision-making, improve the speed of execution, further develop our cadre of general managers, and preserve and release entrepreneurial energy. We see early indications that this reorganization is helping us move faster and free up capital. We are also pleased that, despite the near-term disruption of the organizational changes, our team members delivered solid operating results for the third quarter."

The restructuring charge booked through our income statement during the quarter was $\$ 24.8$ million. The restructuring is substantially complete and the company does not expect material charges in future quarters related to these changes. Year-todate restructuring charges of $\$ 25.9$ million are lower than the $\$ 28$ million to $\$ 31$ million estimate we shared in January, due to changed share price and pension assumptions which decreased non-cash restructuring expense. Of this year-to-date restructuring charge, we expect to pay a total of approximately $\$ 19.0$ million of cash expense through early fiscal 2018, including \$7.5 million paid during the third quarter of fiscal 2017.

Sean Quinn, chief financial officer, said, "Revenue growth accelerated in line with our expectations, both in aggregate due to the addition of National Pen, as well as on an organic constant-currency basis, even though revenue continues to be pressured in the near term by the loss of certain partner revenue and the reduction of shipping prices to Vistaprint customers. Beyond revenue and margin pressure from the shipping price changes, the continued execution of our strategy to invest in the rapid expansion of product selection and design services has contributed to our top-line revenue growth but is weighing down our incremental margin in the Vistaprint business in the near term. We see opportunity to optimize costs and pricing in the future as we scale these offerings."

The following year-over-year items negatively influenced GAAP operating income in the third quarter:

- Increased organic investments in fiscal year 2017 compared to fiscal year 2016, which materially weigh on profitability. These investments include costs that impact our gross margin such as shipping price reductions, expanded design services, and new product introduction.
- Restructuring charges of $\$ 24.8$ million related to the reorganization announced on January 25, 2017.
- A $\$ 6.8$ million operating loss in our newly acquired National Pen business unit, driven by amortization of acquired intangible assets of $\$ 3.5$ million, and an anticipated operating loss for the quarter.
- Approximately $\$ 5$ million of profit decline due to the termination of two partner contracts as previously described.
- An increase in earn-out related charges of $\$ 4.0$ million primarily associated with the acquisition of WIRmachenDRUCK as a result of its continued strong performance.

Quinn added, "Furthermore, during the third quarter of fiscal year 2017, Cimpress recorded an impairment charge of $\$ 9.6$ million related to one of our Upload and Print business units. This is similar in nature to the $\$ 30.8$ million impairment charge recorded in the third quarter of fiscal year 2016 for a different Upload and Print business unit. The performance across our Upload and Print group varies, with some business units performing above the cash flow expectations built into the original deal models, some performing in line, and two for which we have had to reset expectations and therefore impair. To date the aggregate free cash flow of the full portfolio of Upload and Print businesses has exceeded our aggregate deal model plans, and we expect it to continue to do so in the future."

Quinn added, "Looking forward, we continue to expect annualized cost savings of about $\$ 55$ million to $\$ 60$ million from our recent restructuring, including about $\$ 45$ million to $\$ 50$ million of cash savings and about $\$ 10$ million of non-cash savings. For fiscal year 2017, we expect the restructuring costs to offset in-year savings, but as we look forward we expect both these savings and the organizational changes to increase our estimated range of steady state free cash flow."

## Consolidated Financial Metrics:

- Revenue for the third quarter of fiscal year 2017 was $\$ 550.6$ million, a 26 percent increase compared to revenue of $\$ 436.8$ million in the same quarter a year ago. Excluding the
estimated impact from currency exchange rate fluctuations and revenue from businesses acquired during the past twelve months, revenue grew 11 percent year over year in the third quarter. Though revenue growth improved versus the second quarter of 2017, our previously described loss of partner revenue and the material reduction in shipping prices to Vistaprint customers continue to negatively impact revenue growth.
- Gross margin (revenue minus the cost of revenue as a percent of total revenue) in the third quarter was 51.2 percent, down from 54.9 percent in the same quarter a year ago due to the increased weighting of our Upload and Print business units with a full quarter of WIRmachenDRUCK's results, and lower Vistaprint gross margins due to planned investments in projects that weigh down gross margins, unfavorable currency changes, and product mix.
- Contribution margin (revenue minus the cost of revenue, the cost of advertising and payment processing as a percent of total revenue) in the third quarter was 31.4 percent, down from 36.3 percent in the same quarter a year ago. In addition to the year-over-year reduction in gross margin described above, advertising as a percent of revenue increased 120 basis points, due largely to the acquisition of National Pen which has higher advertising spend as a percent of revenue compared to many of our other business units.
- GAAP operating loss in the third quarter was $\$ 41.9$ million, or 7.6 percent of revenue, an increase compared to an operating loss of $\$ 17.5$ million, or 4.0 percent of revenue, in the same quarter a year ago. The drivers of this significant decrease are described above, before the "Consolidated Financial Metrics" section of this release.
- Adjusted NOPAT for the third quarter, which is defined at the end of this press release, was $\$ 9.2$ million, or 1.7 percent of revenue, down from $\$ 24.0$ million, or 5.5 percent of revenue, in the same quarter a year ago. The profit impacts described above that also impact adjusted NOPAT are the increased organic investments, National Pen's operating loss, and the reduction in partner profits. Because the restructuring charges are excluded from adjusted NOPAT, there is a positive impact from restructuring savings during the quarter.
- GAAP net loss attributable to Cimpress for the third quarter was $\$ 42.9$ million, or 7.8 percent of revenue, compared to a net loss of $\$ 32.7$ million, or 7.5 percent of revenue in the same quarter a year ago. In addition to the impacts described above, GAAP net loss was negatively influenced by year-over-year non-operational, non-cash currency impacts, and positively influenced by a $\$ 16.6$ million increase in our tax benefit in the
current period compared to the year-ago period due to our consolidated losses as well as favorable discrete items during the quarter.
- GAAP net loss per diluted share for the third quarter was $\$ 1.38$, versus a loss of $\$ 1.04$ in the same quarter a year ago.
- Capital expenditures in the third quarter were $\$ 20.7$ million, or 3.8 percent of revenue, versus $\$ 19.1$ million, or 4.4 percent of revenue in the same quarter a year ago.
- During the third quarter, the company generated $\$ 9.0$ million of cash from operations and $\$(21.3)$ million in free cash flow, a non-GAAP financial measure, which is defined at the end of this press release.
- As of March 31, 2017, the company had $\$ 43.5$ million in cash and cash equivalents and $\$ 891.5$ million of debt, net of issuance costs. After considering debt covenant limitations, as of March 31, 2017 the company had $\$ 200.6$ million available for borrowing under its committed credit facility. Based on Cimpress' debt covenant definitions, its total leverage ratio was 3.59 as of March 31, 2017. As previously described, Cimpress expected its leverage ratio to increase in the third quarter due to the typical seasonality of its working capital cycles. The company remains committed to reducing its leverage ratio to or below its long-term target of 3 times trailing twelve month EBITDA by the end of calendar year 2017 through a combination of debt repayment and EBITDA expansion.


## Supplemental Materials and April 27, 2017 Conference Call Information

Cimpress has posted an end-of-quarter presentation with accompanying prepared remarks, as well as a guide to reporting changes related to our recent restructuring at ir.cimpress.com. On Thursday, April 27, 2017 at 7:30 a.m. (EDT) the company will host a live Q\&A conference call with management to discuss the financial results, which will be available via webcast at ir.cimpress.com and via dial-in at +1 (844) $778-4144$, conference ID 98415047 . A replay of the Q\&A session will be available on the company's website following the call on April 27, 2017.

## Important Reminder of Cimpress' Priorities

We ask investors and potential investors in Cimpress to understand the upper-most objectives by which we endeavor to make all decisions, including investment decisions. Often we make decisions in service of these priorities that could be considered nonoptimal were they to be evaluated based on other criteria such as (but not limited to) near- and mid-term net income, operating income, EPS, cash flow, EBITDA, and adjusted NOPAT.

Our priorities are:

- Strategic Objective: To be the world leader in mass customization. By mass customization, we mean producing, with the reliability, quality and affordability of mass production, small individual orders where each and every one embodies the personal relevance inherent to customized physical products.
- Financial Objective: To maximize intrinsic value per share, defined as (a) the unlevered free cash flow per share that, in our best judgment, will occur between now and the long-term future, appropriately discounted to reflect our cost of capital, minus (b) net debt per share.

To understand these objectives and their implications, Cimpress encourages investors to read Robert Keane's letter to investors published on July 27, 2016 at ir.cimpress.com and to review materials presented at our annual investor day meeting on August 10, 2016.

## About non-GAAP financial measures

To supplement Cimpress' consolidated financial statements presented in accordance with U.S. generally accepted accounting principles, or GAAP, Cimpress has used the following measures defined as non-GAAP financial measures by Securities and Exchange Commission, or SEC, rules: adjusted net operating profit after tax, free cash flow, constant-currency revenue growth and constant-currency revenue growth excluding revenue from acquisitions made in the last twelve months:

- Adjusted net operating profit after tax is defined as GAAP operating income, less cash taxes attributable to current period operations and interest expense associated with our Waltham lease, excluding M\&A related items such as acquisitionrelated amortization and depreciation, changes in the fair value of contingent consideration, and expense for deferred payments or equity awards that are treated as compensation expense, plus the impact of certain unusual items such as discontinued operations, restructuring charges, or impairments, plus realized gains or losses on currency derivatives that are not included in operating income.
- Free cash flow is defined as net cash provided by operating activities less purchases of property, plant and equipment, purchases of intangible assets not related to acquisitions, and capitalization of software and website development costs, plus payment of contingent consideration in excess of acquisition-date fair value, plus gains on proceeds from insurance.
- Constant-currency revenue growth is estimated by translating all non-U.S. dollar denominated revenue generated in the current period using the prior year period's average exchange rate for each currency to the U.S. dollar.
- Third quarter constant-currency revenue growth excluding revenue from acquisitions made during the past twelve months excludes the impact of currency as defined above and revenue from WIRmachenDRUCK and National Pen.

These non-GAAP financial measures are provided to enhance investors' understanding of our current operating results from the underlying and ongoing business for the same reasons they are used by management. For example, as we have become more acquisitive over recent years we believe excluding the costs related to the purchase of a business (such as amortization of acquired intangible assets, contingent consideration, or impairment of goodwill) provides further insight into the performance of the underlying acquired business in addition to that provided by our GAAP operating income. As another example, as we do not apply hedge accounting for our currency forward contracts, we believe inclusion of realized gains and losses on these contracts that are intended to be matched against operational currency fluctuations provides further insight into our operating performance in addition to that provided by our GAAP operating income. We do not, nor do we suggest that investors should, consider such nonGAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. For more information on these non-GAAP financial measures, please see the tables captioned "Reconciliations of Non-GAAP Financial Measures" included at the end of this release. The tables have more details on the GAAP financial measures that are most directly comparable to non-GAAP financial measures and the related reconciliation between these financial measures.

## About Cimpress

Cimpress N.V. (Nasdaq: CMPR) is the world leader in mass customization. For more than 20 years, the company has focused on developing software and manufacturing capabilities that transform traditional markets in order to make customized products accessible and affordable to everyone. Cimpress brings its products to market via a portfolio of more than 20 brands including Vistaprint, Albelli, Drukwerkdeal, Pixartprinting, Exaprint, WIRmachenDRUCK, National Pen and many others. That portfolio serves multiple customer segments across many applications for mass customization. The company produces more than 46 million unique ordered items a year. To learn more, visit http://www.cimpress.com.

Cimpress and the Cimpress logo are trademarks of Cimpress N.V. or its subsidiaries. All other brand and product names appearing on this announcement may be trademarks or registered trademarks of their respective holders.

This press release contains statements about our future expectations, plans, and prospects of our business that constitute forward-looking statements for purposes of the safe harbor provisions under the Private Securities Litigation Reform Act of 1995, including our expectations for the growth and development of our business and revenue, the expected business and financial results of our recent organizational changes, the performance of our acquired businesses, and our future debt position. Forwardlooking projections and expectations are inherently uncertain, are based on assumptions and judgments by management, and may turn out to be wrong. Our actual results may differ materially from those indicated by these forward-looking statements as a result of various important factors, including but not limited to our failure to execute our strategy; our inability to make the investments in our business that we plan to make or the failure of those investments to achieve the results we expect; our failure to develop our mass customization platform or the failure of the platform to drive the efficiencies and competitive advantage we expect; our ability to accurately forecast the savings and charges relating to our organizational changes; unanticipated changes in our markets, customers, or business; our loss of key personnel; our failure to reposition our Vistaprint brand and to promote and strengthen all of our brands; our failure to attract new customers and retain our current customers; our failure to manage the growth and complexity of our business and expand our operations; the failure of the businesses we acquire or invest in to perform as expected; the willingness of purchasers of customized products and services to shop online; competitive pressures; general economic conditions; and other factors described in our Form 10-Q for the fiscal quarter ended December 31, 2016 and the other documents we periodically file with the U.S. SEC.

In addition, the statements and projections in this press release represent our expectations and beliefs as of the date of this press release, and subsequent events and developments may cause these expectations, beliefs, and projections to change. We specifically disclaim any obligation to update any forward-looking statements. These forward-looking statements should not be relied upon as representing our expectations or beliefs as of any date subsequent to the date of this press release.

## Operational Metrics \& Financial Tables to Follow

## CIMPRESS N.V.

## CONSOLIDATED BALANCE SHEETS

## (unaudited in thousands, except share and per share data)

|  | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 43,467 | \$ | 77,426 |
| Marketable securities |  | - |  | 7,893 |
| Accounts receivable, net of allowances of \$2,253 and \$490, respectively |  | 51,426 |  | 32,327 |
| Inventory |  | 44,661 |  | 18,125 |
| Prepaid expenses and other current assets |  | 77,240 |  | 64,997 |
| Total current assets |  | 216,794 |  | 200,768 |
| Property, plant and equipment, net |  | 513,148 |  | 493,163 |
| Software and web site development costs, net |  | 47,711 |  | 35,212 |
| Deferred tax assets |  | 34,248 |  | 26,093 |
| Goodwill |  | 516,013 |  | 466,005 |
| Intangible assets, net |  | 280,133 |  | 216,970 |
| Other assets |  | 29,860 |  | 25,658 |
| Total assets | \$ | 1,637,907 | \$ | 1,463,869 |
| Liabilities, noncontrolling interests and shareholders' equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 110,339 | \$ | 86,682 |
| Accrued expenses |  | 201,213 |  | 178,987 |
| Deferred revenue |  | 32,802 |  | 25,842 |
| Short-term debt |  | 31,216 |  | 21,717 |
| Other current liabilities |  | 53,900 |  | 22,635 |
| Total current liabilities |  | 429,470 |  | 335,863 |
| Deferred tax liabilities |  | 56,047 |  | 69,430 |
| Lease financing obligation |  | 107,540 |  | 110,232 |
| Long-term debt |  | 860,237 |  | 656,794 |
| Other liabilities |  | 57,284 |  | 60,173 |
| Total liabilities |  | 1,510,578 |  | 1,232,492 |
| Commitments and contingencies |  |  |  |  |
| Redeemable noncontrolling interests |  | 42,604 |  | 65,301 |
| Shareholders' equity: |  |  |  |  |
| Preferred shares, par value €0.01 per share, 100,000,000 shares authorized; none issued and outstanding |  | - |  | - |
| Ordinary shares, par value $€ 0.01$ per share, 100,000,000 shares authorized; 44,080,627 shares issued; and $31,142,576$ and $31,536,732$ shares outstanding, respectively |  | 615 |  | 615 |
| Treasury shares, at cost, 12,938,051 and 12,543,895 shares, respectively |  | $(597,000)$ |  | $(548,549)$ |
| Additional paid-in capital |  | 358,170 |  | 335,192 |
| Retained earnings |  | 449,477 |  | 486,482 |
| Accumulated other comprehensive loss |  | $(126,858)$ |  | $(108,015)$ |
| Total shareholders' equity attributable to Cimpress N.V. |  | 84,404 |  | 165,725 |
| Noncontrolling interests |  | 321 |  | 351 |
| Total shareholders' equity |  | 84,725 |  | 166,076 |
| Total liabilities, noncontrolling interests and shareholders' equity | \$ | 1,637,907 | \$ | 1,463,869 |

## CIMPRESS N.V.

## CONSOLIDATED STATEMENTS OF OPERATIONS

## (unaudited in thousands, except share and per share data)

Revenue
Cost of revenue (1)
Technology and development expense (1)
Marketing and selling expense (1)
General and administrative expense (1)
Amortization of acquired intangibles
Restructuring expense (1)
Impairment of goodwill and acquired intangible assets
(Loss) income from operations
Other (expense) income, net
Interest expense, net
(Loss) income before income taxes
Income tax (benefit) provision
Net (loss) income
Add: Net loss (income) attributable to noncontrolling interest Net (loss) income attributable to Cimpress N.V.

Basic net (loss) income per share attributable to Cimpress N.V.
Diluted net (loss) income per share attributable to Cimpress N.V.
Weighted average shares outstanding - basic
Weighted average shares outstanding - diluted
(1) Share-based compensation is allocated as follows:

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Cost of revenue | \$ | 91 | \$ | 3 | \$ | 209 | \$ | 57 |
| Technology and development expense |  | 1,123 |  | 1,606 |  | 6,566 |  | 4,358 |
| Marketing and selling expense |  | 1,242 |  | 387 |  | 3,542 |  | 1,223 |
| General and administrative expense |  | 4,084 |  | 3,957 |  | 19,071 |  | 12,571 |
| Restructuring expense |  | 6,257 |  | - |  | 6,257 |  | - |

Note: During the third quarter of fiscal 2017, we changed the presentation of amortization expense for acquired intangible assets. The expense was previously classified within each of the respective expense lines of our consolidated statement of operations and now is presented as a separate financial statement line item, "Amortization of acquired intangible assets". Prior period results have been recast to reflect this change.

Also, given the significance of our current quarter restructuring charges we are presenting these expenses as a separate financial statement line item, "Restructuring expense", in our consolidated statement of operations. Prior period results have been recast to reflect this change.

During the fourth quarter of fiscal 2016, we adopted Accounting Standards Update (ASU) 2016-09 requiring the recognition of excess tax benefits as a component of income tax expense which were historically recognized in equity. As required, prior year 2016 results are adjusted to reflect the impact of the new standard, which is comparable to the accounting treatment in the current period.

## CIMPRESS N.V

## CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited, in thousands)

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Operating activities |  |  |  |  |  |  |  |  |
| Net (loss) income | \$ | $(42,678)$ | \$ | $(35,771)$ | \$ | $(37,686)$ | \$ | 33,242 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 43,402 |  | 34,454 |  | 115,784 |  | 96,517 |
| Impairment of goodwill and acquired intangible assets |  | 9,556 |  | 30,841 |  | 9,556 |  | 30,841 |
| Share-based compensation expense |  | 12,797 |  | 5,897 |  | 35,645 |  | 18,153 |
| Deferred taxes |  | $(20,341)$ |  | $(2,842)$ |  | $(37,849)$ |  | $(11,181)$ |
| Abandonment of long-lived assets |  | 1,730 |  | 6,741 |  | 1,730 |  | 9,763 |
| Change in contingent earn-out liability |  | 4,598 |  | - |  | 27,364 |  | - |
| Gain on sale of available-for-sale securities |  | - |  | - |  | $(2,268)$ |  | - |
| Unrealized loss on derivatives not designated as hedging instruments included in net (loss) income |  | 5,412 |  | 2,897 |  | 839 |  | 979 |
| Effect of exchange rate changes on monetary assets and liabilities denominated in nonfunctional currency |  | 6,031 |  | 7,657 |  | $(7,215)$ |  | $(3,172)$ |
| Other non-cash items |  | 674 |  | 1,265 |  | 2,393 |  | 2,795 |
| Gain on proceeds from insurance |  | - |  | - |  | - |  | $(3,136)$ |
| Changes in operating assets and liabilities: |  |  |  |  |  |  |  |  |
| Accounts receivable |  | 2,612 |  | 3,999 |  | 3,434 |  | 2,370 |
| Inventory |  | $(2,949)$ |  | 1,771 |  | $(7,136)$ |  | $(1,316)$ |
| Prepaid expenses and other assets |  | 16,679 |  | $(1,875)$ |  | 2,389 |  | $(4,269)$ |
| Accounts payable |  | $(11,900)$ |  | $(8,283)$ |  | 9,908 |  | 12,496 |
| Accrued expenses and other liabilities |  | $(16,638)$ |  | $(13,846)$ |  | 6,756 |  | 11,136 |
| Net cash provided by operating activities |  | 8,985 |  | 32,905 |  | 123,644 |  | 195,218 |
| Investing activities |  |  |  |  |  |  |  |  |
| Purchases of property, plant and equipment |  | $(20,656)$ |  | $(19,092)$ |  | $(56,916)$ |  | $(62,641)$ |
| Business acquisitions, net of cash acquired |  | 1,941 |  | $(134,908)$ |  | $(204,875)$ |  | $(162,440)$ |
| Purchases of intangible assets |  | (22) |  | (51) |  | (110) |  | (453) |
| Capitalization of software and website development costs |  | $(9,568)$ |  | $(6,057)$ |  | $(28,678)$ |  | $(18,184)$ |
| Proceeds from sale of available-for-sale securities |  | - |  | - |  | 6,346 |  | - |
| Proceeds from the sale of assets |  | 3,585 |  | - |  | 4,231 |  | - |
| Proceeds from insurance related to investing activities |  | - |  | - |  | - |  | 3,624 |
| Other investing activities |  | 1,915 |  | - |  | 2,496 |  | 775 |
| Net cash used in investing activities |  | $(22,805)$ |  | $(160,108)$ |  | $(277,506)$ |  | $(239,319)$ |
| Financing activities |  |  |  |  |  |  |  |  |
| Proceeds from borrowings of debt |  | 165,004 |  | 246,009 |  | 612,004 |  | 516,008 |
| Payments of debt and debt issuance costs |  | $(150,511)$ |  | $(96,859)$ |  | $(398,282)$ |  | $(332,191)$ |
| Payment of purchase consideration included in acquisition-date fair value |  | (539) |  | $(4,350)$ |  | (539) |  | $(4,350)$ |
| Payments of withholding taxes in connection with equity awards |  | $(1,952)$ |  | $(1,522)$ |  | $(10,816)$ |  | $(5,768)$ |
| Payments of capital lease obligations |  | $(5,215)$ |  | $(3,760)$ |  | $(12,029)$ |  | $(10,137)$ |
| Purchase of ordinary shares |  | - |  | $(11,263)$ |  | $(50,008)$ |  | $(153,467)$ |
| Purchase of noncontrolling interests |  | - |  | - |  | $(20,230)$ |  | - |
| Proceeds from issuance of ordinary shares |  | 74 |  | 1,327 |  | 331 |  | 3,379 |
| Capital contribution from noncontrolling interest |  | - |  | - |  | 1,404 |  | 5,141 |
| Other financing activities |  | - |  | - |  | 1,281 |  | (303) |
| Net cash provided by financing activities |  | 6,861 |  | 129,582 |  | 123,116 |  | 18,312 |
| Effect of exchange rate changes on cash and cash equivalents |  | 838 |  | 1,148 |  | $(3,213)$ |  | $(1,069)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(6,121)$ |  | 3,527 |  | $(33,959)$ |  | $(26,858)$ |
| Cash and cash equivalents at beginning of period |  | 49,588 |  | 14,210 |  | 77,426 |  | 103,584 |
| Cash and cash equivalents at end of period | \$ | 43,467 | \$ | 17,737 | \$ | 43,467 | \$ | 76,726 |

Note: During fiscal 2016, we adopted the new share-based compensation accounting standard, ASU 2016-09 and elected to apply the amendment related to the presentation of excess tax benefits on the consolidated statements of cash flows on a retrospective basis. As required, prior year results are adjusted to reflect the impact of the new standard, which is comparable to the accounting treatment in the current period.

## CIMPRESS N.V.

## RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES (unaudited, in thousands)

|  | Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Adjusted net operating profit after tax reconciliation: |  |  |  |  |  |  |  |  |
| GAAP operating (loss) income | \$ | $(41,943)$ | \$ | $(17,531)$ | \$ | $(36,046)$ | \$ | 62,163 |
| Less: Cash taxes attributable to current period (see below) |  | $(4,698)$ |  | $(8,392)$ |  | $(18,821)$ |  | $(19,587)$ |
| Exclude expense impact of: |  |  |  |  |  |  |  |  |
| Acquisition-related amortization and depreciation |  | 13,508 |  | 10,879 |  | 33,740 |  | 30,316 |
| Earn-out related charges ${ }^{1}$ |  | 4,882 |  | 883 |  | 28,139 |  | 4,585 |
| Share-based compensation related to investment consideration |  | 375 |  | 1,168 |  | 5,079 |  | 3,705 |
| Certain impairments ${ }^{2}$ |  | 9,556 |  | 37,582 |  | 9,556 |  | 40,604 |
| Restructuring related charges |  | 24,790 |  | - |  | 25,890 |  | 381 |
| Less: Interest expense associated with Waltham lease |  | $(1,897)$ |  | $(1,975)$ |  | $(5,823)$ |  | $(4,326)$ |
| Include: Realized gains on currency derivatives not included in operating income |  | 4,591 |  | 1,391 |  | 13,318 |  | 5,026 |
| Adjusted NOPAT ${ }^{3}$ | \$ | 9,164 | \$ | 24,005 | \$ | 55,032 | \$ | 122,867 |
| Cash taxes paid in the current period ${ }^{4}$ | \$ | 15,658 | \$ | 344 | \$ | 35,967 | \$ | 11,089 |
| Less: cash taxes (paid) received and related to prior periods ${ }^{4}$ |  | $(2,862)$ |  | 4,760 |  | $(12,186)$ |  | 2,656 |
| Plus: cash taxes attributable to the current period but not yet (received) paid |  | $(2,508)$ |  | 2,343 |  | $(2,330)$ |  | 3,982 |
| Plus: cash impact of excess tax benefit on equity awards attributable to current period |  | 44 |  | 1,705 |  | 4,650 |  | 4,350 |
| Plus: cash tax impact of NOPAT exclusion items |  | $(1,537)$ |  | - |  | $(1,537)$ |  | - |
| Less: installment payment related to the transfer of IP in a prior year |  | $(4,097)$ |  | (760) |  | $(5,743)$ |  | $(2,490)$ |
| Cash taxes attributable to current period | \$ | 4,698 | \$ | 8,392 | \$ | 18,821 | \$ | 19,587 |

${ }^{1}$ Includes expense recognized for the change in fair value of contingent consideration and compensation expense related to earn-out mechanisms dependent upon continued employment
${ }^{2}$ Includes the impact of certain impairments of goodwill and other long-lived assets as defined by ASC 350 - "Intangibles - Goodwill and Other".
${ }^{3}$ Adjusted NOPAT will include the impact of discontinued operations as defined by ASC 205-20 in periods in which they occur.
${ }^{4}$ For the three and nine months ended March 31,2016 , cash taxes paid in the current period includes a cash tax refund of $\$ 8,479$, which is subsequently eliminated from cash taxes attributable to the current period as it relates to a refund of a prior years' taxes generated as a result of a prior year excess share-based compensation deduction. Therefore the impact is not included in adjusted NOPAT for the current period.

## Free cash flow reconciliation:

Net cash provided by operating activities
Purchases of property, plant and equipment
Purchases of intangible assets not related to acquisitions
Capitalization of software and website development costs
Proceeds from insurance related to investing activities
Free cash flow

| Three Months Ended March 31, |  |  |  | Nine Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| \$ | 8,985 | \$ | 32,905 | \$ | 123,644 | \$ | 195,220 |
|  | $(20,656)$ |  | $(19,092)$ |  | $(56,916)$ |  | $(62,641)$ |
|  | (22) |  | (51) |  | (110) |  | (453) |
|  | $(9,568)$ |  | $(6,057)$ |  | $(28,678)$ |  | $(18,184)$ |
|  | - |  | - |  | - |  | 3,624 |
| \$ | $(21,261)$ | \$ | 7,705 | \$ | 37,940 | \$ | 117,566 |

Note: During fiscal 2016, we adopted the new share-based compensation accounting standard, ASU 2016-09 and elected to apply the amendment related to the presentation of excess tax benefits on the consolidated statements of cash flows on a retrospective basis. We have updated our previously filed consolidated statements of cash flows for all prior presented periods. This change is reflected in the free cash flow reconciliation above.

## CIMPRESS N.V.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES (CONT.) AND SEGMENT INFORMATION (unaudited in thousands)

|  | GAAP Revenue |  |  |  | \%Change | Currency Impact: <br> (Favorable)/Unfavorable | ConstantCurrency <br> Revenue Growth | Impact of Acquisitions: <br> (Favorable)/Unfavorable | $\qquad$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended March 31, |  |  |  |  |  |  |  |  |
|  |  | 2017 |  | 2016 |  |  |  |  |  |
| Revenue growth reconciliation by reportable segment: |  |  |  |  |  |  |  |  |  |
| Vistaprint business unit | \$ | 321,254 | \$ | 289,901 | 11\% | 1\% | 12\% | -\% | 12\% |
| Upload and Print business units |  | 142,476 |  | 116,356 | 22\% | 5\% | 27\% | (14)\% | 13\% |
| National Pen business unit |  | 58,828 |  | - | 100\% | -\% | 100\% | (100)\% | -\% |
| All Other business units |  | 28,027 |  | 30,560 | (8)\% | (1)\% | (9)\% | -\% | (9)\% |
| Total revenue | \$ | 550,585 | \$ | 436,817 | 26\% | 2\% | 28\% | (17)\% | 11\% |
|  | GAAP Revenue |  |  |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Currency Impact: <br> (Favorable)/Unfavorable | ConstantCurrency$\qquad$ | Impact of Acquisitions: <br> (Favorable)/Unfavorable | ConstantCurrency revenue growth Excluding acquisitions |
|  | Nine Months Ended March 31, |  |  |  |  |  |  |  |  |
|  |  | 2017 |  | 2016 |  |  |  |  |  |
| Revenue growth reconciliation by reportable segment: |  |  |  |  |  |  |  |  |  |
| Vistaprint business unit | \$ | 986,090 | \$ | 912,153 | 8\% | 2\% | 10\% | -\% | 10\% |
| Upload and Print business units |  | 426,821 |  | 286,171 | 49\% | 3\% | 52\% | (39)\% | 13\% |
| National Pen business unit |  | 58,828 |  | - | 100\% | -\% | 100\% | (100)\% | -\% |
| All Other business units |  | 99,410 |  | 110,515 | (10)\% | (1)\% | (11)\% | -\% | (11)\% |
| Total revenue | \$ | 1,571,149 | \$ | 1,308,839 | 20\% | 2\% | 22\% | (13)\% | 9\% |


| Adjusted net operating profit (loss) by reportable segment: | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vistaprint business unit | \$ | 37,003 | \$ | 42,424 | \$ | 122,454 | \$ | 157,352 |
| Upload and Print business units |  | 13,144 |  | 15,557 |  | 43,715 |  | 41,195 |
| National Pen business unit |  | $(3,226)$ |  | - |  | $(3,226)$ |  | - |
| All Other business units |  | $(9,945)$ |  | $(3,895)$ |  | $(21,525)$ |  | 1,844 |
| Total |  | 36,976 |  | 54,086 |  | 141,418 |  | 200,391 |
| Corporate and global functions |  | $(27,705)$ |  | $(23,080)$ |  | $(80,883)$ |  | $(62,963)$ |
| Acquisition-related amortization and depreciation |  | $(13,508)$ |  | $(10,879)$ |  | $(33,740)$ |  | $(30,316)$ |
| Earn-out related charges ${ }^{1}$ |  | $(4,882)$ |  | (883) |  | $(28,139)$ |  | $(4,585)$ |
| Share-based compensation related to investment consideration |  | (375) |  | $(1,168)$ |  | $(5,079)$ |  | $(3,705)$ |
| Certain impairments |  | $(9,556)$ |  | $(37,582)$ |  | $(9,556)$ |  | $(40,604)$ |
| Restructuring related charges |  | $(24,790)$ |  | - |  | $(25,890)$ |  | (381) |
| Interest expense for Waltham lease |  | 1,897 |  | 1,975 |  | 5,823 |  | 4,326 |
| Total (loss) income from operations | \$ | $(41,943)$ | \$ | $(17,531)$ | \$ | $(36,046)$ | \$ | 62,163 |

${ }^{1}$ Includes expense recognized for the change in fair value of contingent consideration and compensation expense related to earn-out mechanisms dependent upon continued employment.

Note: As part of the reorganization announced in January 2017, several groups that previously were part of our corporate and global functions, including significant portions of our technology, manufacturing and supply chain, finance, legal and other related groups, have been decentralized into our operating segments. The majority of the groups transferred into our operating segments joined our Vistaprint business unit and to a smaller extent our Upload and Print business units. We have revised our adjusted net operating profit for all prior periods presented to reflect our revised segment reporting.

CIMPRESS N.V.
Supplemental Information (unaudited, in thousands)

| In \$ millions, except where noted | Q1 FY2016 | $\begin{gathered} \text { Q2 } \\ \text { FY2016 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY2016 } \end{gathered}$ | $\begin{gathered} \text { Q4 } \\ \text { FY2016 } \end{gathered}$ | FY2016 | $\begin{gathered} \text { Q1 } \\ \text { FY2017 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { FY2017 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY2017 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue - Consolidated as Reported | \$375.7 | \$496.3 | \$436.8 | \$479.2 | \$1,788.0 | \$443.7 | \$576.9 | \$550.6 |
| y/y growth | 13 \% | 13 \% | 29 \% | 26 \% | 20 \% | 18 \% | 16 \% | 26 \% |
| y/y growth in constant currency | 21 \% | $20 \%$ | $31 \%$ | 26 \% | 24 \% | 19 \% | 18 \% | 28 \% |
| Vistaprint (1) | \$267.5 | \$354.8 | \$289.9 | \$305.0 | \$1,217.2 | \$285.4 | \$379.4 | \$321.3 |
| $y / y$ growth | 2 \% | 3 \% | 8 \% | 11 \% | $6 \%$ | 7 \% | $7 \%$ | 11 \% |
| y/y growth in constant currency | 8 \% | $8 \%$ | $10 \%$ | 12 \% | $10 \%$ | 8 \% | $9 \%$ | 12 \% |
| as \% of revenue | 71 \% | 71 \% | 66 \% | 64 \% | 68 \% | 64 \% | 66 \% | 58 \% |
| Upload and Print | \$76.5 | \$93.3 | \$116.4 | \$146.5 | \$432.6 | \$132.0 | \$152.4 | \$142.5 |
| y/y growth | 98 \% | 112 \% | 201 \% | 94 \% | 120 \% | 72 \% | 63 \% | 22 \% |
| y/y growth in constant currency | $118 \%$ | 128 \% | $203 \%$ | 92 \% | 127 \% | 73 \% | 66 \% | 27 \% |
| as \% of revenue | 20 \% | 19 \% | 27 \% | $30 \%$ | 24 \% | $30 \%$ | 26 \% | 26 \% |
| National Pen | N/A | N/A | N/A | N/A | N/A | N/A | N/A | \$58.8 |
| y/y growth | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 100\% |
| y/y growth in constant currency | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 100\% |
| as \% of revenue | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 11\% |
| All Other (1) | \$31.7 | \$48.2 | \$30.6 | \$27.7 | \$138.2 | \$26.3 | \$45.0 | \$28.0 |
| y/y growth | (6)\% | (4)\% | (7)\% | (8)\% | (6)\% | (17)\% | (7)\% | (8)\% |
| y/y growth in constant currency | 7 \% | 8 \% | (3)\% | (8)\% | 2 \% | (19)\% | (7)\% | (9)\% |
| as \% of revenue | $9 \%$ | $10 \%$ | $7 \%$ | 6 \% | 8 \% | 6 \% | 8 \% | 5 \% |
| Physical printed products and other | \$359.0 | \$480.2 | \$421.4 | \$464.0 | \$1,724.6 | \$428.7 | \$562.2 | \$536.0 |
| Digital products/services | \$16.7 | \$16.1 | \$15.4 | \$15.2 | \$63.4 | \$15.0 | \$14.6 | \$14.6 |
| Advertising \& commissions expense - consolidated | \$70.2 | \$85.0 | \$74.3 | \$76.4 | \$305.9 | \$78.3 | \$94.1 | \$100.4 |
| as \% of revenue | 19\% | 17\% | $17 \%$ | 16\% | $17 \%$ | 18 \% | 16 \% | 18 \% |
| TTM Bookings - Vistaprint (1) |  |  |  |  |  |  |  |  |
| \% TTM Bookings from repeat orders (1) | 73 \% | 74 \% | 74 \% | 74 \% |  | 75 \% | 75 \% | 75 \% |
| \% TTM Bookings from first-time orders (1) | 27 \% | 26 \% | 26 \% | 26 \% |  | 25 \% | 25 \% | 25 \% |
| Advertising \& commissions expense - Vistaprint | \$62.4 | \$73.3 | \$64.5 | \$65.3 | \$265.5 | \$68.6 | \$79.6 | \$73.1 |
| as \% of revenue | 23 \% | 21 \% | 22 \% | 21 \% | 22 \% | 24 \% | 21 \% | 23 \% |
| Headcount at end of period | 6,836 | 7,463 | 7,585 | 7,995 |  | 8,522 | 11,312 | 10,909 |
| Full-time employees | 6,447 | 6,845 | 7,226 | 7,468 |  | 8,066 | 9,923 | 10,323 |
| Temporary employees | 389 | 618 | 359 | 527 |  | 456 | 1,389 | 586 |

Some numbers may not add due to rounding. Metrics are unaudited.
(1) In Q2 2016, revenue and TTM bookings from the Corporate Solutions business unit was recast to reflect a change in the calculation approach, resulting in an immaterial change to historical revenue for the Vistaprint and All Other reportable segments, as well as TTM bookings from repeat and first-time orders.


This document is Cimpress' third quarter fiscal year 2017 earnings commentary. This document contains slides and accompanying comments in the "notes" section below each slide.

## Safe Harbor Statement

This presentation and the accompanying notes contain statements about our future expectations, plans, and prospects of our business that constitute forward-looking statements for purposes of the safe harbor provisions under the Private Securities Litigation Reform Act of 1995 , including but not limited to our expectations for the growth, development, and profitability of our business and our business units, the development and success of our mass customization platform, our planned investments in our business and the effects of our investments. our expectations for National Pen, the expected resuits of our recent organizational changes, our projections of our restructuring charges and anticipated savings resulting from the organizational changes, and our outlook described in the section of the presentation entitled Looking Ahead." Forward-looking projections and expectations are inherently uncertain, are based on assumptions and judgments by management, and may turn out to be wrong. Our actual resuits may differ materially from those indicated by these forward-looking statements as a result of various important factors, including but not limited to flaws in the assumptions and judgments upon which our forecasts are based, our failure to execute our strategy, our inability to make the investments in our business that we plan to make or the failure of those investments to achieve the results we expect; our failure to develop our mass customization platform or to realize the anticipated benefits of such a platform; our ability to recognize the expected savings from the organizational changes associated with the decentralization of our operations; our ability to realize the anticipated benefits of the decentralization of our operations; loss of key personnel; our failure to reposition our Vistaprint brand and to promote and strengthen all of our brands; our failure to attract now customers and retain our current customers; our fallure to manage the growth and complexity of our business and expand our operations; the failure of National Pen or the other businesses we acquire or invest in to perform as expected; the willingness of purchasers of customized products and services to shop online; unanticipated changes in our markets, customers, or business; competitive pressures; our failure to maintain compliance with the covenants in our senior secured revoiving credit facility and senior unsecured notes or to pay our debts when due; changes in the laws and regulations that affect our business: general economic conditions; and other factors described in our Form 10-Q for the fiscal quarter ended December 31, 2016 and the other documents we periodically file with the U.S. Securities and Exchange Commission.

Please read the above safe harbor statement. Additionally, a detailed reconciliation of GAAP and non-GAAP measures is posted in the appendix of the Q3 fiscal 2017 earnings presentation that accompanies these remarks.

## Presentation Organization \& Call Details

- Q3 FY2017 Overview
- Q3 FY2017 results
- Looking ahead
- Supplementary information
- Reconciliation of GAAP to non-GAAP results

Live Q\&A Session: THURSDAY MORNING
April 27, 2017, 7:30 a.m. EDT
Link from ir.cimpress.com
Hosted by:


Robert Keane President \& CEO


Sean Quinn CFO

This presentation is organized into the categories shown on the left-hand side of this slide. Robert Keane, CEO, and Sean Quinn, CFO, will host a live question and answer conference call tomorrow, April 27, at 7:30 a.m. U.S. Eastern daylight time which you can access through a link at ir.cimpress.com.


As a reminder and as context for the initiatives and examples discussed in the remainder of this presentation, Cimpress' uppermost priorities are described above. Extending our history of success into the next decade and beyond in line with these top-level priorities is important to us. Even as we report results on a quarterly basis it is important for investors to understand that we manage to a much longer-term time horizon and that we explicitly forgo short-term actions and metrics except to the extent those short-term actions and metrics support our long-term goals.


Please see meonolition of mon GAAP messurs at the end of tis posentation.

Total revenue for the third quarter was $\$ 550.6$ million, reflecting a $26 \%$ increase year over year in USD and a $28 \%$ increase in constant currencies. Excluding the revenue from the addition of our acquisitions in the past four quarters, constant-currency revenue growth was $11 \%$. Our third quarter consolidated revenue was in line with our expectations as we saw continued strength in the Vistaprint business and many of our other brands, as well as a small net benefit related to the year-over-year timing of Easter and leap day. However, our revenue was negatively impacted by the loss of partner revenue as previously anticipated, and the reduction of Vistaprint shipping pricing, which were described in our commentary last quarter and we discussed at our August 2016 investor day.

Our Q3 GAAP operating income declined significantly year over year with anticipated headwinds from increased organic investment spend, the restructuring charge described last quarter, the loss of certain partner revenue and profits, an increase in the earn-out liability for the WIRmachenDRUCK acquisition resulting from its continued strong performance, and unfavorable changes in currency that were offset by year-over-year changes in realized gains on our hedging program presented in other income, net. We also took an impairment charge against one of our business units in our Upload and Print segment, but we had a larger impairment for a different business unit in Q3 of FY16, so relative to last year this results in an increase in GAAP operating income for this line item, i.e., a year-overyear decline in impairment charges.

Our Q3 adjusted NOPAT was influenced by many of the same trends in operating income but the year-over-year decline was less pronounced since the restructuring charges and earn-out impacts are excluded from adjusted NOPAT and realized gains from our hedging program are included in adjusted NOPAT.

Please see additional detail later in this presentation for the drivers of our GAAP operating and net income.

# Vistaprint Business Unit 

vistaprint

- Continued traction with customer value proposition improvements
. $\$ 321.3$ million Q3 revenue
- $11 \%$ reported revenue growth for Q3 year over year - 12\% constant-currency growth for Q3 year over year
- Double-digit repeat bookings growth
- New customer bookings growth driven by improved customer count and order value
- Continued growth in underlying gross profit per customer
- Focus categories growing faster than average
- Advertising spend as a percent of revenue was up slightly year over year for the third quarter, due to typical fluctuations, not any underlying trend

TTM Bookings: New \& Repeat Mix

* $\%$ TTM Bookings from new orders $\mathbf{~} \%$ TTM Boolings from repeat onsers


Vistaprint BU Advertising Spend


LIstapoint BU Advertising Expense
——Vistapeint BU Advertising as \% of revenue




For our Vistaprint business unit, this quarter we continued our multi-year effort to reposition the value proposition of this brand beyond its previous orientation toward the most price- and discount-sensitive customers (a market segment we refer to as "price primary") toward microbusinesses that seek a variety of value drivers such as quality, reliability, pricing transparency and broader selection (a market segment we refer to as "higher expectations").

* Third quarter Vistaprint business unit revenue grew $11 \%$ in reported terms and $12 \%$ in constant-currency terms year over year. Vistaprint's bookings growth was in line with our expectations across all major markets, including in European markets.
- As you can see from the first chart above, repeat bookings as a percent of total bookings has been slowly but steadily increasing. On a constant-currency basis, repeat bookings continued to grow at double-digit rates. We attribute this trend to a combination of our efforts to improve our customer value proposition and retention, as well as changes we have made in the past to de-emphasize deep-discount offers that had previously cast a wide customer acquisition net for relatively low-value customers. New customer bookings grew at single-digit rates. New customer count grew year over year for the fourth quarter in a row. This quarter the Vistaprint business unit saw continued traction in underlying gross profit per customer in constant currencies as we continue to acquire higher-value customers and our repeat rates improve. We also continue to see stable to improving customer loyalty scores.
- Vistaprint is executing well in our focus product areas. Signage, marketing materials, promotional products and apparel continue to grow faster than our average Vistaprint business unit growth. This quarter, we launched over $1,000 \mathrm{t}$-shirt and flyer SKUs on the vistaprint.com website - more than 3 times the number of products we have launched in the prior 12 months. This quarter's product launches do not contribute materially to revenue as they take a little time to optimize and scale the offering.
- During the quarter, Vistaprint launched a new manufacturing facility in Reno, Nevada. This small-scale facility is intended to, among other things, help reduce shipping costs on heavy and/or bulky large format products for customers on the west coast of the United States. To date, the start-up costs of the new facility outweigh shipping savings but we expect this to change over time.

We conclude from the combination of these trends that the Vistaprint business unit continues to strengthen as a result of the many changes and investments we have made over the past several years. We are optimistic about the progress we're making toward our aspiration of sustainably returning the Vistaprint business unit to double-digit revenue growth. However, we expect growth rates to fluctuate as we continue to make further investments that we believe will improve the value proposition to Vistaprint customers, often at the expense of higher near-term revenue, gross margin and/or profit.

One such investment is the previously described shipping price reductions. To date, we have rolled out such reductions in the UK, France, Germany, U.S. and the Netherlands (U.S. and Netherlands changes rolled out in the third quarter). We have also begun to test shipping price changes in Europe's smaller markets. Based on the data collected since these changes, we believe the shipping price reductions have improved customer satisfaction, repeat rates and conversion rates. The shipping price changes and tests to date have hurt near-term revenue growth, gross margin and profits in Q3 FY17. The absolute profit impact this quarter was roughly $\$ 5$ million, and the year-over-year profit impact was more than $\$ 3$ million. Year to date, the absolute profit impact is roughly $\$ 13$ million, and the year-over-year profit impact is over $\$ 11$ million. Nine months into the fiscal year, our expectations are that the absolute and year-over-year impact of these changes will be slightly lower than the original estimates that we communicated at our August 2016 investor day of $\$ 20$ million and $\$ 17$ million, respectively, for the full fiscal year 2017.

Vistaprint advertising spend as a percent of revenue was up slightly year over year for the third quarter, with typical fluctuations in advertising spend.

## Upload and Print Business Units

- $\$ 142.5$ million Q3 revenue
- Year-over-year revenue growth for Q3:
- 22\% reported
- 27\% constant-currency
- $13 \%$ constant-currency excluding recent acquisitions
- Overall solid results in this segment in Q3
- On target revenue and profit
- Overall portfolio returns remain on track despite an impairment of one of our business units

(8) Printdeal
(17) TRADE PRINT cauk

WirmachenDruok.de

Our Upload and Print business units segment met our expectations during the third quarter at the aggregate level.

- Q3 revenue in this segment grew $13 \%$ in constant currencies excluding acquisitions from the past year. Inclusive of all M\&A, segment revenue grew $22 \%$ in reported terms and $27 \%$ in constant currencies. Our growth in constant currency excluding recent acquisitions has moderated as we passed the anniversary of some of the slower-growing acquisitions, and we also have seen some moderation in the growth rates of prior-year acquisitions, as generally expected. We remain confident in our ability to drive strong returns in this segment overall.
- WIRmachenDRUCK, which we acquired in February of 2016, continues to perform well as evidenced by the continued increase in fair value of the related earn-out liability. As a reminder, WIRmachenDRUCK will be included in the organic revenue number starting in the fourth quarter of fiscal 2017.

As we've said over the past year, the growth rates of the various Upload and Print businesses vary significantly, and we also expect the growth of some of the faster-growing businesses to fluctuate and moderate over time, both of which we have seen in recent quarters. As described in our July 27, 2016 letter to investors, we expect organic constant-currency double-digit growth in total for this segment for the foreseeable future.

During the quarter, we booked a $\$ 9.6$ million impairment charge related to one of our Upload and Print acquisitions. The Q3 charge reflects an impairment of all of the goodwill and much of the unamortized intangible assets on the balance sheet for this business unit. This was a different business unit than the one that was impaired in the year-ago period. We took the charge because, as we conducted our annual capital allocation and budgeting process during the past quarter, we determined that the profit outlook for this business was lower than the deal model upon which we based our purchase accounting. We exclude this impairment charge from adjusted NOPAT and our presentation of segment profitability as the objective of that metric is to show the underlying operating profit of our business.

The performance across the Upload and Print group of business units varies, with some business units performing above the expectations built into the original deal models, some performing in line, and two for which we have reset expectations and therefore impaired. To date the aggregate free cash flow of the full portfolio of Upload and Print businesses has exceeded our aggregate deal model plans, and we expect it to continue to do so in the future..

## National Pen Business Unit

- $\$ 58.8$ million Q3 revenue
- Year-over-year revenue growth for Q3:
- 100\% reported
- $1 \%$ constant-currency pro forma decline (excludes revenue from discontinued operations in year-ago period)
- Solid overall results in Q3 relative to deal model
- Early integration progress
- COGS synergies for shipping
- Operational and tax integration
- Product line introduction into other BUs

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As previously announced, the National Pen acquisition closed on December 30, 2016.
Revenue during the third quarter was $\$ 58.8$ million. Reported revenue growth was $100 \%$ since we did not own this business in the year-ago period. On a pro forma basis, revenue declined $6 \%$ year-over-year in US dollars, and 4\% in constant currencies. National Pen discontinued a small portion of its business before the acquisition closed, which had a negative impact on revenue growth this quarter. Adjusting for the discontinued operations, revenue declined $1 \%$ in constant currencies year over year. This revenue decline was due to a year-over-year reduction in inefficient marketing spend and other operational changes in the business which we believe are the right value-creating economic decisions even though they hurt near-term revenue growth.

In this first quarter of ownership, we tried to keep the business focused on delivering against its plan as much as possible. As noted on our February 2, 2017 webcast regarding National Pen, there are a few targeted areas where synergies are straightforward and compelling enough to act on quickly. We made good progress during the third quarter, as we were able to execute on planned worldwide shipping cost synergies and we largely completed the integration of National Pen into Cimpress' operational and tax structures. Furthermore, we progressed toward the introduction of National Pen as a fulfiller on our platform which anticipate will allow us to begin launching products produced by National Pen in our other business units, beginning in the fourth quarter with Vistaprint for a subset of products.

As described last quarter, some of the near and longer-term revenue and cost synergies we expect from this acquisition will enhance our financial results in other segments. As an example, revenues of National Pen products sold by Vistaprint will be reported in our Vistaprint segment.


Our All Other business units segment includes our Albumprinter business unit, Most of World business units in Japan, India, Brazil and China, and our Corporate Solutions business unit, which is focused on partnerships with third-party merchants and mid-sized businesses. All Other business units segment revenue declined $8 \%$ in reported terms and $9 \%$ in constant currencies.

As described previously, two meaningful partnerships ended last fiscal year (one in our Corporate Solutions business and one in our Albumprinter business) driving the year-over-year revenue decline in this segment. Corporate Solutions continues to build foundations for new growth opportunities and remains early in this process, though revenue improved sequentially here with growth in newer lines of business. Albumprinter performed well, as its direct-to-consumer business continues to grow nicely. The headwinds from the loss of these two partners will decrease in the fourth quarter of $F Y$ 2017 and will cease after that.

The Most of World business units continue strong growth off a relatively small base. Our objective in Most of World remains the same: to build foundations for the long term in these large but complicated and heterogeneous markets; therefore we continue to operate at a significant operating loss as previously described and as planned.

## Mass Customization Platform

- Remain at the early stages of this multi-year project
- FY17 focus: build foundation, activate and start to scale
- Continue foundation building begun last FY
- Getting majority of transactions (especially Vistaprint) onto the platform
- Expanded, yet still small, synergies
- Q3 progress across multiple areas:
- Preparations and initial success connecting our business units
- Expansion of product offerings
- Turning attention to Upload and Print and National Pen product lines

Our Cimpress Technology team continues to build and deploy our mass customization platform (MCP), a software-enabled platform that connects our merchants (i.e., our business units and their customer-facing brands) with our fulfillers (i.e., the manufacturing facilities that are part of our business units and the third party supply chain partners who serve our business units). The objective of MCP is to build, over time, scale-based competitive advantages in terms of:

- Selection (the breadth and depth of delivery speed options, substrate choices, product formats, special finishes, etc. which we offer to our customers)
- Conformance (the degree to which we deliver products to customers as specified, on time)
- Cost (reducing the cost of delivering any given selection, in conformance with specification)

We continue to work toward a future state in which multiple brands can offer a broad selection of products to their customers by connecting to our mass customization platform. We remain early in the journey toward our vision for MCP, but we are encouraged by the steady progress we are making.

Vistaprint made additional progress this quarter in connecting more of its products to the platform. National Pen also has made initial connections to the MCP and expects to start transacting as a fulfiller to one or more of our other business units over the coming months, albeit still at a low volume level. With the building of the initial platform foundation nearing completion, we expect to expand our development attention over the coming year to include making the platform directly relevant to the product ranges and operating methods of our Upload and Print business units that, as of yet, have only used the platform for small scale initial demonstration projects.


Please note the following in regard to adjusted Net Operating Profit (NOP) by segment:

- Year-over-year currency fluctuations have an impact on these numbers, especially since we do not allocate the gains from hedging contracts to the segment level like we do for consolidated adjusted NOPAT.
- In Q3 2017, our reorganization to decentralize our business resulted in a change in the classification of many costs that were previously part of corporate or MCP costs. Our reorganization has significantly improved the cross-segment comparability of these numbers and as of Q3 2017, we have recast prior-period results to reflect the transfer of these costs. The Vistaprint business was the primary recipient of these cost centers, though there were smaller changes in other segments. We have published a document on ir.cimpress.com which shows these changes going back to Q1 2015 for convenience in updating your models. The numbers on the slide above show adjusted NOP by segment post reorganization.
- Please note that the by-segment NOP remains our best approximation. We expect to continue to refine operating unit reporting over the coming year as our post-reorganization operating routines and reporting systems are further developed and improved. This may necessitate some changes in the allocation of costs.

The performance of each segment was broadly in line with our expectations.
Q3 adjusted Net Operating Profit by segment is as follows:

- Vistaprint business unit: down by $\$ 5.4$ million year over year primarily due to the roll-out of planned investments including shipping price reductions, expanded design services and new product introduction, which account for much of the profit drag year over year, as well as a year-over-year currency impact. The launch of the new Reno facility also weighed on Vistaprint gross margins this quarter as the start-up costs are not being amortized over a meaningful order volume at this point. These negative impacts were partly offset by growth and efficiencies in other parts of the business. Adjusted NOP margin decreased from 15\% to 12\% year over year. New product and service introductions carry both start-up costs, as well as a mix shift toward lower-than-average gross margin products. Some of these start-up costs used to be reported in the corporate and global functions. We see opportunity to learn and optimize related costs as we begin to scale these offerings over time.
- Upload and Print business units: down by $\$ 2.4$ million year over year due to increased investments (where we expect to continue to invest throughout fiscal 2017) in group management, technology, and marketing, partially offset by the addition of profits from newly acquired businesses, as well as increased profits from earlier acquisitions. Adjusted NOP margin decreased from $13 \%$ to $9 \%$ year over year, as newer acquisitions have had lower NOP margins than earlier Upload and Print acquisitions, and we are making investments which we believe will help these business units drive growth and improve their ability to scale.
- National Pen business unit adjusted NOP was a loss of $\$ 3.2$ million, or ( 5 )\% as a percent of revenue. We expected an operating loss this quarter and expect National Pen to continue its pre-acquisition seasonal profit pattern that means most profits are made in the December quarter.
- All Other business units: down by $\$ 6.1$ million year over year due primarily to a year-over-year reduction of certain partner profits of approximately $\$ 5$ million for the quarter, as well as increased net investments in Corporate Solutions. Adjusted NOP margin declined from $(13) \%$ to (35)\% year over year. Please note that these businesses are seasonally strong during the December quarter when looking at a sequential comparison. Additionally, please note that the headwinds from the loss of certain partner profits will decrease in the fourth quarter of FY17, and will cease after that.

Q3 corporate and global functions expenses were up by $\$ 4.6$ million year over year, primarily due to planned increases in engineering resources. This was partially offset by lower ongoing operating costs in these functions as a result of the restructuring announced in January.

# Q3 FY2017 Financial Operating Metrics 

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The quarterly trends for reported revenue, constant-currency revenue growth, and constant-currency growth excluding recent acquisitions are illustrated above. As noted earlier, the consolidated growth is positively impacted by our acquisitions for which we do not have a full year-over-year comparison. The organic growth is negatively impacted by the loss of partner revenue as previously anticipated, and the reduction of Vistaprint shipping pricing. During the third quarter, our businesses benefited slightly from the net impact of the year-over-year timing of the Easter holiday and leap day. We would expect revenue growth in the fourth quarter of 2017 to be slightly negatively impacted by the timing of the Easter holiday relative to the year-ago period.


On a reported basis, the consolidated two-year stacked growth was $55 \%$ for the total of Q3 FY16 and Q3 FY17 versus approximately 48\% for Q3 FY15 and Q3 FY16. The stacked growth rate for constant-currency organic revenue was approximately $21 \%$ for the total of Q3 FY16 plus Q3 FY17 and approximately $21 \%$ for the total of Q3 FY15 and Q3 FY16. The general trend in this number over time is encouraging to us as we believe it is a reflection of improving returns on past investments in our business - though it continues to be impacted by the loss of certain partner revenue, Vistaprint shipping price reductions, and other items.


The quarterly trends for various measures of income and profit are illustrated above. As we have described, adjusted NOPAT is the measure that management uses to assess our near-term financial performance relative to near-term budgets.

For the third quarter, GAAP operating income declined significantly year-over-year due to the following factors:

- Increased organic investments in fiscal year 2017 compared to fiscal year 2016, as planned, which materially weigh on profitability. These investments include costs that impact our gross margin, including shipping price reductions, expanded design services, and new product introduction.
- Restructuring charges of $\$ 24.8$ million related to the reorganization announced on January $25,2017$.
- A $\$ 6.8$ million operating loss in our newly acquired National Pen business unit, driven by increased amortization of intangible asset expense of $\$ 3.5$ million, and an anticipated operating loss for the quarter.
- Approximately $\$ 5$ million of profit decline due to the termination of two partner contracts as previously described.
- An increase in earn-out related charges of $\$ 4.0$ million primarily associated with the acquisition of WIRmachenDRUCK as a result of continued strong performance. To date, we have accrued $\$ 29.7$ million (USD) out of a maximum of $€ 40$ million (EUR) that is based on WIRmachenDRUCK's cumulative financial results through December 2017.

During the third quarter of fiscal year 2017, Cimpress recorded an impairment charge of $\$ 9.6$ million related to one of our Upload and Print acquisitions. This compares to the $\$ 30.8$ million impairment charge recorded in the third quarter of fiscal year 2016 related to our acquisition of Exagroup.

Our Q3 adjusted NOPAT was influenced by many of the same trends in operating income, with the exception of the restructuring, impairment, and earn-out related charges. Adjusted NOPAT is also burdened with the full expense of one of our leased facilities, which is partially recorded in our interest expense in our GAAP results. Additionally, cash taxes attributable to the current period decreased year over year.

In the quarter, the following below-the-line non-operational items also influenced our GAAP net income:

- Our "Other income (expense), net" was a net loss of $\$ 6.6$ million in the quarter.
- The vast majority of this was currency related. Please see the next slide for a detailed explanation of the underlying currency drivers.
- Total interest expense, net was $\$ 11.6$ million in the quarter.
- The accounting treatment of our leased office facility in Massachusetts results in a portion of the lease payments flowing through our interest expense line. These expenses replace those of the lease from our former leased facility at a similar total expense, but the former lease was $100 \%$ booked in operating expenses. The new lease payments started in September 2015, so we have passed the anniversary of this different accounting treatment, and there is no longer a year-over-year impact (the cost was \$1.9 million in Q3 FY17 and $\$ 2.0$ million in Q3 FY16). We include this lease-related interest expense in our adjusted NOPAT calculation.
- The remaining portion of interest expense, net of $\$ 9.7$ million in the quarter is primarily related to our Senior Unsecured Notes and borrowings under our credit facility.


## Currency Impacts

- Impact on both GAAP net income and adjusted NOPAT:
- Reduced our YoY revenue growth by 200 bps for Q3
- Negligible impact on adjusted NOPAT due to natural offsets, and an active currency hedging program ( $\$ 4.6$ million realized hedging gains for Q3)
- Additional below-the-line currency impacts on GAAP net income but excluded from adjusted NOPAT:
- Other net currency losses of about $\$ 12 \mathrm{M}$ for the quarter primarily related to unrealized (non-cash) losses on intercompany loan balances and currency hedges

Below is additional color on the impact of currency movements on our P\&L this quarter.
First, the currency impacts that affect both GAAP results and adjusted NOPAT:

- Our year-over-year revenue growth rate expressed in USD was negatively impacted by about 200 basis points for the third quarter. Our largest currency exposure for revenue is the Euro, though the significant movement in the British Pound year over year is the major driver of the Q3 currency impact.
- There are many natural expense offsets in our business, and therefore the net currency exposure to our bottom line is less pronounced than it is to revenue.
- For certain currencies where we do have a net exposure because revenue and certain costs are not well matched, we enter into currency derivative contracts to hedge the risk. Realized gains or losses from these hedges are recorded in Other income (expense), net and offset some of the impact of currency elsewhere in our P\&L. The realized gain on hedging contracts was $\$ 4.6$ million for the third quarter.

Second, the currency impacts that further impact our GAAP results but that are excluded from our adjusted NOPAT are:

- Other net currency losses of about $\$ 12$ million for the quarter primarily related to unrealized noncash net losses on intercompany loans and currency hedges.


Cash and cash equivalents were approximately $\$ 43.5$ million as of March 31, 2017. As a reminder, during the first quarter for FY 2017, Cimpress implemented a notional cash pool, which allows the company to keep less cash on hand to fund operations of certain subsidiaries, thereby making more cash available to fund investments and/or repay debt.

For the third quarter, we generated $\$ 9.0$ million in cash from operations, compared with $\$ 32.9$ million in the third quarter of fiscal 2016. Free cash flow was (\$21.3) million in the third quarter compared to $\$ 7.7$ million in the same period a year ago. The year-over-year decrease in operating cash flow was primarily due to the following: planned investments in strategic growth initiatives, the loss of certain partner profits, and higher cash taxes partially due to an $\$ 8.5$ million tax refund received in the prior year quarter, all of which were described at our August 2016 investor day; the $\$ 7.5$ million cash portion of our restructuring charge; and the operating loss from our National Pen acquisition that closed on December 30, 2016. These negative impacts were offset by favorable working capital changes relative to the prior year quarter. Free cash flow was additionally impacted year over year by increased capex spending of $\$ 1.6$ million in Q3 FY2017 compared to Q3 FY2016, and additional capitalized software costs of $\$ 3.5$ million.

On a trailing twelve-month basis, adjusted return on invested capital (ROIC) as of March 31, 2017 decreased versus the year-ago TTM period to approximately $7 \%$. Adjusted ROIC is materially affected by the fact that the numerator is not yet benefiting from a full year of National Pen operating results, which are highly seasonal, yet the increased debt from National Pen is fully included in the denominator. This impact is exacerbated by the increased accounting cost of our new performance share units, our significant organic investments this fiscal year, and the loss of the two partners, as previously discussed.

The GAAP operating measures which we use as a basis to calculate ROIC are total debt and operating income. The year-over-year trend in total debt was up and operating income was down.


We provide commentary on EBITDA for our debt investors. Please note that we do not manage our overall business performance to EBITDA; however, we actively monitor it for purposes of ensuring compliance with debt covenants.

As discussed with the December 12, 2016 announcement of our National Pen acquisition, we expected that our total leverage ratio (which is debt to trailing twelve month EBITDA) would increase above our long-term target of $3 \times$ trailing twelve month EBITDA. Based on our debt covenant definitions, our total leverage ratio was 3.59 as of March 31, 2017, and our senior secured leverage ratio (which is senior secured debt to trailing twelve month EBITDA) was 2.48 . Our debt covenants give pro forma effect for acquired businesses that closed within the trailing twelve month period ending March 31, 2017. As often described, we are willing to temporarily go above our long-term total leverage ratio target of $3 \times$ TTM EBITDA for the right opportunity and with a path to de-lever below that target quickly. We continue to expect to manage our leverage back to $3 \times$ TTM EBITDA or below by the end of calendar 2017.

When including all acquired company EBITDA only as of the dates of acquisition, our adjusted EBITDA for Q3 FY2017 was $\$ 50.2$ million, down 16\% from Q3 FY2016 and our TTM adjusted EBITDA was $\$ 238.0$ million, down $13 \%$ from the year-ago TTM period. This compares to the trends in operating income discussed on slide 15 , in which increased organic investments are weighing down profitability this year. In addition to the exclusion of depreciation and amortization (including acquisitionrelated amortization of intangible assets) which was up significantly year over year in the TTM period, the TTM EBITDA metrics exclude goodwill and other impairment charges, restructuring charges, as well as the share-based compensation costs that are included in our TTM GAAP operating income.

Cimpress did not repurchase any of its own shares during the quarter.
We have various covenants that prevent us from borrowing up to the maximum size of the credit facility as of March 31, 2017.

Purchases of our ordinary shares, payments of dividends, and corporate acquisitions and dispositions are subject to more restrictive consolidated leverage ratio thresholds than our financial covenants when calculated on a pro forma basis in certain scenarios. Also, regardless of our leverage ratio, the credit agreement limits the amount of purchases of our ordinary shares, payments of dividends, corporate acquisitions and dispositions, investments in joint ventures or minority interests, and consolidated capital expenditures that we may make. These limitations can include annual limits that vary from year to year and aggregate limits over the term of the credit facility. Therefore, our ability to make desired investments may be limited during the term of our credit facility.

We are currently in compliance with all of our debt covenants. Key financial covenants pertaining to our senior secured credit facility are:

- Total leverage ratio not to exceed $4.5 \times$ TTM EBITDA
- Senior leverage ratio not to exceed $3.25 x$ TTM EBITDA
- Interest coverage ratio of at least 3.0x TTM EBITDA


## Looking Ahead

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## Financial Impact of Restructuring

|  | Restructuring Charges |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cash | Non-Cash | Total | Timing Commentary |  |  |
| Severance-related | \$16.9M | \$6.3M | \$23.2M | - Total restructuring charges have been taken through the P\&L in Q2 and Q3 of FY 2017 (subject to minor changes) <br> - On a cash basis, about $40 \%$ of cash charges were paid in Q3, and we expect about $45 \%$ in Q4 and $15 \%$ in early FY 2018 |  |  |
| Other restructuring | \$2.1M | \$0.6M | \$2.7M |  |  |  |
| Total | \$19.0M | \$6.9M | \$25.9M |  |  |  |
|  | Estimated FY 2017 Savings |  |  | Estimated Annualized Savings |  |  |
|  | Cash | Non-Cash | Total | Cash | Non-Cash | Total |
| Total Estimated Savings* | \$15M-\$18M | \$5M-\$7M | \$20M - \$25M | \$45M-\$50M | -\$10M | \$55M-\$60M |

* Estimated savings do not include restructuring charges; estimated savings include targeted reductions of planned headcount for remainder of fiscal 2017

On January 25, 2017, we announced we would implement organizational changes to deeply decentralize the company's operations in order to improve accountability for customer satisfaction and capital returns, simplify decision-making, improve the speed of execution, further develop the company's cadre of general managers, and preserve and release entrepreneurial energy.

As of April 26, 2017, these organizational changes have been implemented.
As a result of our reorganization and the associated elimination of 135 team members, we incurred year-to-date total restructuring charges of $\$ 25.9$ million through the income statement ( $\$ 23.2$ million is severance related and $\$ 2.7$ million is for other restructuring costs). We believe the income statement charges are substantially complete, though still subject to minor adjustments in the coming quarters. The table on the slide above represents our current estimate of the nature of these charges and the expected timing of their impact to our cash flow statement.

As a result of the restructuring implementation, Cimpress continues to expect annualized pre-tax operating expense savings of approximately $\$ 55$ million to $\$ 60$ million and pre-tax free cash flow savings of approximately $\$ 45$ million to $\$ 50$ million. The primary difference between the operating expense and free cash flow savings is share-based compensation. These estimates include estimated savings from headcount reductions, a targeted reduction of previously planned new hires in fiscal year 2017, and related non-compensation savings. These savings do not include the restructuring charges.

Restructuring charges are generally deductible for tax purposes and will benefit our GAAP effective tax rate in the near-term. We do not expect the restructuring charges to have a material impact on our cash taxes. The majority of the future savings will not be subject to incremental cash taxes for the foreseeable future as a result of net operating losses in related jurisdictions.

## Other Outlook Changes

- Reorganization should have minimal impact to FY17 investment spend
- Separate from impact of reorganization, full year aggregate investment spend expected to be slightly lower than original expectation outlined in July 2016 letter to investors
- The reorganization should increase our estimated range of steady state free cash flow
- Expect GAAP tax benefit for full-year fiscal 2017; we continue to expect cash taxes to be materially higher than last year

The net financial impact of the reorganization on our planned fiscal year 2017 investments that we outlined at the beginning of the year is likely to be relatively small in fiscal year 2017 as most of the restructuring charges and savings are not in our organic allocations of capital as defined in our July 2016 letter to investors, and for those that are in these investment areas, the expected in-year savings should be offset by expected charges. The exception will be the impact of the investments on adjusted NOP, as restructuring charges are excluded from this financial metric, and therefore we would expect to see savings relative to our initial estimates at the beginning of the year. However, when looking at the impact on operating profit and free cash flow, both the restructuring charges and the savings are included.

In addition to the impact of the reorganization on our adjusted NOP view of investment spend, we also expect our overall investment spend to be slightly lower than originally planned, though there are some moving pieces under the surface.

As described last quarter, we also expect the reorganization to change the classification of certain investments within our spending categories outlined in our capital allocation letter. This statement drove a number of investor questions about whether this classification would change our view of our steady state free cash flow. To clarify: we expect that the impact of the reorganization will increase our estimated range of steady-state free cash flow.

As usual, we will provide more information on the component pieces of our actual investment spend in our July 2017 letter to investors and at our annual investor day which we plan to hold in August, 2017.

Another forward-looking update that we believe will be helpful to investors relates to our near-term tax outlook. Year-to-date, we have booked a $\$ 7.6$ million GAAP tax benefit through our income statement due in part to year-to-date losses as well as favorable discrete tax items, including a benefit from the acquisition of National Pen. We currently expect to record a full-year GAAP tax benefit as well. Year-to-date cash taxes of $\$ 36.0$ million vary greatly from the GAAP tax provision due to net operating losses that currently benefit our GAAP effective tax rate, but will not benefit our cash taxes for at least a few more years.

## - Summary

- Clear priorities
- Strategic: to be the world leader in mass customization
- Financial: to maximize intrinsic value per share
- Solid results nine months through FY 2017
- Investments in technology for the mass customization platform
- Continued traction of Vistaprint brand repositioning
- Acquisitions largely performing well
- Organizational restructuring announced 3 months ago on track
- Remain confident in ability to pursue significant market opportunity

In summary, we maintain our clear priorities strategically and financially.
Nine months through fiscal 2017 we are progressing steadily on significant organizational changes, acquisition integration, technology development, investment in future growth opportunities and the continued repositioning of our Vistaprint business unit.

We recognize that our financial results are "noisy" due to many moving parts and unusual items, but we continue to believe that, underlying that superficial complexity, the capital we are allocating across our business, as a weighted average portfolio, is solidifying our leadership in mass customization and continuing to drive our intrinsic value per share.

# Q\&A Session 

Please go to ir.cimpress.com
for the live Q\&A call at
7:30 am EDT on April 27, 2017
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## Q3 Fiscal Year 2017 Financial and Operating Results Supplement

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Cimpress N.V. Q3 FY2017 Earnings Presentation

## Reported Revenue Growth


$\left.\begin{array}{l}100 \% \\ 100 \% \\ 140 \% \\ 120 \% \\ 100 \% \\ 80 \% \\ 60 \% \\ 40 \% \\ 20 \% \\ 0 \%\end{array}\right]$
All Other Business Units





## Balance Sheet Highlights

| Balance sheet highlights, USD in millions, at period end | 3/31/2016 | 630/2016 | 9/30/2016 | 1231/2016 | 3/31/2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total assets | \$1,486.5 | \$1,463.9 | \$1,456.3 | \$1,563.9 | \$1,637.9 |
| Cash and cash equivalents | \$76.7 | \$77.4 | \$53.6 | \$49.6 | \$43.5 |
| Total current assets | \$204.2 | \$200.8 | \$175.2 | \$242.0 | \$216.8 |
| Property. plant and equipment, net | \$497.2 | \$493.2 | \$495.2 | \$505.3 | \$513.1 |
| Goodwill and intangible assets | \$706.8 | \$683.0 | \$680.2 | \$821.5 | \$796.1 |


| Total liabilities | $\$ 1,269.9$ | $\$ 1,232.5$ | $\$ 1,243.9$ | $\$ 1,522.3$ | $\$ 1,510.6$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Current liabiWties | $\$ 338.0$ | $\$ 335.9$ | $\$ 331.7$ | $\$ 436.0$ | $\$ 429.5$ |
| Long-term debt | $\$ 676.8$ | $\$ 656.8$ | $\$ 654.3$ | $\$ 830.0$ | $\$ 860.2$ |


| Shareholders' Equity attributable to Cimpress NV | $\$ 151.4$ | $\$ 165.7$ | $\$ 147.2$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Treasury shares (in milions) | 12.6 | 12.5 | 12.4 |  |

Cimpress N.V. Q3 FY2017 Earnings Presentation

## Appendix

Including a Reconciliation of GAAP to Non-GAAP
Financial Measures
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## About Non-GAAP Financial Measures

- To supplement Cimpress' consolidated financial statements presented in accordance with U.S. generally accepted accounting principles, or GAAP, Cimpress has used the following measures defined as non-GAAP financial measures by Securities and Exchange Commission, or SEC, rules: adjusted EBITDA, free cash flow, trailing twelve month return on invested capital, adjusted NOPAT, constant-currency revenue growth and constant-currency revenue growh excluding revenue from acquisitions and joint ventures from the past twelve months. Please see the next two slides for definitions of these items.
- These non-GAAP financial measures are provided to enhance investors' understanding of our current operating results from the underlying and ongoing business for the same reasons they are used by management. For example, as we have become more acquisitive over recent years we believe excluding the costs related to the purchase of a business (such as amortization of acquired intangible assets, contingent consideration, or impairment of goodwill) provides further insight into the performance of the underlying acquired business in addition to that provided by our GAAP operating income. As another example, as we do not apply hedge accounting for our currency forward contracts, we believe inclusion of realized gains and losses on these contracts that are intended to be matched against operational currency fluctuations provides further insight into our operating performance in addition to that provided by our GAAP operating income. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP.
- For more information on these non-GAAP financial measures, please see the tables captioned "Reconciliations of Non-GAAP Financial Measures" included at the end of this release. The tables have more details on the GAAP financial measures that are most directly comparable to non-GAAP financial measures and the related reconciliation between these financial measures.


## Non-GAAP Financial Measures Definitions

| Non-GAAP Moasure | Detinition |
| :---: | :---: |
| Free Cash Flow | FCF = Cash flow from operations - capital expenditures - purchases of intangble assets not related to acquisitions - capitalized software expenses + payment of contingent consideration in excess of acquisition-date fair value + gains on proceeds from insurance |
| Adjusted Net Operating Profit After Tax (Adjusted NOPAT) | Adjusted NOPAT = GAAP operating income - cash taxes attributable to the current period (see definition below) + the impact of M8A related items including acquisition-related amortization and depreciation, the change in fair value of contingent consideration, and expense for deferred payments or equity awards that are treated as compensation expense + the impact of unusual items such as discontinued operations, restructuring related charges, and impairments - interest expense related to our Waltham office lease + realized gains or losses from currency derivatives that are not included in operating income as we do not apply hedge accounting |
| Cash Taxes Attributable to the Current Period included in Adjusted NOPAT | As part of our calculation of adjusted NOPAT, we subtract the cash taxes attributable to the current period operations, which we define as the actual cash taxes paid or to be paid adjusted for any non-operational items and excluding the excess tax benefit from equity awards. |
| Adjusted NOP by Segment (1) | Adjusted Net Operating Profit as defined above in adjusted NOPAT definition, less cash taxes and gains/losses on currency derivatives which are not alocated to segments. |
| Trailing Twelve Month Return on Invested Capital | ROIC $=$ adjusted NOPAT / (debt + redeemable non-controlling interest + total shareholders equity - excess cash) Adjusted NOPAT is defined above. <br> Excess cash is cash and equivalents $>5 \%$ of last twelve month revenues; if negative, capped at zero <br> Operating leases have not been corverted to debt |
| Adjusted Earnings Betore Interest, Taxes, Depreciation and Amortization (Adjusted EBITDA) | Adjusted EBITDA = Operating Income + depreciation and amortization (excluding depreciation and amortization related to our Waltham otfice lease) + share-based compensation expense + proceeds from insurance + eam-out related charges + certain impairments + restructuring related charges + realized gains or losses on currency derivatives - interest expense related to our Waltham oftice lease |
| Constant-Currency Revenue Growth | Constant-currency revenue growth is estimated by translating all non-U.S. dollar denominated revenue generated in the current period using the prior year period's average exchange rate for each currency to the U.S. dollar |
| Constant Currency Revenue Growth, excluding TTM Acquisitions | Constant-currency revenue growth excluding revenue from trailing twolve month acquisitions excludes the impact of currency as defined above and, for Q2, revenue from National Pen and WIRmachenDAUCK. |
| Two-year stacked constantcurrency organic revenue growth | Two-year stacked growth is computed by adding the revenue growth from the current period referenced and that of the same fiscal period ended twelve months prior. Constant-currency revenue growth excluding revenue from trailing twelve month acquisitions is defined directly above. |
| (1) As defined by SEC rules, Adjusted Net Operating Proft by segment is our segment proftability meassure, therefore is not considered a non-GAAP measure. We include the reconoliation here fox clanty. |  |
|  | 33 |

## Reconciliation: Free Cash Flow

Quarterly and year to date, In thousands

|  | Q3 FY16 | Q3 FY17 | YTD2016 | YTD2017 |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$22.905 | \$8.985 | \$195.218 | \$120,644 |
| Purchases of property. plant and equipment | (\$19.098) | (\$20,656) | (\$62.641) | (\$56,916) |
| Purchases of intangble assets not relmed to acquisitions | (\$51) | (\$22) | (\$453) | (\$110) |
| Capialication of software and website development costs | (36.057) | (39.568) | ( 818,184 ) | (\$28.678) |
| Proceeds from insurance related to irvesting activities | \$- | \$- | \$3.624 | \$- |
| Free cash flow | \$7,705 | (\$21,261) | \$117,564 | \$37,940 |

Reference:

| Value of capital leases | $\$ 4.227$ | $\$ 7,187$ | $\$ 7.244$ | $\$ 12.090$ |
| :--- | :--- | ---: | ---: | ---: |

Cimpress N.V. Q3 FY2017 Earnings Presentation

## Reconciliation: Free Cash Flow

TTM, In thousands

|  | $\begin{gathered} \text { TM } \\ \text { QsFY } 15 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { TMM } \\ & \text { QafYis } \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { TTM } \\ \text { Q1FY16 } \\ \hline \end{array}$ | $\begin{aligned} & \text { TM } \\ & \text { C2FY16 } \\ & \hline \end{aligned}$ | $\begin{gathered} \operatorname{TM} \\ \hline \end{gathered}$ | $\begin{aligned} & \text { TTM } \\ & \text { QaFY } 16 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { TM1 } \\ & \text { Qify } \\ & \hline \end{aligned}$ | $\begin{gathered} \mathrm{TMM} \\ \hline \text { c2FY17 } \end{gathered}$ | $\begin{gathered} \mathrm{TIM} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash peovided by operating activises | \$245,942 | \$242.022 | \$216,509 | \$212,151 | \$242,142 | \$247,358 | \$229,532 | \$199,702 | \$175,782 |
| Purchases of property, plant and equipment | (\$68.228) | (\$75,813) | (\$83,522) | (\$84,410) | (\$80. 349) | (\$60.435) | (\$75,361) | (\$73,146) | (\$74,710) |
| Purchases of intangble assets not related to acquistions | (\$252) | (\$250) | (8522) | (\$507) | (3502) | (\$476) | (\$145) | (\$162) | (\$133) |
| Capitalizasion of soltware and website developenent costs | (\$14.927) | (\$17,323) | (\$18,694) | $(\$ 22.001)$ | (\$22.990) | (\$26.324) | (\$29.726) | (\$30.307) | (\$36.818) |
| Payment of contingent consideration in excess of acquistion-date fair value | \$1,249 | \$8,055 | \$8,055 | \$8,055 | \$6,806 | \$8,613 | \$8,613 | \$8.613 | \$8,613 |
| Proceeds from insurance relased to imvesting activites | \$- | \$- | \$2,075 | \$3,624 | \$3,624 | \$3,624 | \$1,549 | \$- | \$- |
| Free cash flow | \$163,784 | \$156,691 | \$123,501 | \$116,912 | \$140,731 | \$152,360 | \$134,462 | \$101,700 | \$72,734 |

Reference:

| Value of capital leases | $\$ 10,061$ | $\$ 13,193$ | $\$ 12,395$ | $\$ 6,449$ | $\$ 11,301$ | $\$ 7,535$ | $\$ 7,219$ | $\$ 9,430$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |$| \$ 12,3900$

Note: During fiscal 2016, we adopted Accounting Standards Update (ASU) $2016-09$ requiring a change related fo the presentation of excess tax benefts on the consoldated statement of cash flows, which we elected to apply on a retrospective bassis for alf poviocts shown on this slicie.

## Reconciliation: Adjusted NOPAT <br> Quarterly, In thousands

|  | Q3F715 | Q4FY15 | Q1FY16 | Q2FY16 | Q3F716 | Q4FY16 | Q1FY17 | Q2F\%17 | Q3FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP operating (loss) income | \$4.341 | \$15,236 | \$12,085 | \$67,609 | (\$17,531) | \$16.030 | (\$27,808) | \$33,705 | (\$41,943) |
| Less: Cash taxes attributable to current period (see below) | (\$4.666) | (57,656) | (\$6,833) | ( 54,362 ) | [80,392) | (\$12,649) | (37.419) | (56,704) | (54.685) |
| Exclude expense (benefiri) impact of: |  |  |  |  |  |  |  |  |  |
| Acquisition-eelated amorization and depreciation | \$4.515 | \$7,374 | \$9,782 | \$9,655 | \$10,879 | \$10.518 | \$10.213 | \$10,019 | \$13,508 |
| Earn-out related charges (1) | \$7.512 | \$395 | \$209 | \$3,413 | \$883 | \$1,793 | \$16.247 | \$7.010 | \$4.852 |
| Share based compensation related to investment consideration | \$1.499 | \$473 | \$802 | \$1,735 | \$1,168 | \$1,130 | \$4,103 | \$601 | \$375 |
| Certain impaiments (2) | \$- | \$- | \$- | \$3,022 | \$37.582 | \$1,216 | 8- | \$- | \$9.556 |
| Restructuring related charges | $\$ 520$ | \$2.528 | \$271 | \$110 | \$- | \$- | \$- | \$1,100 | \$24,790 |
| Less: Interest expense associated with Waltham lease | \$- | \$- | (\$350) | (\$2,001) | (\$1,975) | (\$1,961) | (\$1,970) | (\$1,956) | (\$1.897) |
| Include: Realized gains on currency derivalives not included in operating income | \$1,802 | \$1,487 | \$316 | \$3,319 | \$1,391 | $\$ 837$ | \$1,888 | \$6.839 | \$4.591 |
| Adjusted NOPAT | \$15,523 | \$19,827 | \$16,362 | \$82,500 | \$24,005 | \$16,914 | (34,746) | \$50,614 | \$9,164 |
| Cash taxes paid in the current period (3) | \$3.009 | \$3,639 | \$4.709 | \$6,036 | \$344 | \$8.661 | \$0.558 | \$11,754 | \$15,658 |
| Less: cash taxes (paid) received and relased to prior periods (3) | (\$1,103) | (5925) | \$359 | (\$2.463) | \$4,760 | (\$1,722) | (\$4.227) | ( 85.097 ) | (\$2.862) |
| Plus: cash taxes attributable to the current period but not yet (received) paid | \$1.420 | \$3,703 | \$921 | \$718 | \$2,343 | \$5.316 | (\$350) | \$528 | (\$2.508) |
| Plus: cash impact of excess tax beneft on equity awands ambutable to current period | \$2.115 | \$2,094 | \$1,709 | \$936 | \$1,705 | \$1.224 | \$4.264 | \$342 | $\$ 44$ |
| Plus: cash tax impact of NOPAT exclusion hems | \$- | \$- | \$- | \$- | \$- | \$- | \$- | \$- | (\$1.537) |
| Less: installment payment related to the transter of IP in a prior year | (\$855) | (\$055] | (\$065] | (\$065) | (\$760) | (\$830) | (3623) | (3623) | (\$4.097) |
| Cash taxes atributable to curremt petiod | \$4,666 | \$7,656 | \$6,833 | \$4,362 | \$8.392 | \$12.649 | \$7,419 | \$6,704 | \$4,698 |

(1) Includes expense recognized for the change in fair value of contingent consideration and compensation expense related to cash based eam- out mechanisms dependent upon contihued employment. (2) holudes the impact of impaiments or abandonments of goodwill and other long-Vred assets as defned by ASC 350 - Tintangbles-Goodmill and Other" or ASC 360- Property. plant, and equipment.
 pvior years' taxes generated as a result of prior year excess share -based compensabion deduction. Therefore the impact is not inctuded in adjustod NOPAT for the curent period.


Reconciliation: Adjusted NOPAT

(7) hocudes expense recognized for the change in fair value of contingent consideration and compensation expense related to cash-based earm-out mechanisms dependent upan continued employment. ${ }^{2}$ ) For TTM O3FY16, O4FY16, Q1FY17, and Q2FY17 cash taxes paid in the current period includes a cash tar refind of $\$ 8,479$, which is subsequently eliminated from cash taves attributabio to the current period:


Cimpress N.V. Q3 FY2017 Earnings Presentation

## Reconciliation: ROIC

TTM, In thousands except percentages

|  | Q3 FY15 | Q4 FY15 | Q1 FY16 | O2 FY16 | Q3 FY16 | Q4 FY16 | Q1 FY17 | O2 FY17 | C3FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Debt | \$421,586 | \$514.095 | \$655.317 | \$547.726 | \$696.647 | \$678.511 | \$692.521 | \$876.113 | \$891.453 |
| Redeemable Non-Controling Imerest | \$12.698 | \$57,738 | \$65,120 | \$64,833 | \$64.871 | \$65,301 | \$64.949 | \$41,824 | \$42.604 |
| Total Shareholders Equity | \$235.927 | \$249,419 | \$110.072 | \$158.054 | \$151.783 | \$166,076 | \$147.488 | \$99.819 | 304.725 |
| Excess Cash (1) | (\$61,617) | (\$28.874) | ( $\$ 33,271$ ) | \$- | \$- | \$- | \$- | \$- | \$- |
| Irvested Capital | \$608,594 | \$792.378 | \$797,238 | \$770.613 | \$913,301 | \$909,888 | \$894.958 | \$1,017,756 | \$1.018,782 |
| Average levested Captal (2) | \$654,364 | \$680,412 | \$712.325 | \$742.206 | \$818.383 | \$847,760 | \$872.190 | \$933,976 | \$960.346 |
|  | TTM Q3FY1s | TTM GAFY15 | TTM Q1 FYis | TMM C2 FY16 | THM 68 FYi6 | TIM Os FYis | TTM Q1 FY17 | TTM C2 FYi7 | TMM 03 FY17 |
| TTM Adjusted NOPAT | \$130,931 | \$125.096 | \$118,847 | \$134.211 | \$142.694 | \$139,781 | \$118.673 | \$86,787 | \$71,946 |
| $\begin{aligned} & \text { Average Invested Capial (2) } \\ & \text { (From above) } \end{aligned}$ | \$654,364 | \$680,412 | \$712,325 | \$742.206 | \$818,383 | \$847,760 | \$872.190 | \$933,976 | \$960,346 |
| TTM Adjusted AOIC | 20\% | 185 | 17\% | $15 \%$ | 17\% | 16\% | 14\% | $9 \%$ | \% |

## Reconciliation: Adjusted EBITDA

Quarterly, In thousands

|  | O3 FY15 | O4FY15 | Q1 FY16 | Q2 FY16 | Q3 FY16 | O4 FY16 | 01 FY17 | O2 FYı17 | Q3 FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP Operating income (loss) | \$4,341 | \$15,236 | \$12.085 | \$67,609 | (\$17.531) | \$16,030 | $(527,808)$ | \$33,705 | (\$41,943) |
| Deprecistion and amertization | \$22.325 | \$27.808 | \$30,226 | \$31,805 | \$34.561 | \$35.527 | \$95.541 | \$36.977 | \$44.528 |
| Walham lease depreciation adjustrent | 8- | 8- | (\$328) | (\$1.045) | (\$1.000) | (\$1,030) | (81,030) | (\$1.030) | (\$1.030 |
| Share-based compersation expense | \$6,638 | \$5.311 | \$6,190 | \$6,066 | \$5,897 | \$5,619 | \$11,571 | \$11,277 | \$6.54, |
| Proceeds from insurance | 8 - | \$- | \$1,584 | \$1.553 | 8- | \$824 | 8450 | \%- | \$157 |
| Interest expense associased with Watham lease | 8- | \$- | (\$950) | ( $\$ 2.001$ ) | (\$1.975) | ( $\$ 1.961$ ) | (\$1,970) | (\$1.956) | (\$1,897 |
| Eam-out reland charges | \$7,512 | \$76\% | \$269 | \$3,413 | \$883 | \$1,793 | \$16.247 | \$7.010 | \$4.88\% |
| Certain Impairments | 8- | 8- | \$- | \$3,022 | \$37,582 | \$1.216 | 8- | 8- | \$9.556 |
| Restructuring related charges | 8- | 8- | \$- | 8- | 8 - | 8- | 8- | \$1.100 | \$24.790 |
| Realized gains on currency derivatives not included in operasing income | \$1,802 | \$1.487 | \$316 | \$3,319 | \$1,391 | \$837 | \$1,888 | \$6.839 | \$4.59] |
| Adjusted EBITDA (1,2) | \$42,618 | \$50.228 | \$50.012 | \$113,741 | \$59,778 | 358.855 | \$35,009 | \$90,922 | \$50,168 |

Note: In Q3 FYI6 the definition of adjusted EBITDA used in extemaf reporting was modifed to include certain impaiment charges and adfust for depreciation related to our Watham lease resuling in a change to adjusted EBITDA for Q1 and Q2 FY16. Also note that for Q3 FY17, the SBC expense histed heve excludes me portion included in restructuring-related charges to avoid (1) This prosent
(1) This presontation uses the definition of adjusted EBITDA as outined above and merefove does not include the pro-foma impact of acquisaions: however, the senior unsecured notes' (2) Adjusted EBPTDA includes $100 \%$ pro-forma impacts to adjusted EBrTDA.


## Reconciliation: Adjusted EBITDA

TTM, In thousands

|  | $\operatorname{TTM}_{\text {asfy } 15}$ | TMA | $\begin{gathered} \text { TTM } \\ \text { aify } \\ \hline \end{gathered}$ | $\begin{aligned} & \mathrm{TM} \\ & \mathrm{C}_{2 \times \mathrm{F} 16} \\ & \hline \end{aligned}$ | $\begin{gathered} \text { TTM } \\ \text { osFY16 } \end{gathered}$ | a TiPM | $\begin{aligned} & \text { TiF } 17 \\ & \text { alf } 17 \end{aligned}$ | $\begin{aligned} & \text { TMM } \\ & \hline 22 F \mathrm{Y} 17 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { TTM } \\ \text { Q3FY17 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP Operating income (loss) | \$100,832 | \$96,329 | 591,550 | 399.271 | 577,399 | \$78,193 | \$36,300 | \$4,396 | 1820.016) |
| Depreciation and amortization | \$92.615 | \$97,487 | \$103.254 | \$112.164 | \$124,400 | \$132.119 | \$137.434 | \$142.606 | \$152.567 |
| Watham lease depreciation adjustment | s- | s- | (\$328) | (\$1,373) | (\$2.403) | \|\$3.433) | (\$4, 135) | ( 54.120 ) | 154,120) |
| Shue-based compensation expense | \$24.700 | 324.075 | \$24.523 | \$24.205 | \$23,464 | \$23.772 | \$29,153 | \$34,364 | \$35.008 |
| Proceess from insurance | s- | 8- | \$1.584 | \$3.137 | \$3,137 | \$3.961 | \$3,027 | \$1,474 | \$1,631 |
| Imeest expense associated wint Wuitham lease | s- | s- | (\$350) | (\$2,351) | 154.326) | [56.287) | (\$7.907) | (57.862) | (187,784) |
| Eann-out related charges | \$17,082 | \$15.276 | \$11,888 | \$11,600 | 34.971 | 36.378 | \$22,336 | 325.933 | \$29,932 |
| Certain impaimmens | s- | s- | s- | \$3,022 | \$00,604 | \$41,820 | S01,820 | \$38.798 | \$10,772 |
| Restrucuring related charges | s- | s- | s- | s- | s- | s- | s- | \$1.100 | \$25.890 |
| Realized gains on currency derivatives not included in operating income | \$3,786 | 37,450 | 57,783 | 36.924 | 36.513 | \$5.863 | 57,435 | \$10,955 | \$14,155 |
| Adusted EBrTDA (1,2) | \$239,015 | \$240,612 | \$239,904 | \$256.599 | \$273,759 | \$282,386 | \$267,463 | \$247,644 | \$238,034 |

Note: In Q3 FYi6 the defniton of adjusted EAITDA used in external reporting was modfied to include certain impaiment charges and adfust for deprociation related to our Watham lease resulting in a change to adjusted EBITDA for QI and Q2 FY16. Also note mat for Q 3 FY 17 , the SBC expense isted heve excludes me portion included in restructuring related charges to avoid double counting
(1) This deck uses the definition of adfusted EBUTDA as outined above and therefore does not include the pro-forma impact of acquisitions; however, the senior unsecured notes' covenants allow for the inctusion of pro-Joma impacts to adfustod EBITDA

Consoldated subsidiaies and therefore does not give efflect to adfusted EBITDA awtibutable to non-controlling interests. This is to
nost closely align fo our debt covenant and cash flow reporting.

## Reconciliation: Constant-Currency/ex. TTM Acquisitions Revenue Growth Rates <br> Quarterly

| Vistaprint buthess unt | C3FY15 | O4FYis | 91 PYi6 | C2FY18 | C3FY16 | O4FYTS | 01 FY17 | C2FY17 | C3FYi7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reporled revenve growth | 4\% | 5\% | $2 \%$ | 3\% | 8\% | 11\% | 7\% | 7\% | 11\% |
| Curency Impact | 7\% | 6\% | 6\% | 5\% | 2\% | $1 \%$ | 1\% | 2\% | $1 \%$ |
| Pevenue growth in constant currency | 11\% | 11\%. | $8 \%$ | 8\% | 10\% | 12\% | 6\% | 9\% | $12 \%$ |
|  |  |  |  |  |  |  |  |  |  |
| Uplosd and Primi business units | C3FY15 | Q4 FYis | Q1 FYi6 | O2 FY 16 | C3FYI6 | Q4FYI6 | Q1 FY17 | C2 FYi7 | 93FY17 |
| Feporled revenue growth | $\mathrm{n} / \mathrm{a}$ | 74\% | 98\% | 112\% | 201\% | 94\% | 72\% | 63\% | 22\% |
| Currency Impact | Na | 26\% | 21\% | 16\% | 2\% | (2)\% | 1\% | 3\% | 5\% |
| Revenue growth in constant currency | N/a | 100\% | 118\% | 128\% | 203\% | 92\% | 73\% | 65\% | 27\% |
| Impact of TTM Acquisions | n/a | (66)\% | (87\%\% | (97) $\%$ | (178)*6 | (71)\% | (61)\% | (55)\% | (14)\%\% |
| Revenue growth in constant currency excl. TTM acquisitions | N/ ${ }^{\text {a }}$ | 34\% | 31\% | 31\% | 25\% | 21\% | 12\% | 11\% | 13\% |


| All Other business units | C3FY15 | Q4. PYis | 91 FYi6 | 92 FY 16 | C3FYis | Q4FYi6 | 91 FY17 | 92 FYı | 98FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported revenue growh | 13\% | (5)\% | (6)\% | (4) 4. | (7)* | [8)\% | (17) 46 | (7)* | (8)\% |
| Currency Impact | 12\% | 12\% | 14\% | 12\% | 4\% | -\% | (2)\% | -\% | (1)\% |
| Revenue growth in constant currency | 26\% | 7\% | 7\% | $8 \%$ | (3) $\times$ | (8)\% | (19)\% | (7) \% | (97x |
| Impact of TTM Acquisions | (10)\% | (11)\% | (4)\% | -\% | -\% | -\% | -\% | -\% | -\% |
| Revenue growth in constant currency excl. TTM acquisitions | 16\% | (4)* | 4\% | 8\% | (3) $\times 1$ | (8) \% - | (19)\% | (7) $\times$ | (9)\% |

Note: in O4 FY2015, we recognized defered revenue related to group buying activilies, a net $\$ 3.7$ million headwind to Vistaprint business unit your-overyear growth rate in O4 FY2016. Q3 FY2017 Upload \& Print revenue growth in constant currency excluding TTM acquisitions excludes the impact of currency and revenue from WiFmachenDAUCK.

Cimpress N.V. Q3 FY2017 Earnings Presentation

## Reconciliation: Constant-Currency/ex. Discontinued Operations Revenue Growth Rates

Quarterly

| National Pen business unit | C3FY17 |
| :---: | :---: |
| Reponted reverue growh | 100\% |
| Impact of acquisition | (100) $\%$ |
| Year-sver-jear growth without the acquistion | -\% |
| Impact of pro forma actual revenue growth | (6) K |
| Pro forma revenoe grouth in U.S. dollass | (6)\% |
| Curency Impact | 2\% |
| Prolorma revenve growth in constart currency | (4)\% |
| Impact of discontinued operations | $3 \%$ |
| Pro lorma revenue growth in constant currency, excluding discontinutd operations | (1)\% |

## Reconciliation: Constant-Currency/ex. TTM Acquisition Revenue Growth Rates

Quarterly

|  | O4 FY14 | Q1 FYis | Q2 FYis | 03 FYis | Q4 FYis | Q1 FYi6 | Q2 FY16 | C3 FY16 | Q4 FY16 | Q1 FYit | C2 FY17 | Q3FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Revenue Gromith | 21\% | 21\% | 19\% | 19\% | 13\% | 13\% | 13\% | 20\% | 26\% | 18\% | 16\% | 26\% |
| Currency Impact | [2]\% | -\% | 4\% | 7\% | 9\% | 8\% | 7\% | 2\% | -\% | 1\% | 2\% | 2\% |
| Revenue Growth in Constant Currency | 19\% | 21\% | 23\% | 26\% | 22\% | 21\% | 20\% | 31\% | 26\% | 19\% | 18\% | $28 \%$ |
| Impact of TTM Acquistions \& $J_{\mathrm{V}}$ | (15)\% | (15)\% | (16)\% | (15) \% | (9)\% | (10) \% | (10)\% | (21) | (15)\% | (13)\% | (10) 4 | (17\%) |
| Revenue growth in TM TTM acquisitions \& JVs | 4\% | 6\% | \% | 11\% | 13\% | 11\% | 10\% | 10\% | 11\% | 6\% | 8\% | 11\% |
| Reported revenue growth rate ex. TTM acquisitions 8 JVg | 5\% | 6\% | 3\% | 4\% | 3\% | 3\% | 3\% | 8\% | 11\% | 6\% | 6\% | $9 \%$ |

## Reconciliation: Constant-Currency/ex. TTM Acquisition Revenue Growth Rates

Annual and Year to Date

| Total Company | FY14 | FY15 | FY16 | YTD FY 2017 |
| :---: | :---: | :---: | :---: | :---: |
| Reported Revenue Growth | 9\% | 18\% | 20\% | 20\% |
| Currency impast | (1)\% | 5\% | $4 \%$ | $2 \%$ |
| Revenue Growth in Constant Currency | 8\% | 23\% | 24\% | 22\% |
| Impact of TTM Acquisitions \& J JVs | (4) $\%$ | (14)\% | (13)\% | (13)\% |
| Revenue growth in constant currency ex. TTM acquisitions a JVs | 4\% | 9\% | 11\% | 9\% |

## Reconciliation: Two-year Stacked ConstantCurrency Organic Revenue Growth

Quarterly

|  | Q3FYis | Qalyis | Qifyi4 | O2FY14 | Q3FYi4 | QaFYi4 | Qifyis | Q2FYis | asFYis | Qaryis | atryis | 92FYis | 63FYi6 | Qafyi6 | QiFYi7 | 02FY17 | Q3FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported Revenue Growth | 12\% | 12\% | 9\% | 6\% | (1)\% | 21\% | 21\% | 19\% | 19\% | 13\% | 13\% | 13\% | 29\% | 26\% | 18\% | 16\% | 26\% |
| Currency Impact | -\% | -\% | -\% | -\% | -\% | (2)\% | -\% | 4\% | 7\% | $9 \%$ | 8\% | 7\% | 2\% | -\% | $1 \%$ | 2\% | 2\% |
| Revenue Growth in Constant Currency | 12\% | 12\% | 9\% | 6\% | (1) 4 - | 19\% | 21\% | 23\% | 26\% | 22\% | 21\% | 20\% | 31\% | 26\% | 19\% | 18\% | $28 \%$ |
| $\begin{aligned} & \operatorname{lmpact} \text { of } \mathrm{TTM} \\ & \text { Acquistions \& } J \mathrm{Js} \\ & \hline \end{aligned}$ | (1) ${ }^{\text {\% }}$ | -\% | -\% | -\% | -\% | (15)\% | (15)\% | (16)\% | (15)\% | (9)\% | (10)\% | (10)\% | (21)\% | (15)\% | (13)\% | (10)\% | (17)\% |
| Revenue growth in constant currency ex TTM acquisitions \& JVs | 11\% | 12\% | 9\% | 6\% | (1)\% | 4\% | 6\% | 7\% | 11\% | 13\% | 11\% | 10\% | 10\% | 11\% | 6\% | 8\% | 11\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 Yoar Stacked |  |  |  |  | $\begin{array}{\|l\|} \hline 08130 \\ 0814 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 0+190 \\ 0.14 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 91140 \\ 9115 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline 98140 \\ \hline 9215 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline \text { cositt } \\ \hline \end{array}$ | $\begin{aligned} & \text { cosit } \\ & \hline \operatorname{cosit} \\ & \hline \end{aligned}$ | $\begin{array}{\|l\|} \hline 9145 \\ \hline 9.16 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline \frac{c}{9} 15 t \\ \hline 9216 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 08195 } \\ \hline 9816 \\ \hline \end{array}$ | $\begin{array}{\|l\|l\|l\|} \hline \operatorname{cositst} \\ \hline 0.16 \\ \hline \end{array}$ | $\begin{array}{\|l\|} \hline \text { el } 164 \\ \text { dit } 17 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \frac{92164}{9217} \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline \text { 08196 } \\ \hline 9817 \\ \hline \end{array}$ |
| Year 1 |  |  |  |  | 11\% | 12\% | 9\% | 6\% | (1)\% | 4\% | $6 \%$ | 7\% | 11\% | 13\% | 11\% | 10\% | 10\% |
| Year 2 |  |  |  |  | (1) $4=$ | 4\% | 6\% | 7\% | 11\% | 13\% | 11\% | 10\% | 10\% | 11\% | 6\% | $8 \%$ | 11\% |
| Yeser $1+$ Year 2 |  |  |  |  | 10\% | 16\% | 15\% | 13\% | 10\% | 17\% | 17\% | 17\% | 21\% | 24\% | 17\% | 18\% | 21\% |

